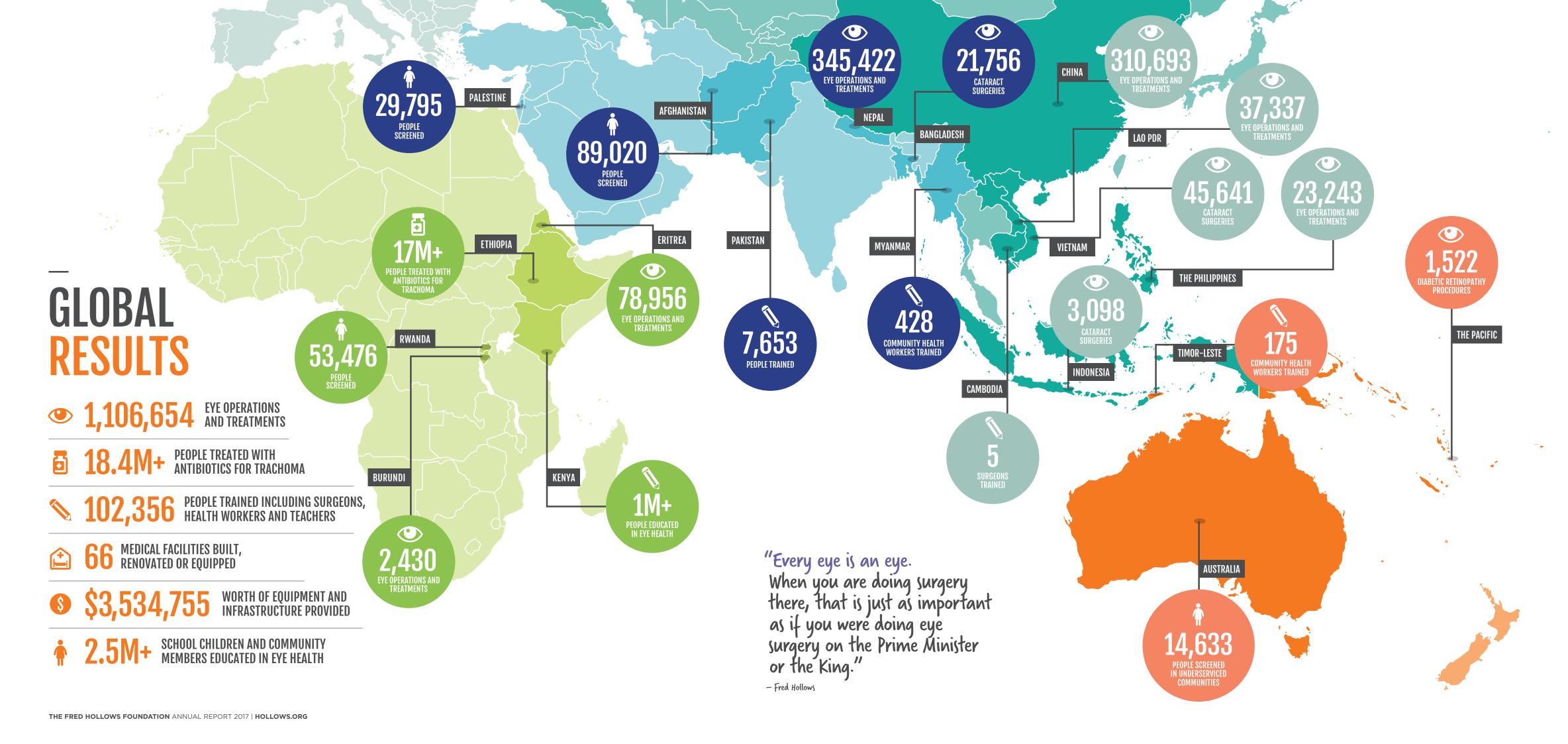


"I'm an optimist, always, that the world can be a better place." - Fred Hollows



OUR GLOBAL IMPACT 2017

We see a world in which no person is needlessly blind and Indigenous Australians exercise their right to good health.











The Department of Foreign Affairs and Trade (DFAT) is the Australian Government agency responsible for managing Australia's overseas aid program. The aim of the Australian aid program is to promote Australia's national interests $through\ contributing\ to\ international\ growth\ and\ poverty\ reduction.\ In\ 2017,\ the\ Australian\ Government\ contributed$ funding towards The Fred Hollows Foundation's programs in Bangladesh, Cambodia, Eritrea, Kenya, Lao PDR, Nepal, Pakistan, Palestinian Territories, the Philippines and Vietnam.

The Fred Hollows Foundation is a member of the Australian Council for International Development (ACFID) and is a committed signatory to the ACFID Code of Conduct, which is a voluntary, self-regulatory sector code of good practice. The Code requires members to meet high standards of corporate governance, public accountability and financial management.

More information on the Code, including how to make a complaint, can be obtained from ACFID by visiting www.acfid.asn.au or emailing code@acfid.asn.au. The Foundation also has its own process for handling complaints which can be activated by phoning The Foundation's head office on 02 8741 1900, and asking to speak with the complaints officer, or emailing complaints@hollows.org.

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Front cover photo: Robert Pearce/Fairfaxphotos

This publication may contain images of persons that have passed away. The Fred Hollows Foundation would like to acknowledge these persons and pay our respects to them and their families.

Nothing highlights the impact of our work better than the stories of people we've helped. That's why we're using QR codes to bring to life the inspiring case studies featured in this year's Annual Report. These are the men, women and children whose lives have been changed by the support you give and the work we do to end avoidable blindness.

TO USE THE QR CODES:

Go to the app store on your smartphone, search for "qr reader" and download an app. Open the app and scan the QR code.







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ABOUT US



WHO WE ARE

The Fred Hollows Foundation is an international development organisation focusing on blindness prevention and Indigenous Australian health. We are independent, not-for-profit, politically unaligned and secular.



OUR VISION

We see a world in which no person is needlessly blind and Indigenous Australians exercise their right to good health.



OUR INSPIRATION

We are inspired by the life and work of Professor Fred Hollows, an internationally acclaimed eye surgeon and an activist for social justice who championed the right of all people to high-quality and affordable eye care and good health.



OUR VALUES

Our values of integrity, empowerment, collaboration, and action underpin every aspect of our work both in Australia and around the globe.

GABI HOLLOWS AO

A MESSAGE FROM THE **FOUNDING DIRECTOR**

Fred was a man of integrity, honour and compassion. He believed it was a fundamental right that everybody, no matter where in the world they lived, had access to highquality, affordable eye care. Fred fought unapologetically for the rights of Indigenous Australians and communities around the world. While he has been gone for 25 years, I can see his enduring and far-reaching legacy remains true

Fred would never have been able to fathom the incredible impact of The Fred Hollows Foundation. The Foundation has consistently been identified as one of Australia's most reputable charities by the public. Over the past 25 years, we have restored sight to more than 2.5 million people and continued to train thousands of doctors, nurses and community health workers.

It is the people represented by these numbers – their stories and the impact to their lives – by which I measure The Foundation's true impact. Over the years, I have been fortunate to meet remarkable individuals whose stories have touched my heart – stories of mothers seeing their children for the first time, children returning to school finally able to see the blackboard, and grandparents once again able to care for themselves. The Foundation has always kept true to the work that Fred started: restoring sight to those who are needlessly blind. He would be so proud of the way we continue to stand up for what is right while maintaining our integrity.

Fred believed the basic attribute of mankind is to look after one another and I am constantly amazed by how the younger generation is doing just that. Over the past five years, I have had the honour of meeting hundreds of students from across Australia who have been nominated for The Fred Hollows Foundation's Humanity Award.

These students are going above and beyond in their communities and their classrooms, determined to help others and support causes they believe in. I am inspired by the level of compassion these students show, well beyond their years. I truly look forward to seeing the impact

they continue to have in our communities. Recently, The Foundation launched the Humanity Award in Hong Kong. Expanding this award globally is a timely reminder of the universal importance of our values – compassion, integrity and kindness.

At The Fred Hollows Foundation we do not discriminate. Everybody has the right to sight. It is what Fred fought for and it is what we have been fighting for over the past 25 years. Fred rolled up his sleeves, got stuck into things and never gave up until the job was done. While we've made incredible progress, our job is far from over. With your support we will continue to get on with it, striving toward Fred's dream of a world in which no person is needlessly blind.

Thank you for joining us.

Founding Director





The year 2017 marked a significant milestone for The Fred Hollows Foundation as we celebrated our 25th anniversary and the outstanding impact we have made to eliminate avoidable blindness worldwide.

Our success is a testament to Fred's remarkable legacy and the mechanisms he set in place. Fred would be proud to know the risks he took to innovate and the challenges he overcame to pursue his mission, helped build a truly world-class international development organisation.

For the 25th anniversary we celebrated Fred's legacy in new and creative ways. This included an art installation at Vivid Sydney and the launch of a new Sydney ferry named Fred Hollows after a public vote. This year, we also delivered more than 1.1 million eye operations and treatments and trained more than 100,000 people.

Although we have had great success, our challenge is increasing. The combination of an ageing and growing world population is driving big increases in the prevalence of avoidable blindness.

The latest data on the burden of global disease, released in August 2017, showed 36 million people worldwide are blind. Without decisive action by governments, including better funding and access to eye care services, this number is set to triple to 115 million by 2050.

Most people impacted by avoidable blindness are in the regions where we work, so to meet this demand we must deliver more support and services to more people, using the surgical techniques pioneered by Fred himself.

To help achieve this, we are expanding our international fundraising efforts in Hong Kong, the United States, Singapore and the United Arab Emirates, where we recently launched our regional base at the International Humanitarian City in Dubai.

