“I’m an optimist, always, that the world can be a better place.” – Fred Hollows

Our Global Impact 2017

We see a world in which no person is needlessly blind and Indigenous Australians exercise their right to good health.
“Every eye is an eye.
When you are doing surgery there, that is just as important as if you were doing eye surgery on the Prime Minister or the King.”

– Fred Hollows
Nothing highlights the impact of our work better than the stories of people we’ve helped. That’s why we’re using QR codes to bring to life the inspiring case studies featured in this year’s Annual Report. These are the men, women and children whose lives have been changed by the support you give and the work we do to end avoidable blindness.

TO USE THE QR CODES:
Go to the app store on your smartphone, search for “qr reader” and download an app. Open the app and scan the QR code.

ABOUT US

WHO WE ARE
The Fred Hollows Foundation is an international development organisation focusing on blindness prevention and Indigenous Australian health. We are independent, not-for-profit, politically unaligned and secular.

OUR VISION
We see a world in which no person is needlessly blind and Indigenous Australians exercise their right to good health.

OUR INSPIRATION
We are inspired by the life and work of Professor Fred Hollows, an internationally acclaimed eye surgeon and an activist for social justice who championed the right of all people to high-quality and affordable eye care and good health.

OUR VALUES
Our values of integrity, empowerment, collaboration, and action underpin every aspect of our work both in Australia and around the globe.
GABI HOLLOWS
AO

A MESSAGE FROM THE FOUNDING DIRECTOR

Fred was a man of integrity, honour and compassion. He believed it was a fundamental right that everybody, no matter where in the world they lived, had access to high-quality, affordable eye care. Fred fought unapologetically for the rights of Indigenous Australians and communities around the world. While he has been gone for 25 years, I can see his enduring and far-reaching legacy remains true to his cause today.

Fred would never have been able to fathom the incredible impact of The Fred Hollows Foundation. The Foundation has consistently been identified as one of Australia’s most reputable charities by the public. Over the past 25 years, we have restored sight to more than 2.5 million people and continued to train thousands of doctors, nurses and community health workers.

It is the people represented by these numbers – their stories and the impact to their lives – by which I measure The Foundation’s true impact. Over the years, I have been fortunate to meet remarkable individuals whose stories have touched my heart – stories of mothers seeing their children for the first time, children returning to school finally able to see the blackboard, and grandparents once again able to care for themselves. The Foundation has always kept true to the work that Fred started: restoring sight to those who are needlessly blind. He would be so proud of the way we continue to stand up for what is right while maintaining our integrity.

Fred believed the basic attribute of mankind is to look after one another and I am constantly amazed by how the younger generation is doing just that. Over the past five years, I have had the honour of meeting hundreds of students from across Australia who have been nominated for The Fred Hollows Foundation’s Humanity Award. These students are going above and beyond in their communities and their classrooms, determined to help others and support causes they believe in. I am inspired by the level of compassion these students show, well beyond their years. I truly look forward to seeing the impact they continue to have in our communities.

Recently, The Foundation launched the Humanity Award in Hong Kong. Expanding this award globally is a timely reminder of the universal importance of our values – compassion, integrity and kindness.

At The Fred Hollows Foundation we do not discriminate. Everybody has the right to sight. It is what Fred fought for and it is what we have been fighting for over the past 25 years. Fred rolled up his sleeves, got stuck into things and never gave up until the job was done. While we’ve made incredible progress, our job is far from over. With your support we will continue to get on with it, striving toward Fred’s dream of a world in which no person is needlessly blind.

Thank you for joining us.

Founding Director
The year 2017 marked a significant milestone for The Fred Hollows Foundation as we celebrated our 25th anniversary and the outstanding impact we have made to eliminate avoidable blindness worldwide.

Our success is a testament to Fred’s remarkable legacy and the mechanisms he set in place. Fred would be proud to know the risks he took to innovate and the challenges he overcame to pursue his mission, helped build a truly world-class international development organisation.

For the 25th anniversary we celebrated Fred’s legacy in new and creative ways. This included an art installation at Vivid Sydney and the launch of a new Sydney ferry named Fred Hollows after a public vote. This year, we also delivered more than 1.1 million eye operations and treatments and trained more than 100,000 people.

Although we have had great success, our challenge is increasing. The combination of an ageing and growing world population is driving big increases in the prevalence of avoidable blindness.

