

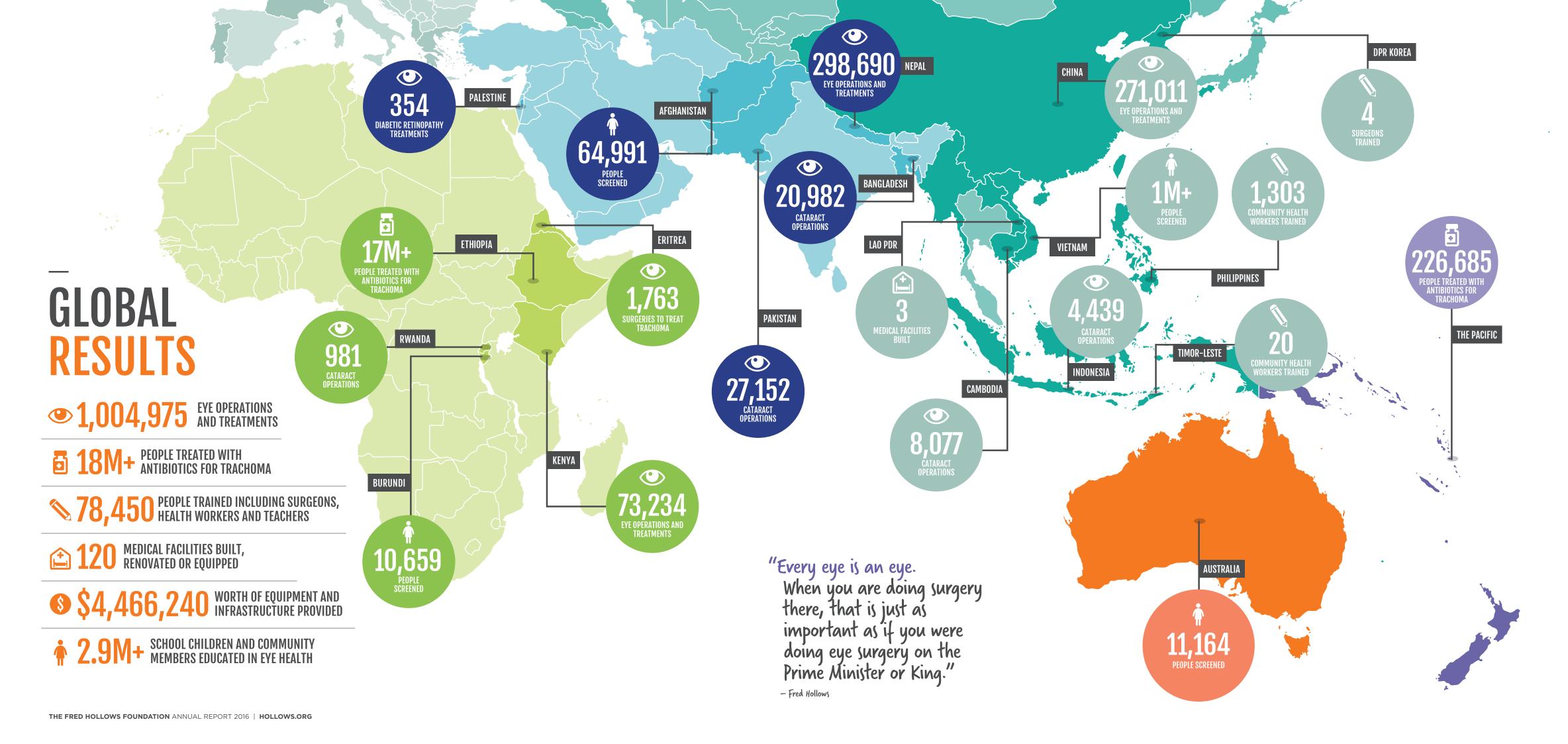
we're for Australian Aid

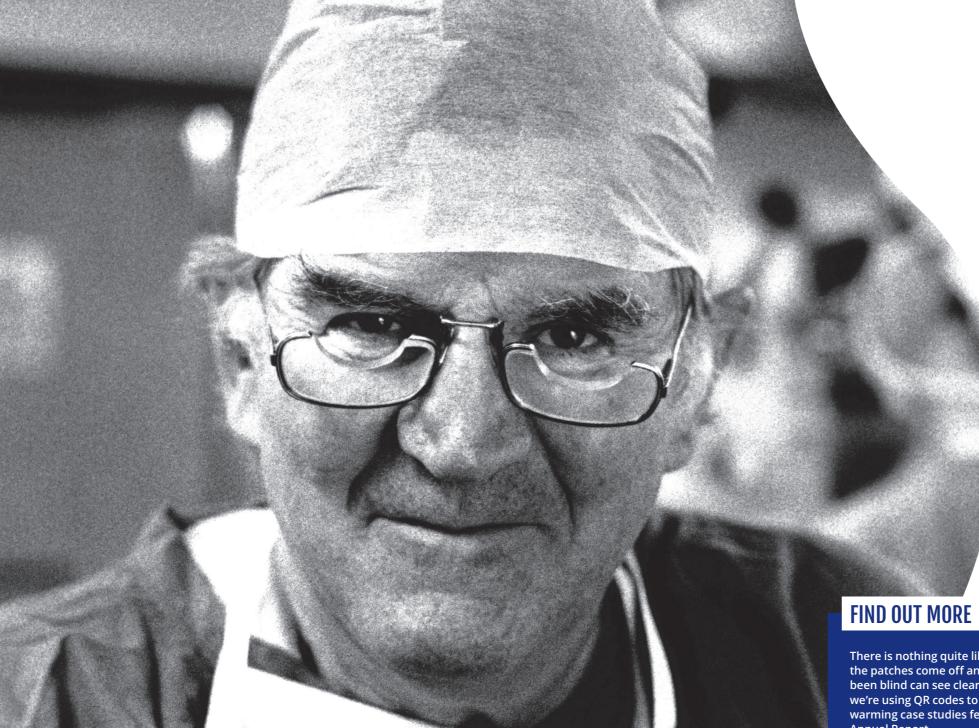




OUR GLOBAL IMPACT 2016

We see a world in which no person is needlessly blind and Indigenous Australians exercise their right to good health.











The Department of Foreign Affairs and Trade (DFAT) is the Australian Government agency responsible for managing Australia's overseas aid program. The aim of the Australian aid program is to promote Australia's national interests through contributing to international growth and poverty reduction. In 2016, the Australian Government contributed funding towards The Fred Hollows Foundation's programs in Afghanistan, Bangladesh, Cambodia, Ethiopia, Kenya, Lao PDR, Nepal, Pakistan, Palestinian Territories, Philippines, Timor-Leste and Vietnam.

The Fred Hollows Foundation is a member of the Australian Council for International Development (ACFID) and is a committed signatory to the ACFID Code of Conduct, which is a voluntary, self-regulatory sector code of good practice. The Code requires members to meet high standards of corporate governance, public accountability and financial management. More information on the Code, including how to make a complaint, can be obtained from ACFID by visiting www.acfid.asn.au or emailing complaints@acfid.asn.au. The Foundation also has its own process for handling complaints which can be activated by phoning The Foundation's head office on 02 8741 1900, and asking to speak with the complaints officer, or emailing complaints@hollows.org.

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Front cover photo: Michael Amendolia

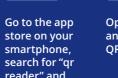
This publication may contain images of persons that have passed away. The Fred Hollows Foundation would like to acknowledge these persons and pay our respects to them and their families.

There is nothing quite like the moment when the patches come off and someone who has been blind can see clearly again. That's why we're using QR codes to bring to life the heartwarming case studies featured in this year's Annual Report.

We hope you are inspired by the remarkable stories of our work from around the world.

TO USE THE QR CODES:







Open the App and scan the QR code. reader" and download an app.



Watch our case studies

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ABOUT US



WHO WE ARE

The Fred Hollows Foundation is an international development organisation focusing on blindness treatment and prevention and Indigenous Australian health. We are independent, not-for-profit, politically unaligned and secular.



OUR VISION

We see a world in which no person is needlessly blind and Indigenous Australians exercise their right to good health.



OUR INSPIRATION

We are inspired by the life and work of Professor Fred Hollows, an internationally acclaimed eye surgeon and an activist for social justice who championed the right of all people to high-quality and affordable eye care and good health.



OUR VALUES

Our values of integrity, empowerment, collaboration, and action underpin every aspect of our work both here in Australia and around the world.

GABI HOLLOWS AO

A MESSAGE FROM THE **FOUNDING DIRECTOR**

It is hard to believe it was 25 years ago that Fred and I met with a group of friends around our dinner table and started The Fred Hollows Foundation.

Our purpose was to continue Fred's vision that everyone had the right to high-quality and affordable eye care. Although Fred died less than a year later, I know The Foundation has made a big contribution to doing just that.

Over the past 25 years we have trained thousands of surgeons and health workers, built and equipped hundreds of medical facilities and provided countless eye operations and treatments to those who are needlessly blind.

We've now restored sight to more than 2 million people around the world and here in our own backyard. It's an achievement we're proud of, particularly because we know the lasting impact our work has on individuals, families and in the humanitarian nature of Australians and he

This year, I was fortunate enough to visit Giap, the young Vietnamese boy immortalised in our iconic photograph moments after his father brought him to Fred and asked for help. Few people personify the work of The Foundation more than Giap. Fred did help him and since then we have had the pleasure of watching Giap grow up, get an education and break away from poverty. Giap is now a maths teacher with a young family and is a perfect example blind. These past 25 years have shown that we can realise of the transformative power of sight.