We also know we cannot create a world in which no one is needlessly blind by working alone. It will take innovation alongside international partners, like the \$2 million Cameroon

Cataract Development Impact Loan, an initiative led by The Fred Hollows Foundation, Sightsavers and The Conrad N. Hilton Foundation, in partnership with the African Eye Foundation and D Capital. If successful, this model of social impact investment could be replicated throughout the continent.

It will also take new initiatives like Alina Vision, an international network of more than 60 eye surgery centres planned for Vietnam, India, Indonesia and China over the next 10 years. These centres will dramatically increase the accessibility of high-quality services with more than 400,000 sight-saving surgeries performed every year.

It is fitting the first of these centres is marked for Vietnam, where Fred Hollows provided surgical training in the early 1990s, and where The Foundation has had a profound impact since

Good news also comes in our progress to eliminate trachoma, the world's leading infectious cause of blindness, through the Stronger-SAFE project with The London School of Hygiene & Tropical Medicine.

This five-year project funded with \$6.2 million from the Wellcome Trust will accelerate the elimination of trachoma in Oromia, Ethiopia, and hopefully lead to the development of new, more effective interventions and treatments.

This year, The Foundation also welcomes our new CEO Ian Wishart, whose leadership and direction will support the development of a new strategic plan for 2019–2023 and our enormous mission to end avoidable blindness.

Being Chair of The Fred Hollows Foundation remains an enormous honour and 2018 is truly an exciting time as we reach for even greater milestones.



IAN WISHART

A MESSAGE FROM THE CEO

It is with great excitement that I step into the role of CEO at The Fred Hollows Foundation.

Fred was a dedicated humanitarian who championed the right of all people to access affordable, high-quality eye care. He used his skills to restore sight to thousands of people around the world and worked hard to improve the health of Aboriginal and Torres Strait Islander Australians.

Over the past 25 years, The Foundation has made incredible progress towards ending avoidable blindness. But there's more work to do.

Globally, there are 36 million people who are blind, yet four out of five of them don't need to be. That's why it is as important as ever to keep Fred's vision alive.

The Foundation is working hard in more than 25 countries to deliver eye operations and treatments, train surgeons and health workers, provide essential equipment and infrastructure and advocate to governments to do more to address eye health needs.

The Foundation is also developing its next strategic plan and forming new agendas for the management of the organisation. These agendas will allow us to deliver high-quality, targeted responses to current and future eye health challenges and will ensure even-keeled and sustainable growth.

Addressing the main causes of avoidable blindness including cataract, diabetic retinopathy and trachoma, will remain at the core of our work, however we will constantly strive to find new, more effective ways to get the job done.

In 2017, The Foundation worked collaboratively with likeminded organisations, governments and the private sector to implement innovative gender initiatives and new models of health financing. These initiatives honour Fred's pioneering spirit and demonstrate our commitment to ensuring significant and sustainable impact.

This Annual Report features the incredible results The Fred Hollows Foundation achieved in 2017. Some highlights include:

- 1,106,654 eye operations and treatments
- 18.4M+ people treated with antibiotics for trachoma
- 102,356 people trained including surgeons, health workers and teachers
- 66 medical facilities built, renovated or equipped
- \$3,534,755 worth of equipment and infrastructure provided
- 2.5M+ children and community members educated in eye health

These results would not have been possible without the outstanding leadership of former CEO Brian Doolan, The Foundation's committed staff, the dedication of our partners—both in Australia and internationally — and your generous support.

Fred used to say that the greatest attribute of mankind was our ability to help one another. The ongoing commitment you show to carrying on his legacy is inspiring.

The Foundation is now one of Australia's most respected international development organisations and I look forward to leading it through the exciting next stage.

We have a clear vision of a world where no person is needlessly blind and Indigenous Australians exercise their right to good health. We know what we need to do to achieve this. Together we can end avoidable blindness.

CEO

HELPING PEOPLE SEE

We believe that everybody, no matter who they are or where they live, deserves affordable, high-quality eye care. That's why we're working tirelessly to treat and prevent the main causes of avoidable blindness including cataract, trachoma and diabetic retinopathy. With the support of our partners, we're delivering eye health services that are transforming the lives of millions of people around the world.



OUR IMPACT

1,106,654 EYE OPERATIONS & TREATMENTS INCLUDING:



75,559 SURGERIES TO TREAT TRACHOMA

• 13,799 DIABETIC RETINOPATHY PROCEDURES

+ 842,940 OTHER SIGHT SAVING OR IMPROVING INTERVENTIONS

AS WELL AS:





6 87,026 PAIRS OF GLASSES DISTRIBUTED

WORKING WITH OUR PARTNERS, WE'RE ENSURING PEOPLE CAN ACCESS AFFORDABLE, HIGH-QUALITY EYE CARE.

In Afghanistan, we screened 89,020 people including 60,167 school students. We also supported 3,442 eye operations and treatments including 2,250 cataract surgeries.

In Australia, we screened 14,633 people across five states and territories. We supported 1,162 eye operations and treatments including 775 diabetic retinopathy procedures and 317 cataract surgeries.

In Bangladesh, we screened 272,034 people and supported 21,756 cataract surgeries. We also provided 2,103 pairs of glasses.

In Burundi, we screened 11,650 people and supported 604 cataract surgeries.

In Cambodia, we screened 61,689 people and supported 8,326 eye operations and treatments including 5,822 cataract surgeries.

In China, we screened 884,524 people including 168,476 school children across six provinces. We supported 9,524 cataract surgeries and 4,610 procedures to treat diabetic retinopathy. We also distributed 35,364 pairs of glasses

In Eritrea, we supported 78,956 eye operations and treatments including 6,408 cataract surgeries and 2,529 surgeries to treat trachoma. We also treated 864,698 people with antibiotics for trachoma during 11 mass drug administrations.

In Ethiopia, we treated more than 17 million people with antibiotics and provided 68,142 surgeries to treat trachoma. This represents the largest trachoma initiative in the world.

In Indonesia, we screened 9,272 people and supported 3,098 cataract surgeries

In Kenya, we supported 56,463 eye operations and treatments including 13,388 cataract surgeries. We also treated 104,911 people with antibiotics to treat trachoma and distributed 4,269 pairs of glasses.

In Lao PDR, we screened 50,807 people including 10,036 school children across 10 provinces. We supported more than 37,000 eye operations and treatments including 3,145 cataract surgeries which accounts for about half of the nation's total.

In Myanmar, we screened 1,915 people during outreach eye camps and supported 183 cataract surgeries

In Nepal, through our partner the

Tilganga Institute of Ophthalmology we screened 531,513 people including 58,844 children. We supported 345,422 eve operations and treatments including 29,358 cataract surgeries, a quarter of which were performed in rural and remote areas.

In the Pacific, through The Fred Hollows Foundation New Zealand, we screened 10,614 people across six countries and supported 1,522 diabetic retinopathy procedures. We also treated 83,683 people with antibiotics for trachoma.

In Pakistan, we screened 368,068 people and supported 20,693 eye operations and treatments including 15,747 cataract surgeries and 2,364 diabetic retinopathy procedures. We also distributed 4,742 pairs of glasses.

In Palestine, through our partner St John of Jerusalem Eye Hospital Group, we screened 29,795 people and supported 2,052 diabetic retinopathy procedures in Gaza.

In the Philippines, we screened 101,573 people in Surigao and Tarlac provinces and performed 23,243 eye operations and treatments including 3,542 cataract surgeries and 258 diabetic retinopathy procedures. We also distributed 2,493 pairs of glasses.

In Rwanda, we screened 53,476 people and supported 12,830 eye operations and treatments including 954 cataract surgeries

In Vietnam, we screened more than 1.2 million people including 269,715 school children. We supported more than 95,600 eye operations and treatments including 45,641 cataract surgeries and 683 diabetic retinopathy procedures. We also distributed 9,500 pairs of glasses.

TOTAL EYE OPERATIONS AND TREATMENTS PERFORMED

2017

1,106,654

2016

1,004,975

'I never thought this day would come," she said.

'Imagine for all those years

my child has never known

what I look like.'

Empowering local people to identify, refer and treat eye diseases remains a mainstay of our work. By training community health workers, clinic support staff and surgeons, we're able to create sustainable change in the countries where we work.

"What we are doing is revolutionary...what we are doing is giving these people the chance to help themselves. We are giving them independence."

- Fred Hollows





102,356 PEOPLE TRAINED INCLUDING:

148 SURGEONS

80,870 COMMUNITY HEALTH WORKERS

513 CLINIC SUPPORT STAFF

№ 12,413 TEACHERS

WITH THE HELP OF OUR PARTNERS, WE'RE TACKLING AVOIDABLE BLINDNESS BY TRAINING THOUSANDS OF LOCAL EYE HEALTH WORKERS.

In Afghanistan we trained 65 community health workers and 146 teachers. These teachers went on to identify hundreds of school students with refractive error and refer them to necessary services.

In Australia, we supported the training of 56 people including two fifth-year trainee ophthalmologists, one optometrist, one diabetic retinopathy clinical support worker, 24 midlevel eye care workers and 10 community-based workers.

In Bangladesh, we trained two surgeons, 50 clinic support staff and more than 2,400 community health workers, over half of whom were women.

In Cambodia we trained five surgeons, 10

refractionists and 2,534 community health workers.

In China, we trained 3,587 people including 57 surgeons, 284 clinic support staff and 2,410 community health workers and teachers.

In Eritrea, we supported the training of 15 surgeons including five cataract surgeons and 10 trachoma surgeons in the Gash Barka Zone. We also trained six ophthalmic nurses and 2,330 community health workers.

In Ethiopia, we trained 24 integrated eye care workers in trachoma surgery techniques. We also trained 53,776 community health workers and teachers who form a crucial part of the comprehensive strategy to eliminate trachoma.

In Indonesia, we trained five surgeons and 859 community health workers.

In Kenya, we trained 5,117 people including two surgeons, 52 clinic support staff and 3,151 community health workers.