The latest data on the burden of global disease, released in August 2017, showed 36 million people worldwide are blind. Without decisive action by governments, including better funding and access to eye care services, this number is set to triple to 115 million by 2050.

Most people impacted by avoidable blindness are in the regions where we work, so to meet this demand we must deliver more support and services to more people, using the surgical techniques pioneered by Fred himself.

To help achieve this, we are expanding our international fundraising efforts in Hong Kong, the United States, Singapore and the United Arab Emirates, where we recently launched our regional base at the International Humanitarian City in Dubai.

We also know we cannot create a world in which no one is needlessly blind by working alone. It will take innovation alongside international partners, like the $2 million Cameroon Funding and Access to Eye Care Services, which we recently launched with the United Arab Emirates, where we recently launched our development impact loan, an initiative led by The Fred Hollows Foundation, Sight savers and The Conrad N. Hilton Foundation, in partnership with the African Eye Foundation and D Capital. If successful, this model of social impact investment could be replicated throughout the continent.

It will also take new initiatives like Alina Vision, an international network of more than 60 eye surgery centres planned for Vietnam, India, Indonesia and China over the next 10 years. These centres will dramatically increase the accessibility of high-quality services with more than 400,000 sight-saving surgeries performed every year.

It is fitting the first of these centres is marked for Vietnam, where Fred Hollows provided surgical training in the early 1990s, and where The Foundation has had a profound impact since.

Good news also comes in our progress to eliminate trachoma, the world’s leading infectious cause of blindness, through the Stronger-SAFE project with The London School of Hygiene & Tropical Medicine. This five-year project funded with $6.2 million from the Wellcome Trust will accelerate the elimination of trachoma in Oromia, Ethiopia, and hopefully lead to the development of new, more effective interventions and treatments.

This year, The Foundation also welcomes our new CEO Ian Wishart, whose leadership and direction will support the development of a new strategic plan for 2019–2023 and our enormous mission to end avoidable blindness.

Being Chair of The Fred Hollows Foundation remains an enormous honour and 2018 is truly an exciting time as we reach for even greater milestones.

JOHN BRUMBY AO

A MESSAGE FROM THE CHAIR

Ian Wishart

It is with great excitement that I step into the role of CEO at The Fred Hollows Foundation.

Fred was a dedicated humanitarian who championed the right of all people to access affordable, high-quality eye care. He used his skills to restore sight to thousands of people around the world and worked hard to improve the health of Aboriginal and Torres Strait Islander Australians.

Over the past 25 years, The Foundation has made incredible progress towards ending avoidable blindness. But there’s more work to do.

Globally, there are 36 million people who are blind, yet four out of five of them don’t need to be. That’s why it is as important as ever to keep Fred’s vision alive.

The Foundation is working hard in more than 25 countries to deliver eye operations and treatments, train surgeons and health workers, provide essential equipment and infrastructure and advocate to governments to do more to address eye health needs.

The Foundation is also developing its next strategic plan and forming new agendas for the management of the organisation. These agendas will allow us to deliver high-quality, targeted responses to current and future eye health challenges and will ensure even-keeled and sustainable growth.

Addressing the main causes of avoidable blindness including cataract, diabetic retinopathy and trachoma, will remain at the core of our work, however we will constantly strive to find new, more effective ways to get the job done.

In 2017, The Foundation worked collaboratively with like-minded organisations, governments and the private sector to implement innovative gender initiatives and new models of health financing.

These initiatives honour Fred’s pioneering spirit and demonstrate our commitment to ensuring significant and sustainable impact.

This Annual Report features the incredible results The Fred Hollows Foundation achieved in 2017. Some highlights include:

- 1,106,654 eye operations and treatments
- 18.4M+ people treated with antibiotics for trachoma
- 102,356 people trained including surgeons, health workers and teachers
- 66 medical facilities built, renovated or equipped
- $3,534,755 worth of equipment and infrastructure provided
- 2.5M+ children and community members educated in eye health

These results would not have been possible without the outstanding leadership of former CEO Brian Doolan, The Foundation’s committed staff, the dedication of our partners—both in Australia and internationally—and your generous support.

Fred used to say that the greatest attribute of mankind was our ability to help one another. The ongoing commitment you show to carrying on his legacy is inspiring.

The Foundation is now one of Australia’s most respected international development organisations and I look forward to leading it through the exciting next stage.