Fred knew that the only way to achieve sustainable change was to "teach the teachers first". It was a belief that he was so passionate about that he left his hospital bed in 1992 and flew to Vietnam. At the time, there were only two surgeons there who knew the modern cataract surgery technique; between them they could only perform 50 surgeries a year.

Fred vowed that 300 surgeons would be trained over the coming years. They were, and in turn have gone on to train thousands of others. Today, more than 250,000 cataract surgeries are performed in Vietnam every year.

These are just two examples of why The Foundation's first 25 years are years that Fred would be so proud of. He had great faith would be so humbled by the generosity you have shown The Foundation.

But Fred was also a doer and not one to look back. If he were with us today he would be the first on the ground, showing us that there is still work to be done to give people the highest quality eye care possible.

that dream. I look forward to us continuing to make great progress in ending avoidable blindness.

Thank you.

Founding Director





The Fred Hollows Foundation has an ambitious goal – to end avoidable blindness. It's what Fred worked tirelessly to achieve before he passed away and he would be so proud to see that we are getting closer.

Fred was a dedicated humanitarian who believed "the basic attribute of mankind is to look after each other". His passion for justice and equality is one that I, like so many supporters both in Australia and around the world, feel deeply connected to.

It is a tremendous privilege to Chair the Board of The Fred Hollows Foundation as it marks its 25th anniversary. My involvement with The Foundation began nearly two decades ago and I've felt great joy seeing it take its place as a world renowned international development organisation.

As The Foundation increases the scope of its work around the globe it's important that we continue to think strategically. By strengthening our partnerships, diversifying our sources of income and using research to inform our programming, we can deliver efficient and targeted services to those who are needlessly blind.

People often say that diseases don't discriminate. But that's not true of eye disease. Almost two-thirds of the world's blind None of these outstanding achievements would be possible are women. In many cases the reason for this is cultural – the health of men is often prioritised over women and girls in the family. At other times, a lack of education means women aren't aware that help exists or how to access it. We will continue to address this injustice through creative gender programs, education initiatives and by advocating to local and national governments.

The Foundation's values of integrity, collaboration, empowerment and action guide everything that we do. Just as Fred did, we stand up for what is right and we focus on results. And this year, we've had our strongest results ever.

With the support of our partners, we delivered more than 1 million eve operations and treatments around the world. We also trained a total of 78,450 people, including 272 surgeons, 662 clinic support staff, 49,849 community health workers and 9,254 school teachers.

We delivered antibiotics to more than 17 million people in Ethiopia as part of our comprehensive strategy to eliminate trachoma. And in China—the country with the largest number of blind people in the world—we supported more than 271,000 eye operations and treatments and provided glasses to more than 26,000 people with refractive error.

Here at home, we provided 557 diabetic retinopathy procedures to Aboriginal and Torres Strait Islander people and trained 340 people in basic eye health to better integrate eye checks into existing medical services.

Our commitment to Aboriginal and Torres Strait Islander people was also strengthened through the development of The Foundation's Reconciliation Action Plan. This plan outlines practical actions we will take to build mutually beneficial relationships and create opportunities for Aboriginal and Torres Strait Islander people.

without your incredible generosity. Thank you for sharing in Fred's dream and partnering with us to end avoidable blindness.

Fred used to say "the alternative is to do nothing and that's not an alternative". I could not agree more. That's why The Fred Hollows Foundation remains committed to continuing his vision and ensuring that everyone, no matter who they are, or where they are from, can exercise their right to sight.



BRIAN DOOLAN

A MESSAGE FROM THE CEO

Fred Hollows stood up for what he believed in and never wavered from his vision to bring affordable eye health care to the world. I'm proud to say that 25 years after The Foundation was established, our commitment to carrying on this vision is as determined as ever.

Our work continues in much the same way it started: by just getting on with it. We are on the ground in more than 25 countries, providing eye operations and treatments, distributing antibiotics, training local doctors and equipping medical facilities with the tools to restore sight and change lives.

We're helping people to help themselves by building local capacity and empowering the countries where we work – just as Fred would have wanted.

The Foundation has achieved some remarkable results over the past 25 years, and while it is great to reflect, it is important to continually push forward. Tackling head-on the major causes of avoidable blindness remains the core of our work. However, we are also using evidenced-based research to develop innovative new ways to get the job done.

Our gender initiatives in Bangladesh and Pakistan are bringing quality eye care to tens of thousands of women, allowing them to continue working and supporting their families and communities. We are also developing new and innovative forms of financing that will allow us to confidently tackle the eye health challenges of the future.

The 2016 Annual Report features some of the outstanding results made possible by your generous support. Some highlights include:

- 1,004,975 eye operations and treatments
- 18,585,866 people treated with antibiotics for trachoma
- 3,900,333 people screened
- 78,450 people trained including surgeons, nurses, health workers and teachers

- 120 medical facilities built, renovated or equipped
- \$4,466,240 worth of equipment and infrastructure provided

It is important to recognise that these results were not achieved by The Foundation alone. One of our greatest strengths lies in our partnerships with local and national governments and like-minded organisations. By working collaboratively with the International Diabetes Federation, the International Coalition for Trachoma Control and the World Health Organization, among others, we are building eye health solutions that have a lasting impact.

It is a philosophy that also underpins our work ensuring that Aboriginal and Torres Strait Islander people can exercise their right to good health. This year, in conjunction with the Australian Government and local health organisations, we screened more than 11,000 people in underserviced communities and trained liaison officers to deliver culturally appropriate eye health.

It is an absolute pleasure to lead The Foundation and see it grow from its humble beginnings into one of Australia's leading international development organisations. We are proud of what we have achieved with your support and confident that together we can end avoidable blindness.

CELEBRATING 25 YEARS



Gabi Hollows has often said that each person within The Foundation is like a single thread in a large tapestry. Each thread has contributed a story that builds a larger picture of The Foundation's work over 25 years.

When Fred and Gabi met with several friends around a kitchen table in 1992 to formally bring The Fred Hollows Foundation into being, one thread wound right back to The National Trachoma and Eye Health Program where Fred, Gabi and a team visited 465 Indigenous communities from 1976–1979.

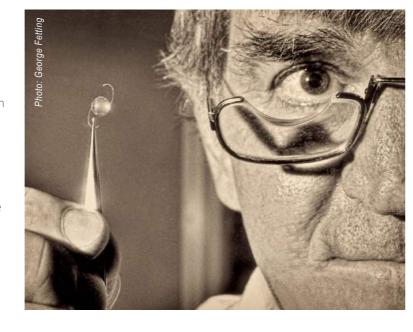
That program uncovered the shocking prevalence of a disease most western countries had not known for about 100 years. But today, after decades of work by The Foundation and countless other organisations, the eradication of trachoma in Australia is on a horizon that draws increasingly near.

That early work also sparked Fred's determination to bring equitable and affordable eye health to the developing world.

When Fred visited Vietnam in 1992 there were only two surgeons who knew the modern cataract surgery technique. They were self-taught—learning by observing other surgeons overseas—and relied on donated intraocular lenses. Together they performed only 50 surgeries every year.

Fred's visit, and his promise to train more than 300 surgeons who could go on to train others, caused a ripple effect that continues today. Working with international and local surgeons, this training has led to more than 1,000 Vietnamese surgeons conducting 250,000 cataract surgeries annually today across the country for rich and poor alike.

In Eritrea, a country that was beginning to recover from three decades of war, Fred knew that success would come in the form of an independent intraocular lens (IOL) factory that would provide low-cost, affordable lenses for surgery in Eritrea and the region.



The Fred Hollows IOL Factory in Eritrea has produced approximately 2.5 million lenses since its inception in 1994, and the Fred Hollows IOL Factory in Nepal has produced almost 5 million lenses. Between them, lenses are shipped throughout Africa, Asia, Eastern Europe and the Middle East.

Nepal has always been at the heart of The Foundation's work. It doesn't take long for anyone following The Fred Hollows Foundation to come across the name Dr Sanduk Ruit. Fred Hollows met Dr Ruit in the mid-1980s as the two travelled throughout Nepal and then in Australia where Dr Ruit learned from Fred the intraocular lens implant technique – a technique that he perfected and improved upon.

Dr Ruit may have done more cataract surgeries than any other surgeon (more than 120,000) and is the Founder and Executive Director of the Tilganga Institute of Ophthalmology, The Fred Hollows Foundation's partner in Nepal.



Australia, Vietnam, Eritrea and Nepal were the birthplaces of The Foundation's work. What we learned there formed the basis for our global work.

Today, The Fred Hollows Foundation is active in more than 25 countries. The tapestry's threads have spread to become a detailed and inspiring image of our work around the world. But behind this lies a network of people and partnerships, of

donors and staff, of organisations, patients, communities and transformed lives.

While it is important to reflect upon our achievements and history, we are all too aware that there are 32.4 million people in the world who are blind. Most of them don't need to be.

Fred Hollows said, "Don't ever do half a job. Don't ever compromise. Slog away until you get the job done."

For 25 years The Fred Hollows Foundation has done just that. And we will continue as long as there are people with avoidable blindness.









HELPING PEOPLE SEE

Treating and preventing the main causes of avoidable blindness — including cataract, trachoma and diabetic retinopathy — remains at the core of what we do. There are 32.4 million people around the world who are blind, yet four out of five don't need to be. We're working tirelessly to change this. In some countries where we work, as little as \$25 can restore sight and give someone the future they deserve.