In Lao PDR, we trained 1,279 people including 33 clinic support staff and more than 1,200 community health workers.

In Myanmar, we trained 428 community health workers.

In Nepal, through our partner the Tilganga Institute of Ophthalmology, we trained five surgeons in subspecialties. We also trained 608 community health workers.

In the Pacific, through

The Fred Hollows Foundation New Zealand, we trained six diabetic eye care nurses. We also trained more than 320 community health workers during 18 diabetic retinopathy awareness workshops and developed a manual to enhance future workforce trainings.

In Pakistan, we trained one surgeon and more than 7,500 community health workers and teachers who went on to educate more than 46,000 community members in eye health.

In Palestine, we trained four nurses who will screen people in refugee camps for diabetic retinopathy.

In the Philippines, we trained six clinic support staff and 489 community health workers and teachers who went on to educate almost 18,000 people in eye health in Surigao del Norte province.

In Rwanda, we supported three students to continue ophthalmology fellowships in Tanzania. On graduating, these doctors will raise the number of eye specialists in the Rwandan public sector to five.

In Timor-Leste,

we supported one ophthalmologist to complete their studies at the Pacific Eye Institute in Suva, Fiji. We also trained 175 community health workers during five tailored training sessions.

In Vietnam, we trained 26 surgeons, 31 clinic support staff, 358 community health workers and 9,177 teachers who went on to educate more than 476,000 people in eye health.

TOTAL NUMBER OF PEOPLE TRAINED

2017

102,356

2016

78,450

INNOVATION & TECHNOLOGY

We're honouring Fred Hollows' pioneering spirit by investigating new ways to address avoidable blindness around the world.

Through the development of innovative new models of eye care financing and state-of-the-art, low-cost technology, we're providing the infrastructure and tools needed to effectively prevent and treat eye disease.

"You have to impart skills and technology and help them help themselves. Leave the world a better place."

- Fred Hollows







OUR IMPACT



MEDICAL FACILITIES BUILT OR RENOVATED



43 MEDICAL FACILITIES EQUIPPED



COMMUNITY HEALTH CENTRES AND SCHOOLS EQUIPPED

\$3,534,755 WORTH OF EQUIPMENT AND INFRASTRUCTURE PROVIDED

WORKING WITH OUR PARTNERS, WE'RE EQUIPPING FACILITIES AND PROVIDING INNOVATIVE SOLUTIONS TO EYE HEALTH CHALLENGES.

In Afghanistan, we equipped 42 community health centres and 146 schools with basic eye care materials including eye charts to identify refractive

In Australia, we assisted in identifying equipment needs across the country as part of the National Eye Care Equipment Inventory Project. This project will contribute to the Australian Government's roll-out of over 100 nonmydriatic retinal cameras to clinics across Australia.

In Bangladesh, we renovated 16 medical facilities and equipped 13 community health centres.

In Cambodia, we equipped 26 community health centres with basic eye care equipment.

In China, we equipped eight medical facilities with essential ophthalmic equipment. We also equipped 541 community health centres and 300 schools with basic eye care and screening materials.

In Ethiopia, we provided essential trachoma surgery equipment to 205 community health centres.

In Indonesia, we supported the renovation of the first vision centre at the Mataram Community Eye Clinic in West Nusa Tenggara.

In Kenya, we provided 10 medical facilities with essential eye health equipment.

In Lao PDR, we built one facility, renovated one facility and equipped two facilities.

In Nepal, through our partner the Tilganga Institute of Ophthalmology, we provided equipment to four medical facilities and three community health centres.

In the Pacific, we equipped four community health centres on the mainland and outer islands of Fiji, Solomon Islands, Kiribati and Vanuatu. We also began renovations to the National Eye Unit in Kiribati and continued to support the ongoing trial of an innovative, smartphone compatible 'Portable Eye Examination Kit' that could increase the numbers of low-cost mass diabetic retinopathy screenings across the region.

In Pakistan, we renovated four medical facilities and equipped 56 community health centres and 148 schools.

In Palestine, we equipped the Gaza Hospital with medical supplies including vitreoretinal instruments.

In the Philippines, we assisted the Surigao del Norte Provincial Hospital Eye Centre set up an additional outpatient annex in the city centre in order to reach more people.

In Rwanda, we provided ophthalmic equipment and consumables such as intraocular lenses and a phacoemulsifier for cataract surgery to one facility. Training was also given to eye health unit staff on the appropriate use and maintenance of this equipment.

In Vietnam, we equipped eight medical facilities and nine community health centres with basic eye health equipment.

ADVOCACY & INFLUENCE

We're using our position as a leading international development organisation to put eye health on the global agenda. Working in partnership with like-minded organisations, we're using evidence-based research to affect sustainable change and challenging governments to do more to ensure everyone can access high-quality care.

"I might be a do-gooder, but if doing good is preventing people going blind and curing curable blindness, I don't care what they call me."

- Fred Hollows



CASE STUDY: SEE NOW

In 2017, The Fred Hollows Foundation launched See Now, a public engagement initiative and social movement to end avoidable blindness. Using innovative movement-building tactics, See Now has reached over 24 million people worldwide on the issue of eye health.

In the United States, See Now helped engage Members of Congress from across the spectrum and mobilised more than 80,000 Americans to take action and lobby Congress to unlock eye care for 15 million Americans. With creative content, See Now reached tens of millions of people in India, raising awareness of avoidable blindness and the sector's work in the country.

The success of See Now's Sight Simulator, simulator.seenow.org, also saw tens of thousands of people experiencing different forms of blindness for themselves.





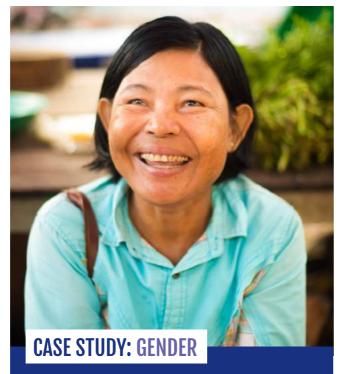
An evaluation of The Fred Hollows Foundation's Pakistan program confirmed the significant contribution we have made to building sustainable eye health care in the country over 20 years.

To date in Pakistan, we have trained more than 100 ophthalmologists in modern cataract surgical techniques and upgraded 20 per cent of district-level eye care facilities.

Importantly, the scale of the program and cooperation with other NGOs, helped strengthen national leadership in eye health, established an effective model for district eye care and generated evidence which galvanised an unprecedented funding commitment from the Pakistan Government.

The program's catalytic effect in establishing comprehensive eye health services is evident in the high number of cataract surgeries now performed each year.

As well as affirming achievements, the evaluation drew lessons that will inform The Foundation's future programming in Pakistan and around the world



The Fred Hollows Foundation is taking a lead in addressing the gender gap in eye health. New statistics released in 2017 showed 55 per cent of the world's blind are women.

The Foundation commissioned a landmark study from The Economist Intelligence Unit *Restoring Women's Sight* which looked into the factors around why women are more likely to be blind or vision impaired. The findings show a way forward for closing the gender gap and ensuring women have better access to services.

The Foundation also collaborated with global eye health partners to develop a guide to gender-responsive eye health programming. The guide includes case studies from across the sector.

OUR IMPACT

WHO World Report on Vision: This year, The Foundation was accepted into official relations with the World Health Organization (WHO). In this role, The Foundation worked with the Australian Government and other international agencies to host a side event at the 70th World Health Assembly in Geneva where Member States called for the development of a WHO World Report on Vision to shape the next global agreement for eye health.

Addressing diabetic retinopathy: The Foundation, alongside 10 prominent organisations from across the diabetes and eye health sectors, is leading global advocacy efforts to address the rising tide of diabetic blindness. Key achievements so far include an inaugural joint statement at the 2017 World Diabetes Congress by the four leading international peak bodies and the commencement of a multiagency advocacy pilot in Bangladesh aimed at developing a Government-endorsed national action plan.

Eyes on the Middle East: In 2017, The Fred Hollows
Foundation opened a new regional base at the International
Humanitarian City, the humanitarian free-zone in Dubai. More
than 15 million people are blind in the Middle East, and there
is a dire need for eye health programs in the region. By having
a base in Dubai, The Foundation will be able to accelerate
its efforts to reduce these numbers. The Foundation aims
to partner with local philanthropists and organisations to
strengthen the eye care systems in the region.

Recognition in China: In December 2017, to mark the 45th anniversary of Australia-China Diplomatic Relations, the Chinese People's Association for Friendship hosted an event attended by more than 200 country representatives. As part of the ceremonies, Beijing's Australian Ambassador recounted 45 stories of friendship between the two countries. The Foundation was featured as part of this event and Zengbao Li, a beneficiary of The Foundation's work in China, was chosen as one of the success stories.

In Australia, with key allies, we developed a joint sector policy proposal which highlighted the Aboriginal and Torres Strait Islander eye health priorities to the Government.

In Bangladesh, we brought together the Government and key stakeholders to develop a new diabetic retinopathy strategy and advocacy plan.

In Cambodia, we played a key role in driving the National Strategic Plan for Blindness Prevention to expand eye health coverage and increase focus on reducing barriers to access for women.

In China, we supported the first International Eye Health Conference held in partnership with the National Prevention of Blindness League (PBL) Committee and Shanghai PBL Office.

In Ethiopia, we increased local government and community ownership of trachoma elimination activities and played a leading role in the first Oromia Regional 'Water Sanitation and Hygiene – Neglected Tropical Diseases' coordinator forum.

In Kenya, we supported the launch of the Migori and Baringo county eye health strategic plans – the first of their type in Kenya. These plans play a key role in enhancing government ownership and increasing the allocation of funding to the eye health sector.

In Nepal, we worked with the Tilganga Institute of Ophthalmology to help develop a national diabetic retinopathy strategy which will guide government efforts to address the disease.