We have a clear vision of a world where no person is needlessly blind and Indigenous Australians exercise their right to good health. We know what we need to do to achieve this. Together we can end avoidable blindness.

IAN WISHART

A MESSAGE FROM THE CEO
CAM'S STORY

Eye care in Vietnam has drastically improved over the past 25 years. But in regional provinces like Quang Ngai, many people still live in relative poverty and don’t have access to basic eye care – people like seven-year-old Cam.

When Cam’s mother Hoa and father Nhat discovered she had cataract, they knew saving enough money for an operation would be impossible. “I cried day and night and worried so much about my daughter’s future,” said Hoa.

Cam was identified for surgery at a Foundation-supported outreach screening camp at her school. When Hoa and Nhat learned their daughter would have her sight restored at Da Nang Eye Hospital they were “unbearably happy”.

Now, they are thankful every day that Cam will grow up with the same opportunities as her peers, and have the chance to fulfill her dream of becoming a teacher.

HELPING PEOPLE SEE

We believe that everybody, no matter who they are or where they live, deserves affordable, high-quality eye care. That’s why we’re working tirelessly to treat and prevent the main causes of avoidable blindness including cataract, trachoma and diabetic retinopathy. With the support of our partners, we’re delivering eye health services that are transforming the lives of millions of people around the world.

“To watch good surgery being done on cataract-blind people warms your soul…”

– Fred Hollows
NABIRITHA'S STORY
Emily knew something was wrong with her daughter’s eyes when Nabiritha was just four months old. “I’d put some toys down for her to play with…and I would find them the way I left them,” Emily said.

Nabiritha was born with cataract, but the cost of surgery was out of reach for Emily and her husband who earn just $2 a day as farm labourers. Emily never gave up hope and spent years taking Nabiritha to different doctors and hospitals trying to find someone who could help. One day she received the news she had longed for—The Fred Hollows Foundation had heard about Nabiritha and could support her surgery.

“All I try to do is live up to the real humanitarian aim of medicine—to do the most good for the greatest number of people. It’s that simple.”
— Fred Hollows

THE FRED HOLLOWS FOUNDATION ANNUAL REPORT 2017

OUR IMPACT

1,106,654 EYE OPERATIONS & TREATMENTS INCLUDING:

174,356 CATARACT SURGERIES

75,559 SURGERIES TO TREAT TRACHOMA

13,799 DIABETIC RETINOPATHY PROCEDURES

+ 842,940 OTHER SIGHT SAVING OR IMPROVING INTERVENTIONS

AS WELL AS:

4,902,490 PEOPLE SCREENED

18,425,462 PEOPLE TREATED WITH ANTIBIOTICS FOR TRACHOMA

87,026 PAIRS OF GLASSES DISTRIBUTED

WORKING WITH OUR PARTNERS, WE’RE ENSURING PEOPLE CAN ACCESS AFFORDABLE, HIGH-QUALITY EYE CARE.

In Afghanistan, we screened 89,025 people including 60,167 school students. We also supported 3,442 eye operations and treatments including 2,250 cataract surgeries.

In Australia, we supported 14,633 people across five states and territories. We supported 1,162 eye operations and treatments including 775 diabetic retinopathy procedures and 117 cataract surgeries.

In Bangladesh, we screened 272,034 people and supported 21,756 cataract surgeries. We also provided 21,031 pairs of glasses.

In Burundi, we screened 11,650 people and supported 604 cataract surgeries. We also provided 2,103 pairs of glasses.

In Cambodia, we screened 61,689 people and supported 8,326 eye operations and treatments including 5,822 cataract surgeries.

In China, we screened 884,524 people including 168,476 school children across six provinces. We supported 10,524 cataract surgeries and 4,600 procedures to treat diabetic retinopathy. We also distributed 16,364 pairs of glasses.

In Eritrea, we supported 78,956 eye operations and treatments including 6,408 cataract surgeries and 2,529 surgeries to treat trachoma. We also treated 864,666 people with antibiotics for trachoma during 11 mass drug administrations.

In Ethiopia, we treated more than 1.7 million people with antibiotics and provided 68,142 surgeries to treat trachoma. This represents the largest trachoma initiative in the world.

In Indonesia, we screened 9,272 people and supported 3,098 cataract surgeries.