OUR IMPACT

1,004,975 EYE OPERATIONS & TREATMENTS INCLUDING:

147,822 CATARACT OPERATIONS

49,817 SURGERIES TO TREAT TRACHOMA

10,267 DIABETIC RETINOPATHY TREATMENTS

+ 797,069 OTHER SIGHT SAVING OR IMPROVING INTERVENTIONS

AS WELL AS:

3,900,333 PEOPLE SCREENED

18,585,866 PEOPLE TREATED WITH ANTIBIOTICS FOR TRACHOMA

56,160 PAIRS OF GLASSES DISTRIBUTED

Working with our partners, we're delivering high-quality, low-cost eye services to people who are needlessly blind.

In Afghanistan we screened more than 64,000 people including 35,511 school children. We also performed 11,381 eye operations and treatments including 574 cataract surgeries.

In Australia we screened
11,164 people in remote and
underserviced communities. We
supported 1,260 eye operations
and treatments including 557
diabetic retinopathy procedures and
514 cataract surgeries.

In Bangladesh we screened more than 269,000 people and performed 20,982 cataract surgeries and 427 diabetic retinopathy procedures. We also provided 350 pairs of glasses to garment workers.

In Burundi we screened 10,659 people and performed 899 cataract surgeries.

In Cambodia we screened 93,596 people and performed 10,365 eye operations and treatments including 8,077 cataract operations. We also distributed 2,431 pairs of glasses to treat refractive error.

In China we screened 784,216 people and performed 10,758 cataract operations and 4,620

procedures to treat diabetic retinopathy. We also distributed **26,756** pairs of glasses to treat refractive error.

In Eritrea we performed 76,498 eye operations and treatments including 5,262 cataract surgeries and 1,763 surgeries to treat trachoma. We also treated more than 261,000 people with antibiotics for trachoma.

In Ethiopia we treated more than 17 million people with antibiotics and provided 35,972 surgeries to treat trachoma.

In Indonesia, through A New Vision project, we screened more than 11,000 people and supported 4,439 cataract operations.

In Kenya we performed more than 73,000 eye operations and treatments including 13,756 cataract surgeries and 6,337 surgeries to treat trachoma. We also treated 431,980 people with antibiotics to treat trachoma and distributed 5,642 pairs of glasses to people who could otherwise not afford them.

In Lao PDR we screened more than 55,000 people and performed more than 31,000 eye operations

and treatments including **2,095** cataract operations. We also distributed glasses to **2,651** people.

In Nepal, through our partner the Tilganga Institute of Ophthalmology, we screened 291,133 people and supported 15,736 cataract operations, many of which were performed at Outreach Microsurgical Eye Clinics in remote regions of the country. We also distributed more than 4,270 pairs of glasses at 52 community screening camps.

In the Pacific, through The Fred Hollows Foundation New Zealand, we supported 667 diabetic retinopathy procedures. We also treated 226,685 people in Vanuatu with antibiotics for trachoma.

In Pakistan we screened 341,752 people including 163,031 school students. We performed more than 49,000 eye operations and treatments including 27,152 cataract operations and 2,224 diabetic retinopathy procedures. We also distributed 4,935 pairs of glasses.

In Palestine, through our partner St John of Jerusalem Eye Hospital Group, we screened 2,755 people and performed 354 diabetic retinopathy procedures.

In the Philippines we screened 52,984 people and performed 18,846 eye operations and treatments including 2,048 cataract operations and 213 diabetic retinopathy procedures. We also distributed 1,870 pairs of glasses to treat refractive error.

In Rwanda we screened 56,761 people including 32,103 women. We also performed 20,968 eye operations and treatments including 981 cataract surgeries.

In Vietnam we screened more than 1.3 million people and performed more than 77,000 eye operations and treatments including 34,244 cataract operations and 618 diabetic retinopathy procedures. We also distributed 2,431 pairs of glasses to school children.

TOTAL EYE OPERATIONS AND TREATMENTS PERFORMED

2016

1,004,975

2015

890,066

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INVESTING IN PEOPLE

We know that teaching the teachers first is the best way to create sustainable change. That's why we're empowering local people to identify, refer and treat eye disease in more than 25 countries around the world. With the help of our partners, we've trained thousands of surgeons, nurses, community health workers and teachers.

"You have to impart skills and technology and help them help themselves. Leave the world a better place."

- Fred Hollows





OUR IMPACT

78,450 PEOPLE TRAINED INCLUDING:

272 SURGEONS

49,849 COMMUNITY HEALTH WORKERS

+ 662 CLINIC SUPPORT STAFF

9,254

TEACHERS

Working with our partners, we are training an eye health workforce and imparting the skills needed to tackle avoidable blindness.

In Afghanistan we trained **706** teachers in basic eye health. These teachers went on to identify hundreds of school students with refractive error and refer them to necessary services.

In Australia we trained 309 community health workers and supported **two** Aboriginal liaison officers to deliver culturally appropriate services in remote communities.

In Bangladesh we

trained **five** surgeons including supporting an ophthalmologist to receive diabetic retinopathy laser training at the Tilganga Institute of Ophthalmology in Nepal. We also trained 48 clinic support staff and more than 2,500 community health workers.

In Cambodia we trained four surgeons, 32 ophthalmic nurses and 10 refractionists. We also trained **1,237** teachers who went on to screen thousands of school children.

In China we trained 4,045 people including 40 surgeons, 306 clinic support staff and

3,428 community health workers and teachers.

In the Democratic People's Republic of Korea we supported **four** surgeons to

receive training at the Tilganga Institute of Ophthalmology in Nepal.

In Eritrea we trained **six** trachoma trichiasis surgeons who will go on to train other surgeons in their zones. We also trained 587 community health workers and leaders who will play a crucial role in raising awareness of available eye health services.

In Ethiopia we trained **179** trachoma trichiasis surgeons. We also trained 29,603 community health workers and teachers who form a crucial part of the comprehensive strategy to eliminate trachoma.

In Indonesia, through A New Vision project, we trained two surgeons and more than 1,500 community health workers.

In Kenya we trained 9,373 people including five surgeons, 25 clinic support staff and 5,364 community health workers.

In Lao PDR we trained **1,612** people including **nine** surgeons, 43 clinic support staff and more than 1,400 community health workers and teachers.

In Nepal, through our partner the Tilganga Institute of Ophthalmology, we trained 496 community health workers.

In the Pacific, through The Fred Hollows Foundation New Zealand, we trained more than **650** community health workers and teachers.

In Pakistan we supported three ophthalmologists to undertake glaucoma fellowships at the International Council of Ophthalmology. We also trained 31 clinic support staff and more than **5,700** community health workers and teachers including Lady Health Workers.

In the Philippines we

trained more than 1,600 community health workers and teachers who went on to screen thousands of people in rural parts of Surigao del Norte province. We also trained 12 ophthalmic nurses and 32 eye care workers from rural health units and supported a diabetes education training program in Tarlac province.

In Rwanda we trained 75 clinic support staff across 35 district hospitals.

In Vietnam we trained more than 2,700 community health workers and teachers in eye health including childhood blindness prevention. We also trained 17 clinic support staff including refractionists and clinicians who distributed hundreds of pairs of glasses to school students.

TOTAL NUMBER OF PEOPLE TRAINED

2016 78,450 2015 64,613

EQUIPMENT & TECHNOLOGY

Fred Hollows believed in giving people independence by providing them with the tools they needed to get the job done. The Foundation is continuing this philosophy by building and equipping medical facilities around the world. From outreach screening units and community health centres, to regional hospitals and national training facilities, we're providing the technology needed to deliver high-quality eye care.

"To help someone to see is a tremendous feeling and medical and technological advances have greatly increased the ability of eye doctors to give that help."

- Fred Hollows





OUR IMPACT



MEDICAL FACILITIES BUILT, OR RENOVATED



MEDICAL FACILITIES EQUIPPED



3,333 COMMUNITY HEALTH CENTRES AND SCHOOLS EQUIPPED

\$4,466,240 WORTH OF EQUIPMENT AND INFRASTRUCTURE PROVIDED

Working with our partners, we're building, renovating and equipping the facilities needed to ensure that everyone has access to high-quality eye care.

In Australia we equipped seven facilities across Queensland and the Northern Territory.

In Bangladesh we renovated **29** facilities including three government partner

hospitals. We also equipped six medical facilities and 37 community health centres with ophthalmic equipment including diabetic retinopathy treatment equipment.

In Cambodia we equipped 11 community health centres including **three** vision centres at Baray Santuk Referral Hospital, Moung Rusey Referral Hospital and Kampong Tralach Referral Hospital.

In China we equipped 14 medical facilities and 950 community health centres and schools in regional areas with basic eye care equipment.

In Eritrea we equipped **five** medical facilities and **two** community health centres in the Gash-Barka region.

In Ethiopia we provided essential trachoma surgery equipment to 169 community health centres across the Oromia region where trachoma is endemic.

In Kenya we equipped **two** community health centres and 14 medical facilities including the Kenya Medical Training College.

In Lao PDR we built three facilities in remote Phongsaly, Luangnamtha and Bokeo provinces. These facilities will bring eye care to more than half a million people. We also equipped 31 community health centres.

In Nepal we equipped six medical facilities. We provided diabetic retinopathy screening equipment to Hetauda and Bhaktapur Community Eye Hospitals and equipped a new sub-speciality unit at the Tilganga Institute of Ophthalmology. We also trialled a mobile-health technology program in an effort to increase referrals and attendance at regional eye clinics.

In Pakistan we equipped **10** medical facilities and **one** community health centre.

In the Philippines we

equipped the out-patient eye clinic at Surigao del Norte Provincial Hospital Eye Centre. We also provided vision screening kits to all Rural Health Units and trained Barangay Health Workers.

In Rwanda we equipped 22 medical facilities with eye health equipment including intraocular lenses, slit lamps and fundus cameras.

In Vietnam we equipped two facilities and 2,123 schools with basic eye screening equipment.