In Pakistan, we demonstrated the need to address gender-related eye health issues to key stakeholders and government partners, resulting in the establishment of a gender focal point committee.

In the Philippines, we addressed the shortage of trained eye health personnel in rural areas by using national health insurance reimbursement to attract private sector ophthalmologists to provincial hospitals. This innovative approach allowed hundreds of people to be screened and treated.

In Rwanda, we negotiated with the Ministry of Health and Rwanda International Institute of Ophthalmology to support the development of a local ophthalmology residency program. Until now, students have had to travel to Tanzania to complete their training.

In Timor-Leste, alongside The Fred Hollows Foundation New Zealand, we successfully transitioned eye health programming to the Timor-Leste Government. The Ministry of Health and the Guido Valadares Hospital Nacional are now managing the National Eye Department and the wider program.

In Vietnam, we played a key role in developing the National Child Eye Care guideline which was approved by the Ministry of Health and disseminated at a national advocacy workshop.

INDIGENOUS AUSTRALIA PROGRAM

Aboriginal and Torres Strait Islander people are three times more likely to be blind than other Australians. That is why we are working hard to ensure sustained investment in high-quality, accessible and culturally-appropriate eye care services in remote and underserviced communities around the country. Twenty-five years since Fred's passing, we are continuing his commitment to improving the health of Aboriginal and Torres Strait Islander people.

"There must be active community involvement, using the community's own structures, in every aspect of disease control programs."

- Fred Hollows





THE WAY WE WORK

Our Indigenous Australia Program supports increased investment in and access to culturally-appropriate eye care services for people in remote and underserviced communities around the country.

We work with partners to deliver medical treatment for cataract, diabetic retinopathy and trachoma, coordinate and improve outreach services and provide training to build the eye health workforce.

We also advocate to Australian governments for sustained investment to improve the eye health of Aboriginal and Torres Strait Islander people, and to close the health inequality gap between Aboriginal and Torres Strait Islander Australians and other Australians by 2030.



1,162 EYE OPERATIONS AND TREATMENTS

2,798 PAIRS OF GLASSES DISTRIBUTED



COMMUNITY MEMBERS EDUCATED IN EYE HEALTH

OUR COMMITMENT TO RECONCILIATION

The Fred Hollows Foundation's vision for reconciliation is one where Aboriginal and Torres Strait Islander people exercise their right to good health, and the organisation has strong, mutually respectful relationships with Aboriginal and Torres Strait Islander people. This vision is grounded in Fred's deep commitment to, and respect for, the rights of Aboriginal and Torres Strait Islander people.

Our Indigenous Australia Program continues to maintain at least a 50 per cent employment rate for Aboriginal and Torres Strait Islander Australians. This reflects The Foundation's commitment to ensuring we have the right expertise at hand and Aboriginal and Torres Strait Islander voices are at the forefront of our programming decisions in Australia.

In 2017, The Foundation continued to deliver on the organisational commitments to reconciliation outlined in our Reconciliation Action Plan. We held events to mark National Reconciliation Week, Close the Gap Day and NAIDOC week and renewed our membership of Supply Nation, allowing all Australian staff to seek and use Aboriginal and Torres Strait Islander businesses.

We also engaged Australian employees in understanding the significance of Aboriginal and Torres Strait Islander cultural protocols such as Welcome to Country and Acknowledgement of Country, and made strides towards increasing the cultural competence of our staff. These achievements highlight The Foundation's ongoing commitment to reconciliation in Australia.

THANK YOU

INSTITUTIONAL DONORS

Institutional donors provided more than \$17 million in 2017 to help us tackle avoidable blindness.

- Australian Aid
- Standard Chartered Bank Seeing is Believing Initiative
- The Queen Elizabeth Diamond Jubilee Trust
- United States Agency for International Development and RTI International
- UK Aid
- Conrad N. Hilton Foundation
- The Wellcome Trust

- The END Fund
- International Trachoma Initiative
- Kadoorie Charitable Foundation
- Vitol Foundation
- Convergence
- L'OCCITANE Foundation
- World Diabetes Foundation
- Lions Club International Foundation
- SEVA Foundation
- Himalayan Cataract Project























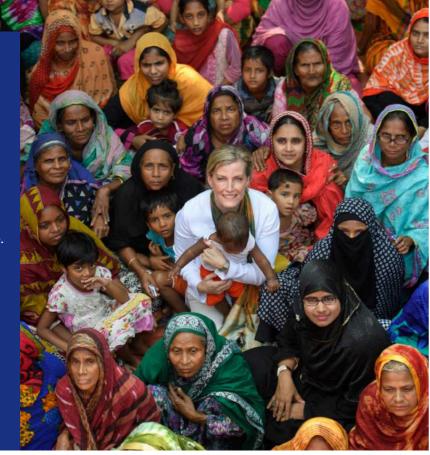
CASE STUDY: THE QUEEN ELIZABETH DIAMOND JUBILEE TRUST

An estimated 1.5 million people in Bangladesh live with diabetic retinopathy, and with the prevalence of diabetes set to double by 2030, urgent action is needed to address diabetic related blindness.

With support from The Queen Elizabeth Diamond Jubilee Trust and Australian Aid, The Fred Hollows Foundation is integrating eye health into diabetes care.

In 2017, Her Royal Highness The Countess of Wessex, Vice-Patron of The Trust, visited beneficiaries including nurses, patients and members of the community.

In total, this project will train 44 staff, screen 8,800 people and provide 800 eye treatments. These achievements are made possible by The Trust, which provides almost \$11 million to help us deliver projects in Bangladesh, Kenya, Pakistan and the Pacific.



STRATEGIC GLOBAL PARTNERS

The Fred Hollows Foundation is proud to work with the following strategic global partners:

- Sightsavers
- Helen Keller International
- International Diabetes Federation

The Fred Hollows Foundation also works in partnership with:

- Brien Holden Vision Institute
- Global Partnership for Education
- International Council of Ophthalmology
- World Health Organization

















THANK YOU IMPLEMENTING PARTNERS

GLOBALLY Alina Vision, Centre for Eye Research Australia, Deakin University, London School of Hygiene and Tropical Medicine, Nossal Institute for Global Health, Prevent Blindness.

AFGHANISTAN HealthNet TPO, Kabul Medical University Eye Hospital, National Committee for Eye Health Afghanistan.

AUSTRALIA Aboriginal Medical Services Alliance NT, Aboriginal Peak Organisations NT, Apunipima Cape York Health Council, Australian Indigenous Doctors' Association, Australian Medical Council, Anyinginyi Health Aboriginal Corporation, Australian Human Rights Commission, Australian College of Optometry, Bila Muuji Aboriginal Health Service, Bourke Aboriginal Health Service, Brewarrina Aboriginal Health Service, Central Australian Aboriginal Congress, CheckUP Australia, Council for Aboriginal and Torres Strait Islander Nurses and Midwives, Edith Cowan University – Australian Indigenous HealthInfoNet, Eye Surgeons Foundation, Far West Primary Health Network, Far Western NSW Local Health District, Indigenous Allied Health Australia, Indigenous Eye Health - University of Melbourne, Institute for Urban Indigenous Health, Lions Eye Institute, Lisa Penrose, Marathon Health, Menzies School of Health Research, Michael Long Learning and Leadership Centre, Music NT, National Aboriginal Community Controlled Health Organisation, National Health and Medical Research Council, National Rural Health Alliance, National Trachoma Surveillance and Reporting Unit, New South Wales Rural Doctors Network, Nganampa Health Council, Northern Territory Government: Central Australian Health Services and Top End Health Services, Northern Territory Primary Health Network, Northern Territory Stolen Generations Aboriginal Corporation, Outback Eye Service - Prince of Wales Hospital, Oxfam, Royal Australian and New Zealand College of Ophthalmology, Recognise, Reconciliation Australia, Sironis Health, Sunrise Health Service, Tullawon Health Service, Vision 2020 Australia, Walgett Aboriginal Medical Service Cooperative, Wellington Aboriginal Corporation Health Service, Western NSW Local Health District, Yuendumu Women's Centre Aboriginal Corporation.

BANGLADESH Ministry of Health and Family Welfare Bangladesh, National Institute of Ophthalmology and Hospital, Bangladesh Institute of Research and Rehabilitation in Diabetes Endocrine and Metabolic Disorders, Diabetic Association Society Bangladesh, Barisal Medical College and Hospital, Nizam Hasina Foundation, Ispahani Islamia Eye Institute and Hospital.

BURUNDI Clinique de l'Oeil.

CAMBODIA National Program for Eye Health, University of Health Science, Cambodian Ophthalmological Society, Provincial Referral Hospital Eye Units of Chey Chumneas, Kampong Chhnang, Kampong Speu, Kampong Thom, Neak Loeung, Oddar Meanchey, Pailin and Preah Sihanouk provinces, Siem Reap Provincial Referral Hospital, Preah Vihear Referral Hospital, Khmer-Soviet Friendship Hospital, Phnom Penh Municipal Referral Hospital, Preah Ang Duong Hospital, The Eye Care Foundation, Department of School Health, Department of Women and Health.