ADVOCACY & INFLUENCE

Fred campaigned for justice and challenged governments to do more to ensure everyone could access high-quality health care. The Foundation continues to stay true to our values, standing up for the rights of others. Through innovative pilot projects and evidence-based research we are demonstrating to governments the value of investing in eye health.

"I stand for spreading the benefits of modern medicine as widely as possible and improving people's living standards."

– Fred Hollows





OUR IMPACT

We're partnering with like-minded organisations and advocating to local and national governments to address the eye health challenges of today and the future.

Globally, The Foundation was accepted into official relations with The World Health Organization (WHO). This privilege was granted based on our sustained and systematic engagement in the interest of WHO and our significant contribution to the advancement of public health. Additionally, The Foundation continued its strategic partnership with the International Diabetes Federation (IDF), an umbrella organisation of over 200 national diabetes associations. This partnership provides an opportunity to work together towards embedding eye disease as a health priority within the diabetes sector. Through global advocacy in partnership with IDF, we raised the profile of diabetic retinopathy as a largely avoidable and overlooked complication of diabetes.

In Cambodia we developed a pioneering project to address gender inequities in eye health in partnership with the Ministry of Women's Affairs, the Ministry of Health and the National Program for Eye Health. The project aims to increase the knowledge and utilisation of eye health services by women and girls in 10 provinces of Cambodia through education and behavioural change.

In China we formalised our relationship with the China National Prevention of Blindness Committee and worked in cooperation with them to deliver training to representatives from 22 provinces on building effective eye care systems. We also developed a manual to demonstrate to the government the benefit of implementing a comprehensive rural eye care model to address eye health needs in remote and underserviced areas.

In Eritrea we supported a national comprehensive eye health care assessment. This assessment will allow us to deliver targeted services that address current needs.

In Ethiopia we conducted research to identify socioeconomic and environmental characteristics of trachoma prevalence areas. This research will allow us to fine-tune our targeted approach to eliminating trachoma.

In Kenya we supported the development of comprehensive eye health plans for four counties. These plans play an integral role in increasing the allocation of funding to the eye health sector.

In Lao PDR we helped secure a US\$58,000 grant from Sight First to conduct a Rapid Assessment of Avoidable Blindness. This assessment will allow us to address eye health challenges and deliver effective and targeted services.

In Myanmar we played a key role in the development of the country's first national strategic plan for eye health. This plan will guide and align the efforts of the Ministry of Health and Sports and other stakeholders to significantly reduce avoidable blindness and address vision impairment.

In Nepal we gained agreement from the government to integrate eye health services into routine government-run diabetes management services. This is a crucial step in ensuring that many of the estimated 140,000 people at risk of developing diabetic retinopathy in Nepal can be screened and treated before suffering severe vision loss or blindness.

In the Pacific we supported trachoma awareness activities that targeted 20,000 people in Kiribati including members of parliament. We also ran a national trachoma awareness campaign in Vanuatu utilising community health workers and mass media. Mass Drug Administration (MDA) surveys were also conducted to measure our impact and inform future MDAs.

In the Philippines we supported the Department of Health to build comprehensive community eye health programs in underserviced regions. We also addressed the shortage of trained eye health personnel in rural areas by using national health insurance reimbursement to attract private sector ophthalmologists to provincial hospitals. This innovative approach allowed hundreds of people to be screened and treated for cataract and other common eye diseases.

In Vietnam we worked in collaboration with other eye care and public sector organisations to successfully advocate for the government's adoption of the National Blindness Prevention Strategy to 2020 and Vision 2030. This will form a platform to achieve blindness prevention strategies nation-wide. We also worked with government ministries to advocate for eye health to be included in the school health curriculum and for high-quality eye care protocols to be standardised across the country.

INDIGENOUS AUSTRALIA **PROGRAM**

Our commitment to Aboriginal and Torres Strait Islander people is grounded in Fred's deep respect for their right to good health. We are determined to Close the Gap on Indigenous health. By working with partners, we're providing culturally appropriate services to people in remote and underserviced areas.

"The hard facts are that in an affluent country like this there are incredible pockets of poverty and disease, including eye disease."

- Fred Hollows



CASE STUDY: WESTERN AUSTRALIA

TRACEY'S STORY

Tracey Howard was a young woman when she had her eyes examined by Fred Hollows in Broome, Western Australia, in the late 1970s. Fred's visit was one of 465 that he and his team made to Aboriginal and Torres Strait Islander communities during the National Trachoma and Eye Health Program, a threeyear crusade to treat trachoma in Australia.

While Tracey, now 73, had no idea who the doctor was, she was surprised to see him on television a few years later. "I didn't know much about him," she said. "Then I heard he was the one who travelled the world and he became very well-known. I couldn't believe he was the doctor man who checked our eyes."

Her encounter with Fred Hollows was the



start of a long connection. Fast forward 40 years, and Tracey had a cataract removed this year, thanks to The Fred Hollows Foundation's partnership with The Lions Eye Institute.

OUR IMPACT AT HOME

† 11,164 PEOPLE SCREENED IN REMOTE AND **UNDERSERVICED COMMUNITIES**

●1,260 EYE OPERATIONS AND TREATMENTS INCLUDING:

514 CATARACT SURGERIES

557 DIABETIC RETINOPATHY TREATMENTS

62,900 PAIRS OF GLASSES DISTRIBUTED

№ 340 PEOPLE TRAINED

\$216,182 WORTH OF EQUIPMENT SUPPLIED

"I'd like to think that I've been a part of a more effective approach to Aboriginal health."

- Fred Hollows



HELPING PEOPLE SEE

- In partnership with the Lions Eye Institute and RANZCO (Royal Australian and New Zealand College of Ophthalmologists) Eye Foundation, we performed 427 diabetic retinopathy procedures for Aboriginal and Torres Strait Islander people living in remote parts of Western Australia.
- Through our partnership with Anyinginyi Health, 410 students in the Barkly region of the Northern Territory were screened for eye health conditions and participated in eye health education sessions at school.

INVESTING IN PEOPLE

- In partnership with the Institute for Urban Indigenous Health, we supported an Aboriginal optometry student to complete her practical training at an Aboriginal Community Controlled Health Service in Queensland.
- Through our partnerships, we trained over **270** people in basic eye health. This training gives Primary Health Care workers the skills to use eye health equipment, check visual acuity and play a vital role in integrating eye health into regular health checks for Aboriginal and Torres Strait Islander people.
- We supported **two** Aboriginal Liaison Officers in the Top End and Central Australia regions of the Northern Territory to

increase access to culturally appropriate services in remote

■ We supported an Eye Health Coordinator at Nganampa Health Council in the Anangu Pitjantjatjara Yankunytjatjara (APY) Lands.

EQUIPMENT AND TECHNOLOGY

- We donated more than \$215,000 worth of equipment to two facilities in the Northern Territory and **five** clinics across South East Queensland. These clinics provide essential eye health screening and treatment to Aboriginal and Torres Strait Islander people in one of the fastest growing Indigenous populations in Queensland.
- We donated **two** retinal cameras to Sunrise Health Service, an Aboriginal Community Controlled Health Organisation servicing 14 remote and underserviced communities in the Katherine region.
- We were engaged by the Australian Government's Department of Health to conduct a National Eye Care Equipment Inventory, with an assessment tool being distributed to 155 primary health care services across the

country. This inventory will inform the Government on the key areas needing additional equipment and support to address the eye health conditions in their regions.

ADVOCACY AND INFLUENCE

- We partnered with Australian Indigenous HealthInfoNet to improve accessibility to information on eye health conditions, treatments and prevention through an online eye health portal.
- We supported The Redfern Statement, calling for government action to 'Close the Gap' between Aboriginal and Torres Strait Islander people and other Australians through self-determination.
- We provided input into a landmark National Eye Health Survey which highlighted the gap in eye health between Aboriginal and Torres Strait Islander people and other Australians. It found Aboriginal and Torres Strait Islander people are three times more likely to be blind than other Australians.
- We continued to support the call for Aboriginal and Torres Strait Islander people to be recognised in the Australian Constitution.

OUR PARTNERS

AFGHANISTAN HealthNet TPO, National Committee for Eye Health, Ministry of Public Health, University Eye Hospital, Ministry for Higher Education Afghanistan.

AUSTRALIA Aboriginal Medical Services Alliance NT, Aboriginal Peak Organisations NT, Apunipima Cape York Health Council, AFL Northern Territory, Australian Indigenous Doctors' Association, Anyinginyi Health Aboriginal Corporation, Australian Human Rights Commission, Barunga Festival, Bila Muuji Aboriginal Health Service, Bill Robertson Optometrists, Bourke Aboriginal Health Service, Brewarrina Aboriginal Health Service, Central Australian Aboriginal Congress, Central Australian Rural Practitioners Association, Centre for Eye Research Australia, Edith Cowan University – Australian Indigenous HealthInfoNet, Far West Medicare Local, Far Western NSW Local Health District, Indigenous Allied Health Australia, Indigenous Eye Health University of Melbourne, Institute for Urban Indigenous Health, Katherine West Health Board, Lions Eye Institute, Menzies School of Health Research, Michael Long Learning and People's Hospital of Qiubei County, Affiliated Hospital of Dali University, Leadership Centre, Music NT, National Aboriginal Community Controlled Health Organisation, National Health and Medical Research Council, National Rural Health Alliance, National Trachoma Surveillance and Reporting Unit, Nganampa Health Council, NHMRC Clinical Trials Centre, Northern Territory Government: Central Australian Health Services and Top End Health Services, Northern Territory Primary Health Network, Outback Eye Service, Oxfam, Prince of Wales Hospital, Queensland Health – Torres Cape Hospital and Health Service, Queensland CheckUP, Royal Australian and New Zealand College of Ophthalmology Eye Foundation, Recognise, Reconciliation Australia, Rural Doctors Network, Sironis Health, South Australian Health and Medical Research Institute, South Australian Institute for Ophthalmology, Sunrise Health Service, TEAMSNet, The Nossal Institute, The University of Sydney, Tullawon Health Service, Urapuntja Health Service, Vision 2020 Australia, Vision Cooperative Research Centre, Walgett Aboriginal Medical Service Cooperative, Wellington Aboriginal Corporation Health Service, Western NSW Local Health District, Western NSW Medicare Local, Wuchopperen Health Services Limited, Wurli-Wurlinjang Health Service, Yuendumu Women's Centre Aboriginal Corporation.