CAMEROON D Capital, Magrabi ICO Cameroon Eye Institute and Africa Eye Foundation

CHINA China National Blindness Prevention Committee, National Institute of Hospital Administration of NHFPC, Medical Administration Bureau of NHFPC, Provincial Education Department, Provincial Health and Family Planning Commission and Provincial Disabled Persons' Federation of Inner Mongolia, Chaoju Ophthalmic Hospital Group of Red Cross Society of Inner Mongolia, International Mongolia Hospital of Inner Mongolia, Duolun County People's Hospital, Taibus Banner Hospital, Horgin Right Wing Middle Banner People's Hospital. Provincial Health and Family Planning Commission of Xinjiang, Xinjiang Regional Hospital, Tacheng Prefecture Hospital, Altay Prefecture Hospital, Adiya Eye Hospital, Cele County Hospital, The First Affiliated Hospital of Xinjiang Medical University, The First People's Hospital of Kashgar Prefecture, Altay Prefecture People's Hospital, Hutubi County People's Hospital, Shawan County People's Hospital, Shufu County People's Hospital. Anhui Provincial Disabled People's Federation, Anhui Provincial Hospital/Anhui Prevention of Blindness (PBL) Committee, Lixin County Government and its related departments including Lixin Disabled People's Federation, Lixin HFPC, Lixin Education Department, Lixin Women's Federation, Lixin Civil Affairs, as well as Lixin County Hospital and Lixin Public Affairs Promotion Association. Provincial Health and Family Planning Commission of Yunnan, Provincial Disabled Persons' Federation of Yunnan, Yunnan Red Cross Hospital, People's Hospital of Qiubei County, Affiliated Hospital of Dali University, People's Hospital of Wenshan Prefecture, Binchuan County Hospital, Nanjian County Hospital, Yanshan County Hospital, Health and Family Planning Bureau of Xingtang County, People's Hospital of Xingtang County,

Health and Family Planning Bureau of Huanxian County, People's Hospital of Huanxian County, Lifeline Express.

ERITREA Asmara College of Health Sciences, Ministry of Health of the State of Eritrea.

ETHIOPIA Federal Ministry of Health, Oromia Regional Health, Education, Water Mineral and Energy and Finance and Economic Development Bureaus, Ambo Hospital, Shenen Gibe Hospital, Bisidimo Hospital, Tulu Bolo Hospital, Fiche Hospital, Kuyu Hospital, Jimma University Specialized Hospital, Oromia Television and Radio Organisation, Fana Broadcasting Corporate, Caritas International, the NALA Foundation.

INDONESIA National Ministry of Health, Indonesian Ophthalmologists Association, Provincial Government of West Nusa Tenggara, BKMM Eye Hospital Mataram, West Nusa Tenggara District Health Services.

KENYA Ministry of Health, County Referral Hospitals of Bungoma, Busia, Homa Bay, Kabarnet, Kapenguria, Kitale, Kitui, Lodwar, Maralal, Migori and Siaya, Jaramogi Oginga Odinga Teaching & Referral Hospital, Trans Mara Sub County Hospital, College of Ophthalmology of East, Central and Southern Africa, Operation Eyesight Universal, University of Nairobi, Kenya Medical Training College, Blue Cross Nyatike, NYARAMI, Rural AIDS Prevention and Development Organization, Budalangi Theatre Group, GESAO Foundation International, Nambale New Life Community Based Organisation, Dongruok Doho Youth Group, Kabarnet Talents Theatre Group, RUMA Women Development, ULUSI Youth Group, Ilchamus Teachers Lobby Group, Emining Community Based Organisation, CBM International.

LAO PDR Ministry of Health of Lao PDR, National Ophthalmology Centre, Provincial Departments of Health and Hospitals in Oudomxay, Bokeo, Phongsaly, Louangnamtha, Louangprabang, Xayabury, Vientiane, Savanakhet, Khammoun and Boulikhamxay.

MYANMAR Trachoma Control and Prevention of Blindness Program, Ministry of Health and Sports, Yangon Eye Hospital.

NEPAL Tilganga Institute of Ophthalmology, Geta Eye Hospital, Ramlal Golchha Eye Hospital Foundation, Shree Janaki Eye Hospital, The Social Welfare Council, The Apex Body for Eye Health/Ministry of Health and Population, Ministry of Women Children and Social Welfare.

PALESTINE St. John of Jerusalem Eye Hospital Group.

THE PHILIPPINES Republic of the Philippines Department of

Health, National Committee for Sight Preservation, Philippine Eye Research Institute, Philippine Academy of Ophthalmology, Provincial Government of Tarlac, Tarlac Provincial Hospital Eye Centre, Surigao del Norte Provincial Government, Surigao del Norte Provincial Hospital.

RWANDA Ministry of Health, College of Medicine and Health Sciences, Rwanda International Institute of Ophthalmology, Rwamagana Referral Hospital, Ruhengeri Referral Hospital, Kinihira Provincial Hospital, Nyamata District Hospital, Gahini District Hospital, Ruli District Hospital, Kabaya District Hospital, Muhororo District Hospital, Kibogora District Hospital, Mibilizi District Hospital, Nemba District, Kirehe District Hospital, Kibungo District Hospital.

THE PACIFIC The Fred Hollows Foundation New Zealand, International Agency for the Prevention of Blindness Western Pacific, Fiji Ministry of Health and Medical Services, Kiribati Ministry of Health and Medical Services, Samoa Ministry of Health, Solomon Islands Ministry of Health and Medical Services, Tonga Ministry of Health, Vanuatu Ministry of Health, Pacific Eye Institute Fiji, Pacific Eye Care Society, Regional Eye Clinic, Solomon Islands, World Health Organisation Western Pacific Regional Office Suva.

PAKISTAN College of Ophthalmology and Allied Vision Sciences, Sindh Institute of Ophthalmology and Vision Sciences, Liaqat University of Medical and Health Sciences, Ghurki Eye Trust Teaching Hospital, Allied Hospital Faisalabad, Comprehensive Eye Care Cells of Balochistan, Khyber Pakhtunkhwa, Punjab and Sindh, Leyton Rahmatullah Benevolent Trust, Pakistan Institute of Community Ophthalmology, provincial and district departments of Health of Punjab, Balochistan, Khyber Pakhtunkhwa and Sindh, Provincial Departments of Education of Balochistan, Khyber Pakhtunkhwa, Punjab and Sindh, National Program for Family Planning, Lahore General Hospital.

TIMOR-LESTE The Fred Hollows Foundation New Zealand, Timor-Leste Ministry of Health, Guido Valadares Hospital Nacional, Fo Naroman Timor-Leste, The Royal Australasian College of Surgeons.

VIETNAM Ministry of Health, Ministry of Education and Training, General Department of Preventive Medicine, Agency of Medical Services Administration, Department of Student Affairs, People's Aid Coordinating Committee, Vietnam Union of Friendship Organizations, Vietnam National Institute of Ophthalmology, the Provincial Departments of Health, Provincial Departments of Education, Provincial Trade Unions, Provincial People's Committees and Social Diseases Prevention Centres and Eye Hospitals or Centres in Ha Giang, Hoa Binh, Hai Duong, Da Nang, Quang Nam, Dak Nong, Lam Dong, and Tien Giang provinces.

THANK YOU

OUR SUPPORTERS

We would like to thank all of the individuals, families, volunteers, ambassadors, corporations, workplaces and community organisations who have kept Fred's vision alive this year. Without your support, our work in more than 25 countries around the world would not be possible. Thank you for sharing in Fred's dream of a world where no person is needlessly blind.

REGULAR GIVING

In 2017, 19,486 Australians chose to become regular givers and help us restore sight and transform lives. We now have more than 50,000 monthly donors whose gifts allow us to develop strategic programs to tackle avoidable blindness. We are hugely grateful that so many generous Australians continue to support our vital sight-saving work in this way. The results in this Annual Report demonstrate what we can achieve together.

YOUR WILL

The Foundation is grateful to the families and friends of those who left an important gift in their Will. Fred always encouraged people to "leave the world a better place". Over the years, The Foundation has been a grateful beneficiary of many gifts which have helped restore sight to millions of people in more than 25 countries around the world. For more information, visit www.hollows.org/bequests.

OUR MAJOR SUPPORTERS

ACME Foundation APA Group

Australia China Business Council

The Australian Association of Hong Kong

The Australian Chamber of Commerce Hong Kong and

Macau

The Australian Chinese Association of Hong Kong Australian International School Hong Kong

Aztec Services Blackwoods Bill and Eileen Doyle

Credit Suisse

Crossroads Hong Kong

Esquel - Y.L. Yang Education Foundation

Dr Francis Maxwell Hooper

Freshfields Bruckhaus Deringer (Hong Kong)

Friends for Fred Canberra

George and Beah Revay

The George Lewin Foundation

Gilbert + Tobin

Goldman Sachs

Goodman

HSBC Bank Australia

iChoice Home Loans

IMC

JB Hi-Fi

Jean M Williamson

Jeff & Geri Underhill

Jetmaster

JP Morgan

Laser Vision SA

Larsen Jewellery

Macquarie Group Miller Foundation

The late Nancy Jean Murray

Natural Resource Assessments

Natural Resource Assessment

PwC Australia

Qantas Loyalty

Robert C Bulley Charitable Fund

Robert Lubout Memorial Trust

Rotary Clubs of Australia

The School For Excellence

ShineWing

Specsavers Australia

Suttons

 ${\sf TechnologyOne}$

Thick as Thieves

Travel Insurance Direct

Wild Women on Top

World Nomads

World on Wheels

THE WONDER OF SIGHT

The Fred Hollows Foundation marked its 25th anniversary with a powerful exhibition for Vivid Sydney 2017.

Nineteen artists donated their time to create incredible works with special ultra-violet paints. Invisible to the naked eye, visitors were only able to discover the striking images and intricate designs by using a UV torch. Each artwork illustrated the theme 'the wonder of sight'.

Vivid Sydney is the world's largest festival of light, music and ideas, which for 23 days each year, transforms the Harbour City into a unique and colourful canvas.

The Foundation's exhibit was a unique journey into darkness and attracted close to 50,000 visitors who gained a new appreciation for sight and for the transformative work of The Foundation.



FRED HOLLOWS FRED HOLLOWS

FRED ON A FERRY

In June 2017, Sydney's iconic harbour welcomed six new ferries, including the Fred Hollows, to join its existing fleet. "Fred loved Sydney Harbour and we're very proud," Gabi Hollows said at the launch of the new vessel.

Transport NSW called on the Australian public to vote for the names of the six new ferries. More than 60,000 votes were cast and Fred Hollows, along with other notable Australian medical humanitarians and innovators Catherine Hamlin and Victor Chang, were declared as three of the winners.

With millions of locals and tourists travelling on Sydney ferries every year, this is a wonderful way to recognise great Australians including Fred.

Thank you to everyone who voted for #FredOnAFerry and made it possible to keep Fred's vision alive in a very Australian way.

USA LAUNCH

The Fred Hollows Foundation marked the launch of its presence in the United States with a gala fundraising event in Los Angeles. The Foundation's Ambassador Joel Edgerton, who has been a supporter for more than five years, used his prominence as a growing force in Hollywood to invite his high-profile friends and colleagues to hear about The Foundation and share the story of our work.

Dr Wondu Alemayehu told the audience about The Foundation's trachoma work in Ethiopia, helping to raise more than \$500,000 on the night to support our programs around the world.

The event would not have been possible without Joel's efforts and event co-chairs Leonardo DiCaprio, Al Pacino, Chris Pine, Kate Beckinsale and Rob Pattinson. The Foundation is grateful for donations big and small to help us fund our sight-saving work.



GOVERNANCE

THE BOARD OF DIRECTORS

The Foundation is a not-for-profit company limited by guarantee and governed by a voluntary board. The Constitution to the Board on the efficacy of its programs, projects and specifies a minimum of five and a maximum of 13 directors, and there were nine as at December 2017. Of these nine, the majority are directly elected by The Foundation's members at the Annual General Meeting. Up to six may be appointed by the Board itself, and there were three appointed directors as at December 2017. The Board also appoints the Chair and Deputy Chair from among the existing directors. With the exception of Gabi Hollows, who occupies a special position as 'Founding Director' and has the right to lifetime membership, directors are elected or appointed for three-year terms and the Constitution sets limits on the maximum consecutive period people may serve on the Board.

THE ROLE OF THE BOARD

The Board is the trustee of the founding spirit and vision of The Foundation, and is responsible for its good governance. It operates in accordance with principles and practices set out in its Corporate Governance Charter which is available at www.hollows.org.

The Board meets at least quarterly and:

- ► Sets strategic direction and policies
- ► Approves and monitors budgets and ensures appropriate financial and risk management strategies
- ▶ Oversees and protects the broader resource base of the organisation
- ► Ensures compliance with relevant standards, regulations and reporting requirements
- ▶ Provides accountability to members and stakeholders
- ► Appoints, supports and monitors the performance of the CEO who is charged with the executive management of The Foundation

COMMITTEES

The Board has established three committees which report directly to it:

- ► The Governance and Nominations Committee supports specific elements of the Board's governance responsibilities
- ▶ The Finance and Audit committee assists and advises the Board on key financial, audit, financial systems, financial compliance matters and risk

▶ The Programs and Partnerships Committee provides advice initiatives to achieve The Foundation's strategic objectives and on the management of substantive risks

MEMBERS

The Foundation is a membership-based organisation. The goal is to have a diverse membership to reflect the democratic spirit of Fred who attracted the support of people from all walks of life. Our members are generous in sharing their wide range of skills and experience with the Board and staff. They form the inner circle of The Foundation's family. The Corporate Governance Charter requires directors to acknowledge the special trust placed in them by members and their right to hold the Board to account.

Life Members

Nigel Milan AM, Dr Graham Fraenkel, Ray Martin AM, Gabi Hollows AO, Howard Davies, Michael Johnson AM, Robert Dalziel

MANAGEMENT AND STAFF

At the end of 2017, The Foundation had 400 paid staff, including 238 in-country staff based in our 18 overseas offices. During the year, around 45 people were regular volunteers in our offices in Australia and overseas (Sydney, Melbourne, Kenya, China, Vietnam and Cambodia) and many more gave valuable help on an as-needs basis, including volunteering for Coastrek. As of end of December 2017, the Executive Management Group was comprised of: Kirsten Armstrong - Director of Knowledge and Innovation; Daryn Deiley - Chief Operating Officer; Jennifer Gersbeck – Director of Global Partnerships and Advocacy; Jon Crail – Director of Programs; Nick Martin – Director of Public Affairs; Victoria Morris - Associate Director of Strategy and Innovation, and Nicola Stewart – Associate Director of Marketing and Fundraising.

REPRESENTATION AND LINKS WITH OTHER BODIES

The Foundation has formal Licence Agreements with other Fred Hollows entities domiciled elsewhere in the world – The Fred Hollows Foundation New Zealand, The Fred Hollows Foundation (UK), The Fred Hollows Foundation Kenya, The Fred Hollows Foundation (HK) Ltd and the two Fred Hollows Intraocular Lens (IOL) Laboratories in Eritrea and Nepal.

CASE STUDY: CHINA

DONG-SHENG'S STORY

Every day, after school, five-year-old Yue-qing would cuddle her father Dong-sheng Wang before they would settle in to do homework together.

But with diabetic retinopathy and cataract, Dong-sheng wasn't sure how long this special time would last. Having already lost his job as a truck driver, and now working as a security guard to support five people on one-third of his previous salary, Dong-sheng was anxious, especially as Yue-qing's school fees accounted for half of his

Dong-sheng joined The Diabetes Club at the Inner Mongolia Chao Ju Eye Hospital and receives discounted treatment and medical advice. With The Foundation's support, the doctors also removed his cataract. "Now I can see clearly, I must go out to work. This is my biggest wish," Dong-sheng said.



In addition, The Foundation is:

- ► In Official Relations with the World Health Organization
- ► A member of the Board of Trustees of the International Agency for the Prevention of Blindness (IAPB)
- ► A partner in VISION 2020: The Right to Sight, a global partnership between the IAPB and WHO with the goal of eliminating avoidable blindness by the year 2020
- ► A member and immediate past chair of the International Coalition for Trachoma Control
- ► A member of Vision 2020 Australia, the national peak body for eye health and vision care organisations
- ► A member of WHO Alliance for the Global Elimination of Trachoma by 2020 (GET2020 Alliance)
- ► A member of the Australian Council for International Development, the national peak body of international development NGOs and a signatory to its Code of Conduct
- ► A member of the Neglected Tropical Disease NGO Network (NNN) and current co-chair at the External Relations Group
- ► A member of the Steering Committee for the Close the Gap campaign, which aims to overcome the difference in life expectancy between Indigenous and non-Indigenous Australians
- ► A member of the Campaign for Australian Aid
- ► A member of Diversity Council Australia, a not-for-profit workplace diversity advisor to businesses in Australia
- ► A signatory to the National Anti-Racism Strategy
- ► A founding member of Global Health Alliance Melbourne
- ► A member of Together 2030 & the Together 2030 Global Advocacy Working Group
- ► A member of the Royal Australian and New Zealand College of Ophthalmologists
- ► A member of East Africa Trachoma/NTD Cross Border Partnership

- ▶ A member of the Eastern Mediterranean Region Alliance for Trachoma Control
- ► A partner of the International Trachoma Initiative
- ► A member of UK Coalition Against NTDs
- ► FHF (UK) is a member of BOND, the UK membership body for non-governmental organisations working in international development

RESEARCH, MONITORING AND EVALUATION

The Foundation is committed to delivering research that builds a strong evidence base, drives better performance in our programs, furthers global thinking on ending avoidable blindness and supports our advocacy efforts. In 2017, The Foundation managed a research portfolio of 53 projects with a total, multi-year value of \$14 million. Research quality improvement activities included the introduction of a new Research Ethics and Data Management Policy, a research manual, and evidence-based programming training for incountry and regional staff. The Foundation was also involved in the publication of 13 research reports, 20 peer review journal articles and two book chapters.

The Fred Hollows Foundation has rigorous monitoring processes that support the delivery of effective and sustainable programs, including conducting periodic evaluations to examine the quality and impact of projects. In 2017, The Foundation introduced a new Evaluation Policy, articulating standards and minimum requirements for project-level evaluation and encouraging conduct of more strategic whole-of-program and thematic evaluation. Under the new policy, 12 project evaluations and three 'strategic' country evaluations were conducted in 2017.

THE BOARD OF DIRECTORS

As of December 2017



THE HON. JOHN BRUMBY AO CHAIR

John was elected Chair of the Board of The Foundation on 1 February 2016. Prior to that he was a member and

active supporter of The Foundation and joined the Board in 2013. John is well known from his roles as the Premier of Victoria (2007–2010) and Treasurer (2000–2007). Since retiring from the political arena, John has accepted a number of appointments in both the business and notfor-profit sectors including Chair of MTAA Superannuation Fund, Chair of Citywide Solutions Pty Ltd and Chair of the Melbourne Convention and Exhibition Trust. John is also National President of the Australia China Business Council, an Enterprise Professor at the University of Melbourne and Chair of the Melbourne School of Government Advisory Board. He is the Chair of The Fred Hollows Foundation (HK) Ltd and the Chair of the Board's Governance and Nominations Committee.



HELEN EVANS AO

Helen is an expert in public health and development, and social policy with a special focus on infectious diseases.

She has been involved in the work

of a range of key national and international health and development organisations. Based in Geneva from 2005 until her retirement in 2014, Helen worked as Deputy CEO at the Global Fund to Fight AIDS, Tuberculosis and Malaria and then at Gavi, The Vaccine Alliance. In the early 1990s, Helen managed the National Communicable Diseases Program in the Australian Department of Health. For seven years prior to moving to Geneva she headed up the Australian Government Office for Aboriginal and Torres Strait Islander Health. Now based in Melbourne, Helen has an honorary appointment as Associate Professor at the Nossal Institute for Global Health and the University of Melbourne, and is a Fellow of the Australian Institute of International Affairs. Helen is a member of the Global Fund to Fight AIDS, Tuberculosis and Malaria's Technical Evaluation Reference Group, a member of the Advisory Council of the Pacific Friends of the Global Fund, and a member of the Technical Reference Group for the Indo-Pacific Health Security Initiative. In addition, Helen is a board member of the Burnet Institute and the Global Health Alliance Melbourne, as well as being the Chair of The Fred Hollows Foundation's Programs and Partnerships Committee.