BANGLADESH Ministry of Health and Family Welfare Bangladesh, National Institute of Ophthalmology and Hospital, Bangladesh Institute of Research and Rehabilitation in Diabetes Endocrine and Metabolic Disorders, Diabetic Association Society Bangladesh, Barisal Medical College and Hospital, Nizam Hasina Foundation, Ispahani Islamia Eye Institute and Hospital.

BURUNDI Clinique de l'Oeil.

CAMBODIA National Program for Eye Health, University of Health Science, Cambodian Ophthalmological Society, Provincial Referral

Hospital Eye Units of Chey Chumneas, Kampong Chhnang, Kampong Speu, Kampong Thom, Neak Loeung, Oddar Meanchey, Pailin and Preah Sihanouk provinces, Siem Reap Provincial Referral Hospital, Preah Vihear Referral Hospital, Khmer-Soviet Friendship Hospital, Phnom Penh Municipal Referral Hospital, Preah Ang Duong Hospital, Family Health Development, Krousar Thmey Blind School, The Association of the Blind in Cambodia, The Eye Care Foundation, World Vision Cambodia, Cambodia Development Mission for Disability, Department of School Health, Department of Women and Health, Provincial Departments of Education in Kampong Chhnang, Kampong Speu, Kampong Thom, Kandal and Prey Veng provinces.

CHINA China National Blindness Prevention Committee, Provincial Health and Family Planning Commission of Inner Mongolia, Provincial Education Department of Inner Mongolia, Provincial Disabled Persons' Federation of Inner Mongolia, Chaoju Ophthalmic Hospital Group of Red Cross Society of Inner Mongolia, International Mongolia Hospital of Inner Mongolia, An Hui Provincial Hospital, Lixin County Hospital, Huoqiu County Hospital, Susong County Hospital, Xinjiang Regional Hospital, Tacheng Prefecture Hospital, Altay Prefecture Hospital, Adiya Eye Hospital, Cele County Hospital, Yunnan Red Cross Hospital, People's Hospital of Wenshan Prefecture, Binchuan County Hospital, Nanjian County Hospital, Yanshan County Hospital, Guangnan County Hospital, Lancang County Hospital, Jianchuan County Hospital, Duolun County People's Hospital, Taibus Banner Hospital, Horgin Right Wing Middle Banner People's Hospital, Baotou Chaoju Ophthalmic Hospital of Red Cross Society of Inner Mongolia, Chifeng Chaoju Ophthalmic Hospital of Red Cross Society of Inner Mongolia, Ulangab Chaoju Ophthalmic Hospital of Red Cross Society of Inner Mongolia

DEMOCRATIC PEOPLE'S REPUBLIC OF KOREA

Tilganga Institute of Ophthalmology, Ministry of Public Health.

ERITREA Asmara College of Health Sciences, Ministry of Health of the State of Eritrea, UNICEF.

ETHIOPIA Federal Ministry of Health, Oromia Regional Health Bureau, Oromia Regional Education Bureau, Oromia Regional Water Mineral and Energy Bureau, Oromia Bureau of Finance and Economic Development, Education Departments of Finfine Special Zone, Jimma Zone, North Shewa Zone, South West Shewa Zone and West Shewa Zone, Health Departments of East Harerghe Zone, Finfine Special Zone, Jimma Zone, North Shewa Zone, South West Shewa Zone and West Shewa Zone, Water Mineral and Energy Departments of Finfine Special Zone, Jimma Zone, North Shewa Zone, South West Shewa Zone and West Shewa Zone, Ambo Hospital, Shenen Gibe Hospital, Bissidimo Hospital, Shenen Gibe Hospital, Tulu Bolo Hospital, Fiche Hospital, Bisidimo Hospital, Ambo Hospital, Kuyu Hospital, Jimma University Specialized Hospital, Oromia Television and Radio Organisation, Fana Broadcasting Corporate, Himalayan Cataract Project.

INDONESIA National Ministry of Health, Indonesian Ophthalmologists

Association, Provincial Government of West Nusa Tenggara, BKMM Eye Hospital Mataram, West Nusa Tenggara District Health Services.

KENYA Ministry of Health, County Referral Hospitals of Bungoma, Busia, Homa Bay, Kabarnet, Kapenguria, Kitale, Kitui, Lodwar, Maralal, Migori and Siaya, Kisumu Hospital, Trans Mara Sub County Hospital, College of Ophthalmology of East South Africa, Operation Eye Sight International, University of Nairobi, Kenya Medical Training College, Blue Cross Nyatike, NYARAMI, Rural AIDS Prevention and Development Organization, Budalangi Theatre Group, GESAO Foundation International, Nambale New Life Community Based Organisation, Dongruok Doho Youth Group, Kabarnet Talents Theatre Group, RUMA Women Development, ULUSI Youth Group, Ilchamus Teachers Lobby Group, Emining Community Based Organisation, Christian Blindness Mission.

LAO PDR Ministry of Health of Lao PDR, National Ophthalmology Centre, Provincial Departments of Health and Hospitals in Oudomxay, Bokeo, Phongsaly, Louangnamtha, Louangprabang, Xayaburi and Vientiane.

MYANMAR Trachoma Control and Prevention of Blindness Program, Yangon Eye Hospital.

NEPAL Tilganga Institute of Ophthalmology, Geta Eye Hospital, Ramlal Golchha Eye Hospital Foundation, Shree Janaki Eye Hospital, The Social Welfare Council, The Apex Body for Eye Health/Ministry of Health and Population, Ministry of Women Children and Social Welfare.

THE PACIFIC The Fred Hollows Foundation New Zealand, International Agency for the Prevention of Blindness Western Pacific, Fiji Ministry of Health and Medical Services, Kiribati Ministry of Health and Medical Services, Samoa Ministry of Health, Solomon Islands Ministry of Health and Medical Services, Tonga Ministry of Health, Vanuatu Ministry of Health, Pacific Eye Institute.

PAKISTAN Al-Ibrahim Eye Hospital, Al-Shifa Trust Eye Hospital, College of Ophthalmology and Allied Vision Sciences, Comprehensive Eye Care Cells of Balochistan, Khyber Pakhtunkhwa, Punjab and Sindh, Leyton Rahmatullah Benevolent Trust, Pakistan Institute of Community Ophthalmology, Provincial Departments of Health of Balochistan, Khyber Pakhtunkhwa and Sindh, Provincial Departments of Education of Balochistan, Khyber Pakhtunkhwa, Punjab and Sindh, National Program for Family Planning, Lahore General Hospital, Allied Hospital Faisalabad, Nishtar Hospital Multan, Liagat University of Medical and Health Science, Hayatabad Medical Complex, Saidu Teaching Hospital, Gomal Medical College, Lakson Medical Trust Swabi.

PALESTINE St. John of Jerusalem Eye Hospital Group.

THE PHILIPPINES Republic of the Philippines Department of

Health, National Committee for Sight Preservation, Philippine Eye Research Institute, Philippine Academy of Ophthalmology, Provincial Government of Tarlac, Tarlac Provincial Hospital Eye Centre, Surigao del Norte Provincial Government, Surigao del Norte Provincial Hospital.

RWANDA Ministry of Health, College of Medicine and Health Sciences, Rwanda International Institute of Ophthalmology, Rwamagana Referral Hospital, Ruhengeri Referral Hospital, Kinihira Provincial Hospital, Kibuye Referral Hospital, Bushenge Provincial Hospital, Nyamata District Hospital, Gahini District Hospital, Nyagatare District Hospital, Kibagabaga District Hospital, Masaka District Hospital, Butaro District Hospital, Ruli District Hospital, Byumba District Hospital, Kirinda District Hospital, Mugonero District Hospital, Kabaya District Hospital, Muhororo District Hospital, Shyira District Hospital, Kibogora District Hospital, Gihundwe District Hospital, Murunda District Hospital.

SRI LANKA Berendina Development Services, Burnet Institute Centre for International Health, College of Ophthalmologists Sri Lanka, Government of Sri Lanka, Kandy Centre for Sight, Plantation Human Development Trust, Sarvodaya, The Palm Foundation.

TIMOR-LESTE The Fred Hollows Foundation New Zealand, Timor-Leste Ministry of Health, Guido Valadares Hospital Nacional, Fo Naroman Timor-Leste, The Royal Australasian College of Surgeons.

VIETNAM Ministry of Health, Ministry of Education and Training, General Department of Preventive Medicine, Agency of Medical Services Administration, Department of Student Affairs, People's Aid Coordinating Committee, Vietnam Union of Friendship Organizations, Vietnam National Institute of Ophthalmology, Thai Binh University of Medicine and Pharmacy, Hue University of Medicine and Pharmacy, Ho Chi Minh City Eye Hospital, and the Provincial Departments of Health, Provincial Departments of Education, Provincial People's Committees and Social Diseases Prevention Centres and Eye Hospitals or Centres in Hoa Binh, Ninh Binh, Hai Duong, Ha Tinh, Quang Ngai, Ninh Thuan, Da Nang, Dak Nong, Lam Dong, Vinh Long, and Tien Giang provinces.