JOY SAVAGE DEPUTY CHAIR

Joy joined the Board in 2013. An Aboriginal woman from far North Queensland, Joy has extensive public sector and nongovernment experience. She is currently

a senior executive in the Department of the Prime Minister and Cabinet. In her prior role as CEO of Aboriginal Hostels Limited, Joy had responsibility for a national network of short-term accommodation facilities and in-residence services for Aboriginal and Torres Strait Islander people. Joy has held senior public sector roles across a number of social policy areas including health, immigration and Indigenous affairs. Joy has also held chief executive roles in the non-government sector in the field of Aboriginal health and community services. Joy has an MBA and is a member of the Board's Finance and Audit Committee.



LES FALLICK

Les was elected to the Board in 2010, serving as Chair until February 2013 and again from May 2014 until February 2016. An economist with a Master of

Arts, Les has worked in government, the private sector, tertiary education and the trade union movement, and has authored two books. He has been the director of over 30 companies in Australia, the UK, Europe and Asia. Les also has considerable experience in the not-for-profit sector – including as past Chairman of the Carbon Advisory Board for Greening Australia. He has served on both the Governance and Nominations Committee and the Finance and Audit Committee. Les is currently the Chair of The Fred Hollows Foundation Kenya and is a former Chair of The Fred Hollows Foundation (HK) Ltd.

The full Directors' Report for 2017 is available on The Foundation's website hollows.org or upon request by emailing fred@hollows.org or phoning 02 8741 1900.



CHRISTINE HAWKINS

Christine was elected to the Board in 2015 after serving as an independent member of the Finance and Audit Committee from November 2010.

Originally an economist with the Reserve Bank of Australia, Christine spent her senior executive career as a corporate adviser in investment banking, specialising in capital markets and financial structuring. In 1997, she established Cinnabar International Pty Ltd, which provides advice on effective governance for small to medium enterprises, government and not-for-profit organisations. Concurrently, Christine has been a non-executive director of many companies in a range of industries and chairman of several not-for-profit organisations. She holds an honours degree in Commerce in Accounting and Financial Management, a Master of Commerce degree in organisational development and taxation law and a Level 5 Certificate from Cambridge University in Teaching English to Speakers of Other Languages. She is a Fellow of CPA Australia and a Fellow of the Australian Institute of Company Directors. Christine is a member of the Finance and Audit Committee.



GABI HOLLOWS AO

Gabi is the Founding Director and has served on the Board since its establishment. She graduated as an orthoptist in 1972 and travelled with

Fred Hollows for three years on the Royal Australian College of Ophthalmologists' National Trachoma and Eye Health Program. Gabi married Fred in 1980, and together they had five children. In 2013, Gabi was invested as an Officer in the Order of Australia and has been declared one of Australia's '100 Living National Treasures'. She also holds an Advance Australia Award (Community Service) and a Centenary Award from the Australian Government. In 2014, Gabi was awarded the Sir Edward 'Weary' Dunlop Asialink Medal for her work with The Foundation and in 2015 was awarded the inaugural Ryman Prize in recognition of her tireless work over more than two decades to help restore sight to more than 1 million people. In 2017, Gabi received the United Nations Association of Australia (UNAA) Peace Program Lifework Award, acknowledging her contribution towards the betterment of mankind. Gabi is the Patron of The Fred Hollows Foundation Regular Giving Program and undertakes extensive speaking engagements for The Foundation. She is a member of the Board's Governance and Nominations Committee, and Programs and Partnerships Committee.



DR JAMIE LA NAUZE

Jamie joined the Board in 2010, but his association with The Foundation goes back to its earliest days when he was part of the inaugural Medical Directorate

developing surgical skills through workshops in Vietnam, Cambodia and China. Jamie trained as an ophthalmic surgeon in Melbourne and Cambridge (UK), and holds a Masters in Clinical Epidemiology. Jamie is a Fellow of the Royal Australian and New Zealand College of Ophthalmologists, has written numerous papers on eye health, and contributed to a book on The Foundation's work. Jamie is a member of the Board's Governance and Nominations Committee and Programs and Partnership Committee.



GRAHAM SKEATES

Graham has been involved with The Foundation since its inception and joined the Board as Treasurer in 2010 – a position he held until mid-2013 when

this office was removed from the Constitution. He remains Chair of the Board's Finance and Audit Committee and is also a director of The Fred Hollows Foundation (HK) Ltd. Graham has 40 years' experience in the accounting profession and the financial services industry and was previously Group Chief Accountant for AMP and the Regional Finance Director for the Asian operations of Prudential Insurance UK. Graham helped launch the Financial Services Accountants Association of Australia and was its inaugural President.



PROFESSOR PAUL TORZILLO AM

Paul joined the Board in 2012 bringing over 30 years' experience in Aboriginal and international health. He has a long

association with Fred Hollows and The Foundation, working with Fred on the National Trachoma and Eye Health Program in the late 1970s. He is Medical Director of the Nganampa Health Council in South Australia, and Head of Respiratory Medicine and a senior intensive care physician at the Royal Prince Alfred (RPA) Hospital in Sydney. Paul also acts as RPA's Executive Clinical Director, is Clinical Professor of Medicine at the University of Sydney and Clinical Director of critical care services for the Sydney Local Area Health District. He has worked for the World Health Organization (WHO) as a consultant in child health, particularly in the area of the Integrated Management of Childhood Illness (IMCI) program.

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2017

DEVENUE	2017 \$000	2016 \$000
REVENUE		
Community and Corporate Support		
- Donations and gifts	49,438	45,118
- Legacies and bequests	17,348	11,232
Grants		
- Department of Foreign Affairs and Trade (DFAT)	5,778	7,541
- Other Australian Government departments	515	626
- Other overseas	11,276	15,128
Net Gains/Losses on Investments at Fair Value	1,454	730
- Other income	(878)	(537)
Total Revenue	84,931	79,838
EXPENDITURE		
INTERNATIONAL AID & DEVELOPMENT PROGRAMS EXPENDITURE		
International Programs		
- Funds to international programs	40,321	39,249
- Program support costs	10,556	8,877
Community Education	6,563	4,812
Fundraising Costs		
- Public	14,663	12,509
- Government, multilateral & private	148	126
Accountability & Administration	5,070	4,329
Total International Aid & Development Programs Expenditure	77,321	69,902
DOMESTIC AID & DEVELOPMENT PROGRAMS EXPENDITURE		
Domestic Programs	6,357	6.761
Community Education	820	677
Fundraising Costs	1,851	1,775
Accountability & Administration	633	608
Total Domestic Aid & Development Programs Expenditure	9,661	9,821
Total Expenditure	86,982	79,723
Net surplus (deficit) of income over expenditure	(2,051)	115
Other comprehensive income	-	-
Total Comprehensive income (deficit) for the period	(2,051)	115

^{*} During the financial years 2017 and 2016, The Fred Hollows Foundation had no transactions for international political or religious proselytisation programs.

* No non-monetary donations or gifts were recorded during 2017 and 2016.

* The Group's consolidated accounts are presented in Australian dollars and are rounded to the nearest thousand.

STATEMENT OF FINANCIAL POSITION

As at 31 December 2017

as at of bosonisti 2017	2017 \$000	2016 \$000
ASSETS	ÇÜÜÜ	φουί
Current Assets		
- Cash and cash equivalents	5,414	6,02
- Other interest bearing deposits	317	2,010
- Trade and other receivables	6,400	7,29
- Loan receivable current	54	
- Prepayments	965	843
Total Current Assets	13,150	16,173
Non Current Assets		
- Investments at fair value	13,639	12,139
- Investments in an associate	1,530	
- Loans receivable non-current	556	
- Property, plant and equipment	1,839	1,286
- Intangible software	2,706	1,288
Total Non Current Assets	20,270	14,713
Total Assets	33,420	30,880
LIABILITIES		
Current Liabilities		
- Trade and other payables	5,314	4,380
- Deferred grants	8,766	5,381
- Provisions	1,609	1,426
Total Current Liabilities	15,689	11,187
Non Current Liabilities		
- Provisions	358	264
- Deferred liability	389	400
Total Non Current Liabilities	747	664
Total Liabilities	16,436	11,851
Net Assets	16,984	19,03
EQUITY		
Accumulated Surplus	4,561	7,61
Contingency Reserve	12,423	11,418
Total Equity	16,984	19,035

^{*} At the end of the financial years 2017 and 2016 The Fred Hollows Foundation had Nil balances for Current Assets Inventories, Assets held for sale and Other financial assets, for Non Current Assets Trade and other receivables, investment property, Intangibles and Other non-current assets, for Current Liabilities Net current tax liabilities, Other financial liabilities and Other, for Non Current Liabilities Other financial liabilities and Other. The Foundation had Nil balances for other Reserves at the end of the 2017 and 2016 financial years.

^{*} Intangible Software Assets and Deferred Grants for previous year have been reclassified for consistency.

STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2017

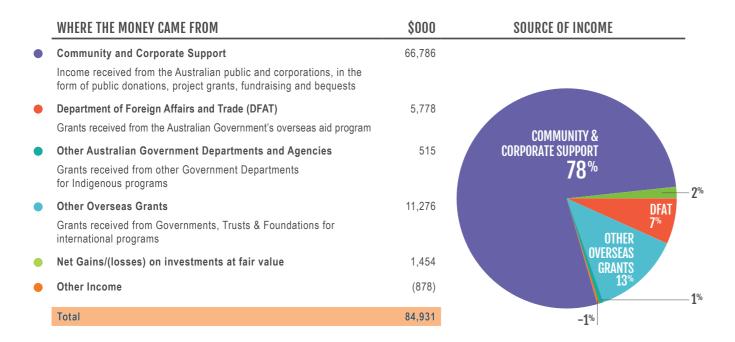
	ACCUMULATED FUNDS \$000	CONTINGENCY RESERVE \$000	TOTAL \$000
Balance at 1 January 2017	7,617	11,418	19,035
Movements in contingency reserves	(1,005)	1,005	-
Surplus (deficit) for the year	(2,051)	-	(2,051)
As at 31 December 2017	4,561	12,423	16,984
Balance at 1 January 2016	6,283	12,637	18,920
Movements in contingency reserves	1,219	(1,219)	-
Surplus (deficit) for the year	115	-	115
As at 31 December 2016	7,617	11,418	19,035

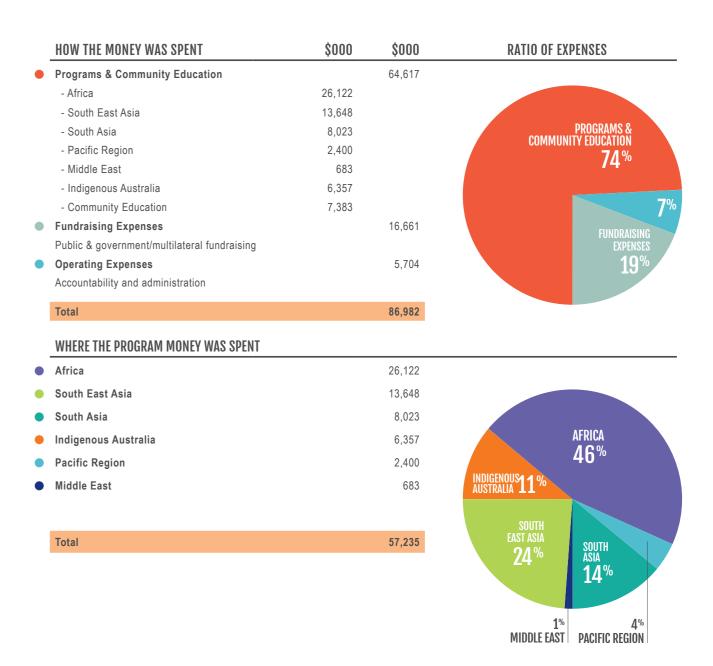
Table of Cash Movements for Designated Purpose

No single appeal or other form of fundraising for a designated purpose generated 10% or more of total income for the year ended 31 December 2017.

2017 FINANCIAL OVERVIEW

All figures in Australian dollars





[&]quot;Programs" includes expenditure on our development work across both international and Indigenous programs, as well as a small amount of expenditure on emergency relief.

[&]quot;Community Education" includes staff time and outlays involved in providing community information and raising awareness around eye and Indigenous health issues as well as broader international development issues.

[&]quot;Fundraising Expenses" are the costs associated with attracting more support through donations and sponsorships, and includes items such as advertising, mail-outs, the toll-free phone line and processing of donations.

[&]quot;Operating Expenses" covers the administrative and other costs inherent in running an organisation, including staff time in areas such as finance, human resources, information technology and administration, insurance premiums, legal and professional fees, office supplies and other running costs.



Independent Auditor's Report to the Directors of The Fred Hollows

We have audited the extraction of the attached Annual Report Information of The Fred Hollows Foundation which comprises the statement of financial position as at 31 December 2017 and the statement of comprehensive income and statement of changes in equity for the year then ended C'the Summary'). The financial information contained in the Summary has been extracted from the Financial Report of The Fred Hollows Foundation for the year ended 31 December 2017, upon which we expresse an unmodified audit optinion.

Emphasis of Matter - Basis of Accounting

The Summary is prepared to assist the directors of The Fred Hollows Foundation to meet the requirements of the Australian Council for international Development (ACFID) Code of Conduct. The summary has been extracted from the audited financial report of The Fred Hollows Foundation for the financial year ended 3.1 December 2017 which was prepared in accordance with Australian Charlifles an Not-for profits Commission Act 2012. Reading the Summary and the auditor's report thereon is not a substitute for reading the audited financial report and the auditor's report thereon. Our opinion is not modified in respect of this matter.

The directors of The Fred Hollows Foundation are responsible for the preparation of the Summary and for such internal controls as the directors determine are necessary to enable the preparation of the Summary that is free from material misctatement, whether due to fread or error.

The Audited Financial Report and Our Report Thereon

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Our audit of the financial report of The Fred Hollows Foundation was conducted in accordance with
Australian Auditing Standards in order to provide reasonable assurance as to whether the financial
report was free from material misstatement. The nature of an audit is influenced by factors such as the
use of professional judgement, selective testing, the inherent limitations of internal controls and the
availability of persusaive rather than conclusive evidence. Therefore, an audit cannot quarantee that all
material misstatements have been detected. For a better understanding of the scope of our audit of the
financial report of The Fred Hollows Foundation, this opinion should be read in conjunction with our addit
opinion on The Fred Hollows Foundations financial report for the year ended 3.1 December 20.17. We
have not performed audit procedures subsequent to the issuing of our audit opinion on the financial
report of The Fred Hollows Foundation.

Auditor's Responsibility for the Summary

In respect to our opinion on the attached Summary, we have undertaken procedures to form an opinion as to whether, in all material respects (where materiality is related to The Fred Hollows Foundation's financial report), the financial information has been properly extracted from the audited financial report of The Fred Hollows Foundation discussed above.



Auditor's Independence Declaration to the Directors of The Fred Hollows Foundation

In relation to our audit of the financial report of The Fred Hollows Foundation for the financial year ended

Ernst & Young



We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the Summary has been extracted free from material instaltament.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

n conducting our audit we have met the independence requirements of Australian professional

East & A

An independent audit of The Fred Hollows Foundation's financial accounts for 2017 was conducted by:

Kieren Cummings (Partner)

Ernst and Young

200 George Street, Sydney NSW 2000 + 61 2 9248 5555

The Summary Financial Reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code please refer to the ACFID Code of Conduct Implementation Guidance available at www.acfid.asn.au.

The full Financial Report can be obtained at www.hollows.org/au/annual-reports



LASTING IMPACT

Every time we restore someone's sight, we help restore their independence. The value of this lasting impact can't be underestimated.

In 2013, Vann was three years old and blind from cataract. Her parents, Barang and Thavy, worried constantly about her future. For that reason, they had decided not to have any more children. Barang desperately sought help for his daughter but couldn't afford the surgery on his garment factory wage.

The Fred Hollows Foundation was able to help and arranged for Vann to have her cataracts removed in Phnom Penh, Cambodia. Now, four years later, she is fulfilling her dream of going to school and wants to be a doctor when she grows up.





"After surgery, Vann changed completely," said Barang, "before she could not do anything, even play with her friends. Now she can be independent and go to school."

This independence is clear to see each morning as Vann rides her bike to school and plays elastics with her friends and her younger brother Vythavid, who was born two years after her operation. "I would like to say thank you to all of the Fred Hollows supporters on behalf of my family," said Barang.



RESTORING SIGHT IN THE MIDDLE EAST



The Fred Hollows Foundation is working to reduce rates of avoidable blindness in the Middle East where more than 15 million people are blind.

In Palestine, we're continuing to support the St John Eye Hospital Group (SJEHG)– the only charitable provider of expert eye care in the West Bank, Gaza and East Jerusalem – in their mission to treat patients regardless of ethnicity, religion or their ability to pay.

The SJEHG's international accreditation and 130 years of history is an exceptional point of professionalism in an otherwise neglected health system. They have trained a generation of nurses and doctors to provide eye surgery to tens of thousands of people, including three-year-old Jenin.

Jenin's right eye was injured from a shard of a smashed tea cup. Her sight could be restored, but only with complex surgery performed at SJEHG's main hospital in Jerusalem.

Jenin made the arduous journey from Gaza with her grandmother Layla. Elderly grandparents are preferred as guardians for children travelling out of Gaza for surgery because they are less likely to be turned back at checkpoints. These restrictions in movement contribute to Gaza having twice the rate of blindness of the rest of the country.

Dr Habes, Chief Medical Lead, performed Jenin's surgery. When he told Layla that the operation was successful she was overjoyed. "We are so grateful for them and the organisation who helped us and others, and every person in need," she said.



Jenin's is just one of hundreds of inspiring stories that highlight the continued importance of our partnership with the SJEHG and our work to address avoidable blindness in the region.

A FAMILY TRANSFORMED



In most cases, cataracts are age-related. However, for one family in the Philippines, a rare form of genetic cataract left three generations partially blind.

Iluminada is the matriarch of the Timbang family.

Seven of her nine children had cataract, as did many grandchildren including seven-year-old Danielle Josua and his 10-year-old cousin Marlon Jake.

"I can't play because the highway is just there," said
Danielle Josua, who longs to run outside with his friends.
Iluminada agreed, "We have to watch him all the time to
make sure he doesn't go out on the highway. He bumps
into things even inside the house."

Danielle Josua and Marlon Jake's poor vision also affected their ability to study, putting them at risk of being entrenched in poverty. "The kids are lucky if they

can finish grade six, because they can't even see the blackboard," Iluminada said.

Those days are behind them now. With The Fred Hollows Foundation's support, Danielle Josua, Marlon Jake and 10 other family members had cataract surgery over two days at the Tarlac Provincial Hospital Eye Center.

For Marlon Jake's mum Layla, it was a huge relief. "I really felt so happy because he could finally see clearly. He said, 'mum your nose is so big!"

Marlon Jake and Danielle Josua can now pursue their dreams of becoming a pilot and an astronaut. "I want to touch the clouds," said Marlon Jake.

For the rest of the family, restored sight has meant the opportunity to regain independence and return to work.