GLOBAL PARTNERSHIPS Brien Holden Vision Institute, D.Capital. East Africa Trachoma/NTD Cross Border Partnership, EMR Alliance for Trachoma Control, The Fred Hollows Foundation New Zealand, Global Health Alliance Melbourne, Helen Keller International, HelpAge International, International Agency for the Prevention of Blindness, International Coalition for Trachoma Control, International Council of Ophthalmology, International Council of Nurses, International Diabetes Federation, International Trachoma Initiative, London School of Hygiene and Tropical Medicine, Magrabi ICO Cameroon Eye Institute & Africa Eye Foundation, NGO NTD Network, ORBIS International, Peek Vision Limited, The Royal Australian and New Zealand College of Ophthalmologists, Sightsavers, UK Coalition Against NTDs, WaterAid, World Health Organization, WHO Alliance for the Global Elimination of Trachoma by 2020.

THANK YOU

OUR SUPPORTERS

We'd like to thank our supporters who share Fred's vision that every person has access to inexpensive and high-quality eye care. So many individuals, families, volunteers, corporations, workplaces and community organisations have kept Fred's vision alive this year. Our work in more than 25 countries would not be possible without your support. Thank you for partnering with us to carry on Fred's dream of ending avoidable blindness.

REGULAR GIVING

In 2016, 18,246 Australians chose to become regular givers and support The Foundation's work to restore sight and change lives. Your monthly gifts allow us to plan ahead and develop strategic and targeted programs that tackle avoidable blindness. Thank you. The results in this Annual Report demonstrate what we can achieve with your generous support.

YOUR WILL

- KEEPING FRED'S VISION ALIVE

To the families and friends of those who left a gift in their Will, and those who intend to, thank you. Fred always encouraged people to "leave the world a better place". A gift in your Will means you help his vision to live on. Over the years, The Foundation has been a grateful beneficiary of many gifts which have helped restore sight to millions of people in more than 25 countries. For more information, visit www.hollows.org/bequests

"I have always been an optimist about the nature of mankind."

- Fred Hollows

OUR SUPPORTERS 2016

ACME Foundation

Agility Fairs & Events

Anglo International Management

APA Group

Australia China Business Council

The Australian Association of Hong Kong

The Australian Chamber of Commerce Hong Kong and

/lacai

The Australian Chinese Association of Hong Kong

Aztec Services

Baker McKenzie

BlackRock

Blackwoods

Christies

Cody Foundation

Crossroads Hong Kong

Dr Francis Maxwell Hooper

Ernst & Young

Freshfields Bruckhaus Deringer (Hong Kong)

George & Beah Revay

The George Lewin Foundation

Gilbert + Tobin

Goldman Sachs

Goodman

пзыс

JB Hi-Fi

Jeff & Geri Underhill

etmaster

Joy Limited

JP Morgan

K&L Gates

Laser Vision SA

Macquarie Group

The Meg and Roger Project

Miller Foundation

PwC Australia

QANTAS Loyalty

The Rose Foundation

Rotary Clubs of Australia

ShineWing

Specsavers Australia & NZ

Star Qualities Limited

Thick as Thieves

Wild Women on Top

World Nomads Group



HSBC — MAKING A DIFFERENCE IN AUSTRALIA

In 2016, HSBC continued to support The Fred Hollows
Foundation's work to eliminate trachoma in Aboriginal
and Torres Strait Islander communities. In August, HSBC
employees visited a community affected by trachoma and
were able to participate in the Freedom Day Festival at
Kalkaringi, to commemorate 50 years since the Wave Hill

Walk Off – the birth of the Aboriginal Land Rights movement which Fred was a strong supporter of. "What struck us was how loved and respected The Fred Hollows Foundation team are in the community and that they are an important, trusted and valued part of the community," said an HSBC employee. "We also realised just how far we still need to go to address Indigenous rights in Australia."



THANK YOU

INSTITUTIONAL DONORS

In 2016, institutional donors provided more than \$23 million to help us tackle avoidable blindness.

This support enabled us to provide high-quality eye health services to millions of people around the world.

AUSTRALIAN GOVERNMENT

In 2016, The Foundation received valuable support from the Australian Government's Department of Foreign Affairs and Trade (DFAT) through the Australian NGO Cooperation Program (ANCP), the East Asia Avoidable Blindness Initiative (ABI) and the Pakistan-Australia Prevention of Avoidable Blindness (PAPAB) Project. We also received funding through the Department of Prime Minister and Cabinet and the Commonwealth Department of Health for our work in Australia.





Department of Foreign Affairs and Trade

INSTITUTIONAL DONORS

Standard Chartered Bank Seeing is Believing Initiative
The Queen Elizabeth Diamond Jubilee Trust
United States Agency for International Development and RTI International
United Kingdom Department for International Development
Conrad Hilton Foundation















Global Partnership for Education and The World Bank Kadoorie Charitable Foundation L'OCCITANE Foundation Excellence in Ophthalmology Vision Award (XOVA) Lions Clubs International Foundation Evan Cornish Foundation

KEY STRATEGIC INTERNATIONAL PARTNERSHIPS

Sightsavers
Helen Keller International
International Diabetes Federation







CASE STUDY: EAST ASIA

Over the past three years, the East Asia Vision Program, supported by the Australian Government's Department of Foreign Affairs and Trade, has screened more than 81,000 people and delivered more than 29,000 eye operations and treatments to people who are needlessly blind in Cambodia, Timor-Leste and Vietnam.

The program, implemented by the Vision 2020 Australia Global Consortium, has built local capacity by upskilling more than 5,000 local doctors, nurses and health workers. The program also equipped eye health training facilities and developed new academic training programs to ensure continued impact.

Soung Sarom is one of the thousands of patients who received sight restoring surgery as part of the Program. After being blind for three years she was overjoyed to go back to work in her village near Phnom Penh. "My sight was completely restored... just in time for the rice and cane harvesting season. I can also catch fish, which is my favourite job, and I can now teach these skills to my daughter," said Sarom.



More than 25 million people in the Oromia region of Ethiopia are living in trachoma endemic areas. Since 2013, The Fred Hollows Foundation has

Oromia region of Ethiopia are living in trachoma endemic areas. Since 2013, The Fred Hollows Foundation has undergone a massive scale-up to help tackle this enormous problem. This work is a great example of what can be achieved with the support of partners.

From 2014–2016 The Foundation distributed more than 31 million doses of antibiotics, performed more than 61,000 trichiasis surgeries, trained 271 surgeons and almost 50,000 community health workers.

None of this would have been possible without generous funding from USAID working with RTI International and Helen Keller International, the United Kingdom Department for International Development, Sightsavers and the Australian Government through the Australian NGO Cooperation Program. We have also had support from the Government of Ethiopia and Oromia Regional Health Bureau.



THE BOARD OF DIRECTORS

The Foundation is a not-for-profit company limited by guarantee and governed by a voluntary board.

The Constitution specifies a minimum of five and a maximum of 13 directors, and there were nine as at December 2016. Of these nine, the majority are directly elected by The Foundation's members at the Annual General Meeting. Up to six may be appointed by the Board itself, and there were three appointed directors as at December 2016. The Board also appoints the Chair and Deputy Chair from among the existing directors. With the exception of Gabi Hollows, who occupies a special position as 'Founding Director' and has the right to lifetime membership, directors are elected or appointed for three-year terms and the Constitution sets limits on the maximum consecutive period people may serve on the Board.

THE ROLE OF THE BOARD

The Board is the trustee of the founding spirit and vision of The Foundation, and is responsible for its good governance. It operates in accordance with principles and practices set out in its Corporate Governance Charter which is available at www.hollows.org.

The Board meets at least quarterly and:

- ► Sets strategic direction and policies
- ► Approves and monitors budgets, and ensures appropriate financial and risk management strategies
- ► Oversees and protects the broader resource base of the organisation
- ► Ensures compliance with relevant standards, regulations and reporting requirements
- ► Provides accountability to members and stakeholders
- ► Appoints, supports and monitors the performance of the CEO who is charged with the executive management of The Foundation

COMMITTEES

The Board has established three committees, which report directly to it:

- ► The Governance and Nominations Committee supports specific elements of the Board's governance responsibilities
- ▶ The Finance and Audit committee assists and advises the

Board on key financial, audit, financial systems, financial compliance matters and risk.

▶ The Programs and Partnerships Committee provides advice to the Board on the efficacy of its programs, projects and initiatives, to achieve The Foundation's strategic objectives, and on the management of substantive risks.

MEMBERS

The Foundation is a membership-based organisation. The goal is to have a diverse membership to reflect the democratic spirit of Fred who attracted the support of people from all walks of life. Our members are generous in sharing their wide range of skills and experience with the Board and staff. They form the inner circle of The Foundation's family. The Corporate Governance Charter requires directors to acknowledge the special trust placed in them by members and their right to hold the Board to account.

Life Members

Nigel Milan AM Dr Graham Fraenkel Ray Martin AM Gabi Hollows AO Howard Davies

MANAGEMENT AND STAFF

At the end of 2016, The Foundation had 338 paid staff, including 197 in-country staff based in our 16 overseas offices. During the year, around 56 people were regular volunteers in the six offices in Australia (Sydney, Melbourne, Brisbane, Darwin, Alice Springs and Katherine) and many more gave valuable help on an as-needs basis, including volunteering for Coastrek. As of December 2016, the Executive Management Group was comprised of: Brian Doolan – CEO; Kirsten Armstrong – Director of Knowledge and Innovation and Acting Director of Programs; Daryn Deiley – Chief Operating Officer; Jennifer Gersbeck – Director of Global Partnerships and Advocacy; Nick Martin

 Director of Public Affairs; Victoria Morris – Associate Director of Strategy and Governance and Nicola Stewart - Associate Director of Marketing and Fundraising.

REPRESENTATION AND LINKS WITH OTHER BODIES

The Foundation has formal Licence Agreements with other Fred Hollows entities domiciled elsewhere in the world

- The Fred Hollows Foundation New Zealand, The Fred

CASE STUDY: KENYA

COLLINS' STORY

When we met Collins in 2013 he was six, but wasn't going to school because he had bilateral cataracts. Instead he spent each day sitting in the sun as his dad worked breaking rocks at a quarry.

The Foundation restored his sight, and last year we returned to Baringo to see Collins at school. His teacher tells us he is doing well. "He is trying to catch up with the others in his class. Before the year ends, I know he will be one of the top students," his teacher said. Collins is a determined 10-year-old with big plans for the future. "I want to finish school



and get a good job," he said. "I must build a good house for my father."



Hollows Foundation (UK), The Fred Hollows Foundation Kenya, The Fred Hollows Foundation (HK) Limited and the two Fred Hollows Intraocular Lens (IOL) Laboratories in Eritrea and Nepal.

In addition, The Foundation is:

- ► In Official Relations with the World Health Organization
- ► A member of the Board of Trustees of the International Agency for the Prevention of Blindness
- ▶ A partner in 'VISION 2020: The Right to Sight', a global partnership between the IAPB and the World Health Organization with the goal of eliminating avoidable blindness by the year 2020
- ► A member and current Chair of the International Coalition for Trachoma Control
- ► A member of Vision 2020 Australia, the national peak body for eye health and vision care organisations
- ► A member and the prime contract holder of the Vision 2020 Australia Global Consortium, an unincorporated joint venture of six Australian eye health agencies that work internationally
- ► A member of the Australian Council for International Development, the national peak body of international development NGOs and a signatory to its Code of Conduct
- ► A member of the Neglected Tropical Disease NGO Network (NNN)

- ► A member of the Steering Committee for the Close the Gap campaign, which aims to overcome the difference in life expectancy between Indigenous and non-Indigenous Australians
- ► A member of the Campaign for Australian Aid
- ► A member of Diversity Council Australia, a not-for-profit workplace diversity advisor to businesses in Australia
- ► A signatory and supporter of the Make Poverty History campaign
- ► A signatory to the National Anti-Racism Strategy
- ► In Strategic Organisational Partnerships with Sightsavers, Helen Keller International and the International Diabetes Federation
- ► FHF UK is a member of BOND, the UK membership body for non-governmental organisations working in international development

MONITORING AND EVALUATION

The Fred Hollows Foundation has rigorous monitoring processes that assist us to deliver effective and sustainable programs, including conducting periodic evaluations to examine the quality and impact of projects. In 2016, The Foundation conducted 15 evaluations across 11 countries, the findings of which are used to inform implementation and design of future projects. The Foundation also invests in operational research that generates evidence to inform ourselves and our partners on best practice in eye care. In 2016, 17 operational research studies were completed.

THE BOARD OF DIRECTORS

As of December 2016



THE HON. JOHN BRUMBY AO CHAIR

John was elected Chair of The Board of The Foundation on 1 February 2016. Before that, he was a member and active

supporter of The Foundation and joined the Board in 2013. John is well known from his roles as the Premier of Victoria from 2007 to 2010 and as Treasurer from 2000 to 2007. Since retiring from the political arena, John has become the Chair of MTAA Super, an Independent Director of Huawei Technologies (Australia), the Chair of Citywide Solutions Pty Ltd and a Professorial Fellow at both Melbourne and Monash Universities. He is also Chair and National President of the Australia China Business Council. John is the Chair of the Board's Governance and Nominations Committee.



JOY SAVAGE
DEPUTY CHAIR

Joy joined the Board in 2013. An Aboriginal woman from far North Queensland, Joy has extensive public sector and nongovernment experience. She is currently

a senior executive in the Department of the Prime Minister and Cabinet. In her prior role as CEO of Aboriginal Hostels Limited, Joy had responsibility for a national network of short-term accommodation facilities and in-residence services for Aboriginal and Torres Strait Islander people. Joy has held senior public sector roles across a number of social policy areas, including health, immigration and Indigenous affairs. Joy has also held chief executive roles in the non-government sector in the field of Aboriginal health and community services. Joy has an MBA and is a member of the Board's Programs and Partnerships Committee.



Partnerships Committee.

LES FALLICK

HELEN EVANS AO

and development organisations. Based in Geneva from 2005

until her retirement in 2014. Helen worked as Deputy CEO at

the Global Fund to Fight AIDS, Tuberculosis and Malaria and

then at Gavi, The Vaccine Alliance. In the early 1990s, Helen

managed the National Communicable Diseases Program in

the Australian Department of Health. For seven years prior to

moving to Geneva she headed up the Australian Government

Office for Aboriginal and Torres Strait Islander Health. Now

based in Melbourne, Helen has an honorary appointment

Health and the University of Melbourne. Helen is a member

of the Global Fund to Fight AIDS, Tuberculosis and Malaria's

member of the Advisory Council of the Pacific Friends of the

Global Fund. Helen is a board member of the Burnet Institute.

and the Chair of The Fred Hollows Foundation's Programs and

as Associate Professor at the Nossal Institute for Global

Technical Evaluation Reference Group and she is also a

Helen is an expert in public health and

development, and social policy with a

special focus on infectious diseases. She

has been involved in the work of a range

of key national and international health

Les was elected to the Board in 2010, serving as Chair until February 2013 and again from May 2014 until February 2016. An economist with a Master of Arts,

Les has worked in government, the private sector, tertiary education and the trade union movement, and has authored two books. He has been the Director of over 20 companies in Australia, the UK, Europe and Asia. Les also has considerable experience in the not-for-profit sector – including as past Chairman of the Carbon Advisory Board for Greening Australia. He has served on both the Governance and Nominations Committee and the Finance and Audit Committee. Les is currently the Chair of The Fred Hollows Foundation Kenya and The Fred Hollows Foundation (HK) Limited.

The full Directors' Report for 2016 is available on The Foundation's website hollows.org or upon request by emailing fred@hollows.org or phoning 02 8741 1900.



CHRISTINE HAWKINS

Christine was elected to the Board in 2015 after serving as an independent member of the Finance and Audit Committee from November 2010. Originally an economist

with the Reserve Bank of Australia, Christine spent her senior executive career as a corporate adviser in investment banking, specialising in capital markets and financial structuring. In 1997, she established Cinnabar International Pty Limited, which provides advice on effective governance for small to medium enterprises, government and not-for-profit organisations. Concurrently, Christine has been a nonexecutive director of many companies in a range of industries and Chairman of several not-for-profit organisations. She holds an honours degree in Commerce in Accounting and Financial Management, a Master of Commerce degree in organisational development and taxation law and a Level 5 Certificate from Cambridge University in Teaching English to Speakers of Other Languages. She is a Fellow of CPA Australia and a Fellow of the Australian Institute of Company Directors. Christine is a member of the Finance and Audit Committee.



GABI HOLLOWS AO

Gabi is the Founding Director and has served on the Board since its establishment. She graduated as an orthoptist in 1972 and travelled with

Fred Hollows for three years on the Royal Australian College of Ophthalmologists National Trachoma and Eye Health Program. Gabi married Fred in 1980, and together they had five children. In 2013 Gabi was invested as an Officer in the Order of Australia and has been declared one of Australia's '100 Living National Treasures'. She also holds an Advance Australia Award (Community Service) and a Centenary Award from the Australian Government. In 2014, Gabi was awarded the Sir Edward 'Weary' Dunlop Asialink Medal for her work with The Foundation and in 2015 was awarded the Ryman Prize. Gabi is the Patron of The Fred Hollows Foundation Regular Giving Program and undertakes extensive speaking engagements for The Foundation. She is a member of the Board's Governance and Nominations Committee, and Programs and Partnerships Committee.



DR JAMIE LA NAUZE

Jamie joined the Board in 2010, but his association with The Foundation goes back to its earliest days when he was part of the inaugural Medical Directorate

developing surgical skills through workshops in Vietnam, Cambodia and China. Jamie trained as an ophthalmic surgeon in Melbourne and Cambridge (UK), and holds a Masters in Clinical Epidemiology. Jamie is a Fellow of the Royal Australian and New Zealand College of Ophthalmologists, has written numerous papers on eye health, and contributed to a book on The Foundation's work. Jamie is a member of the Board's Governance and Nominations Committee and Programs and Partnership Committee.



GRAHAM SKEATES

Graham has been involved with The Foundation since its inception and joined the Board as Treasurer in 2010 – a position he held until mid-2013 when

this office was removed from the Constitution. He remains Chair of the Board's Finance and Audit Committee and is also a Director of The Fred Hollows Foundation (HK) Limited. Graham has 40 years' experience in the accounting profession and the financial services industry and was previously Group Chief Accountant for AMP and the Regional Finance Director for the Asian operations of Prudential Insurance UK. Graham helped launch the Financial Services Accountants Association of Australia and was its inaugural president.



PROFESSOR PAUL TORZILLO AM

Paul joined the Board in 2012 bringing over 30 years' experience in Aboriginal and international health. He is Medical

Director of the Nganampa Health Council in South Australia, and Head of Respiratory Medicine and a senior intensive care physician at the Royal Prince Alfred (RPA) Hospital in Sydney. Paul also acts as RPA's Executive Clinical Director, is Clinical Professor of Medicine at the University of Sydney and Clinical Director of critical care services for the Sydney Local Area Health District. He has worked for the World Health Organization (WHO) as a consultant in child health, particularly in the area of the Integrated Management of Childhood Illness (IMCI) program.

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2016		
	2016 \$000	2015 \$000
REVENUE		
Community and Corporate support		
- Donations and gifts	45,118	41,262
- Legacies and bequests	11,232	10,905
Grants		
- Department of Foreign Affairs and Trade (DFAT)	7,541	10,582
- Other Australian Government Departments	626	291
- Other Overseas	15,128	5,140
Net Gains/Losses on Investments at Fair Value	730	779
- Other Income	(537)	598
Total Revenue	79,838	69,557
EXPENDITURE		
INTERNATIONAL AID & DEVELOPMENT PROGRAMS EXPENDITURE		
International Programs		
- Funds to international programs	39,249	29,518
- Program Support Costs	8,877	7,685
Community Education	4,812	3,839
Fundraising Costs		
- Public	12,509	11,007
- Government, Multilateral & Private	126	111
Accountability & Administration	4,329	3,843
Total International Aid & Development Programs Expenditure	69,902	56,003
DOMESTIC AID & DEVELOPMENT PROGRAMS EXPENDITURE		
Domestic Programs	6,761	7,595
Community Education	677	784
Fundraising Costs	1,775	2,270
Accountability & Administration	608	784
Total Domestic Aid & Development Programs Expenditure	9,821	11,433
Total Expenditure	79,723	67,436
Net surplus of income over expenditure	115	2,121
Other comprehensive income	-	
Total Comprehensive income(deficit) for the period	115	2,121

^{*} During the financial years 2016 and 2015, The Fred Hollows Foundation had no transactions for international political or religious proselytisation programs.

STATEMENT OF FINANCIAL POSITION

As at 31 December 2016

	2016 \$000	2015
ASSETS	\$000	\$000
Current Assets		
- Cash and cash equivalents	6,029	5,952
- Other interest bearing deposits	2,010	5,260
- Trade and other receivables	7,291	4,249
- Prepayments	843	960
Total Current Assets	16,173	16,421
Non Current Assets		
- Investments at fair value	12,139	12,100
- Property, plant and equipment	2,574	2,263
Total Non Current Assets	14,713	14,363
Total Assets	30,886	30,784
LIABILITIES		
Current Liabilities		
- Trade and other payables	9,761	10,294
- Provisions	1,426	1,274
Total Current Liabilities	11,187	11,568
Non Current Liabilities		
- Provisions	264	244
- Deferred liability	400	52
Total Non Current Liabilities	664	296
Total Liabilities	11,851	11,864
Net Assets	19,035	18,920
EQUITY		
Accumulated Surplus	7,617	6,283
Contingency Reserve	11,418	12,637
Total Equity	19,035	18,920

^{*} At the end of the financial years 2016 and 2015 The Fred Hollows Foundation had Nil balances for Current Assets Inventories, Assets held for sale and Other financial assets, for Non Current Assets Trade and other receivables, Investment property, Intangibles and Other non-current assets, for Current Liabilities Net current tax liabilities, Other financial liabilities and Other, for Non Current Liabilities Other financial liabilities and Other. The Foundation had Nil balances for other Reserves at the end of the 2016 and 2015 financial years.

^{*\$121}K of other income disclosed in 2015 was reclassified as Donations & Gifts.

^{*} No non-monetary donations or gifts were received during 2016 and 2015.

^{*} The Group's consolidated accounts are presented.

STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2016

	ACCUMULATED FUNDS \$000	CONTINGENCY RESERVE \$000	TOTAL \$000
Balance at 1 January 2016	6,283	12,637	18,920
Movements in contingency reserves	1,219	(1,291)	-
Surplus for the year	115	-	115
As at 31 December 2016	7,617	11,418	19,035
Balance at 1 January 2015	3,089	13,710	16,799
Movements in contingency reserves	1,073	(1,073)	-
Surplus for the year	2,121	-	2,121
As at 31 December 2015	6,283	12,637	18,920

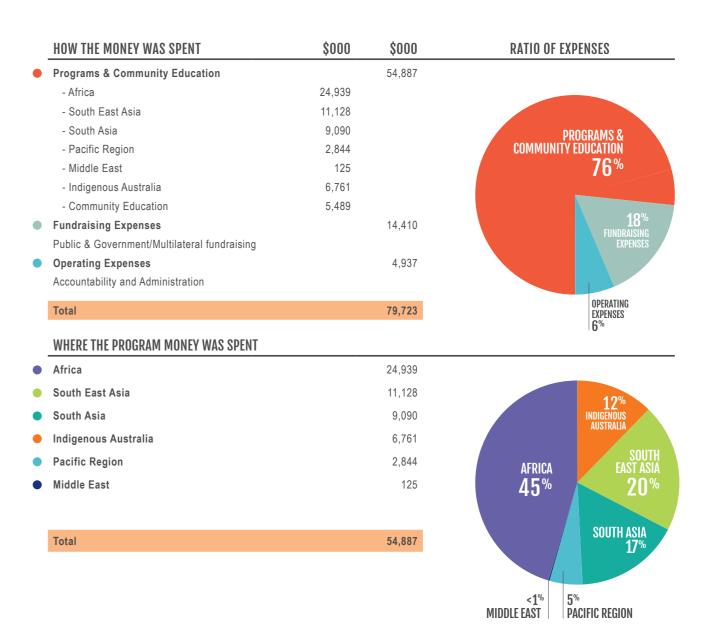
Table of Cash Movements for Designated Purpose

No single appeal or other form of fundraising for a designated purpose generated 10% or more of total income for the year ended 31 December 2016

2016 FINANCIAL OVERVIEW

All figures in Australian dollars

WHERE THE MONEY CAME FROM	\$(000	SOURCE OF INCOME
Community and Corporate Support	•	,350	
Income received from the Australian pul form of public donations, project grants			
Department of Foreign Affairs and Trace	le (DFAT) 7	541	
Grants received from the Australian Gove	rnment's overseas aid program		COMMUNITY &
Other Australian Government Departs	ments and Agencies	626	CORPORATE SUPPORT
Grants received from other Government for Indigenous programs	Departments		71%
Other Overseas Grants	15,	128	19% Other
Grants received from Governments, Tru International Programs	sts & Foundations for		OVERSEAS GRANTS
 Net Gains/(losses) on investments at 	fair value	730	DFAT
Other Income	(!	537)	9% (-1%)
Total	79,	,838	1% 1%



[&]quot;Programs" includes expenditure on our development work across both international and Indigenous programs, as well as a small amount of expenditure on emergency relief.

[&]quot;Community Education" includes staff time and outlays involved in providing community information and raising awareness around eye and Indigenous health issues as well as broader international development issues.

[&]quot;Fundraising expenses" are the costs associated with attracting more support through donations and sponsorships, and includes items such as advertising, mail-outs, the toll-free phone line and processing of donations.

[&]quot;Operating expenses" covers the administrative and other costs inherent in running an organisation, including staff time in areas such as finance, human resources, information technology and administration, insurance premiums, legal and professional fees, and office supplies and other running costs.



ndependent Auditor's Report to the Directors of The Fred Hollows

sibility of the Directors for the Summary of Financial Report

The directors of The Fred Hollows Foundation are responsible for the preparation of the Summary and for such internal controls as the directors determine are necessary to enable the preparation of the Summary that is free from material misstatement, whether due to traud or error.

We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the Summary has been extracted free from material indeptations of the properties of the prop

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.





An independent audit of The Fred Hollows Foundation's financial accounts for 2016 was conducted by:

Kieren Cummings (Partner) Ernst and Young

200 George Street, Sydney NSW 2000 + 61 2 9248 5555

The Summary Financial Reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code please refer to the ACFID Code of Conduct Implementation Guidance available at www.acfid.asn.au.

The full Financial Report can be obtained at www.hollows.org/au/annual-reports



Fred called Dr Sanduk Ruit his "soulmate". Together, they shared a determination to bring high-quality affordable eye health care to the developing world, and in particular to Ruit's native Nepal.

In the early 1990s, the cost of an intraocular lens (IOL) meant modern cataract surgery was out of reach for most Nepalis. Fred and Ruit worked tirelessly to change this, and in 1994 the Fred Hollows Foundation IOL Laboratory was opened in Kathmandu and began producing lenses for just \$5. Nearly 25 years on, the laboratory has produced more than 8 million lenses.

Dr Ruit has lost count of the number of people he's restored sight to, but it exceeds 120,000. Despite this, every "If I was given a chance case still excites him. "It's the change in the personality, the change in the attitude, the change in the face that takes place within hours in somebody who is blind. I would say it's an extremely powerful moment," he said.

This was particularly apparent when Dr Ruit operated on a special patient at an eye camp in the mountains of East

India in 2016. Chandra, who is deaf and mute, was plunged into isolation two years ago when she went blind from cataracts. "After she lost her sight in both eyes she changed, her nature changed completely. It was unbearable. Very painful for the whole family," said Suresh, her doting husband of 35 years.

Dr Ruit skilfully removed Chandra's cataracts in just 15 minutes, using a technique that he pioneered and perfected. When he removed her patches, her expressionless face lit up in a broad smile. She looked at her beloved Suresh and mouthed the word "husband". Even the experienced surgeon couldn't hide his joy.

to be born again I would probably like to be born as an ophthalmologist...you can make a difference to so many people's lives. I love what I'm doing," Dr Ruit said.