In Kenya, we supported 56,463 eye operations and treatments including 13,388 cataract surgeries. We also treated 104,911 people with antibiotics to treat trachoma and distributed 4,269 pairs of glasses.

In Korea, we supported 118,476 school children across 10 provinces. We supported 15,000 cataract surgeries and 2,500 procedures to treat diabetic retinopathy. We also distributed 16,364 pairs of glasses.

In Myanmar, we screened 1,915 people during outreach eye camps and supported 183 cataract surgeries.

In Nepal, through our partner the Tilganga Institute of Ophthalmology, we screened 53,151 people including 10,036 children. We supported 345,422 eye operations and treatments including 20,358 cataract surgeries, a quarter of which were performed in rural and remote areas.

In the Pacific, through The Fred Hollows Foundation New Zealand, we screened 106,645 people across six countries and supported 1,532 diabetic retinopathy procedures. We also treated 85,683 people with antibiotics for trachoma.

In Pakistan, through our partner St John of Jerusalem Eye Hospital Group, we screened 21,795 people and supported 2,052 diabetic retinopathy procedures in Gaza.

In Palestine, through our partner St John of Jerusalem Eye Hospital Group, we screened 21,795 people and supported 2,052 diabetic retinopathy procedures in Gaza.

In the Philippines, we screened 101,573 people in Surigao and Tantac provinces and performed 23,249 eye operations and treatments including 3,542 cataract surgeries and 258 diabetic retinopathy procedures. We also distributed 2,493 pairs of glasses.

In Rwanda, we screened 53,476 people and supported 12,830 eye operations and treatments including 195 cataract surgeries.

In VietNam, we screened more than 1.2 million people including 269,715 school children. We supported more than 95,600 eye operations and treatments including 45,641 cataract surgeries and 683 diabetic retinopathy procedures. We also distributed 1,050 pairs of glasses.

In Afghanistan, we distributed 9,500 pairs of glasses.

In Bangladesh, we distributed 4,269 pairs of glasses.

In China, we distributed 35,364 pairs of glasses.

In Myanmar, we distributed 4,356 pairs of glasses.

In Nepal, through our partner St John of Jerusalem Eye Hospital Group, we distributed 2,493 pairs of glasses.

In Palestine, through our partner St John of Jerusalem Eye Hospital Group, we distributed 2,493 pairs of glasses.

In the Philippines, we distributed 2,493 pairs of glasses.

In VietNam, we distributed 2,493 pairs of glasses.

In Afghanistan, we supported 56,463 eye operations and treatments including 13,388 cataract surgeries. We also treated 104,911 people with antibiotics to treat trachoma and distributed 4,269 pairs of glasses.

In Bangladesh, we supported 21,756 cataract surgeries. We also provided 21,031 pairs of glasses.

In China, we supported 10,524 cataract surgeries and 4,600 procedures to treat diabetic retinopathy. We also distributed 16,364 pairs of glasses.
Empowering local people to identify, refer and treat eye diseases remains a mainstay of our work. By training community health workers, clinic support staff and surgeons, we’re able to create sustainable change in the countries where we work.

“What we are doing is revolutionary...what we are doing is giving these people the chance to help themselves. We are giving them independence.”

— Fred Hollows

"What we are doing is revolutionary...what we are doing is giving these people the chance to help themselves. We are giving them independence.”

— Fred Hollows

INVESTING IN PEOPLE

CASE STUDY: RWANDA

CIKU AND ERIC’S STORY

Nine-year-old Eric was born with cataract, but living in a remote village in the hills of Rwanda meant accessing health care was nearly impossible.

When visiting community health workers examined Eric, they immediately contacted leading eye surgeon Dr Ciku Madhenge - the first female ophthalmologist trained by The Fred Hollows Foundation in Africa.

Because Eric had been blind since birth, his brain had never developed the pathways needed to interpret visual stimulation. Even with surgery, Eric only had a small chance of being able to see. It was a chance Ciku decided to take.

Through training surgeons like Ciku, The Foundation is providing sustainable eye health services in Rwanda. Ciku herself has gone on to train many other surgeons so more children like Eric can receive sight-saving surgery. “No matter how many children like Eric I perform surgery on, it still gets to me, because each story is so tragic and so personal,” Ciku said.
**OUR IMPACT**

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<thead>
<tr>
<th>People Trained Including:</th>
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<tbody>
<tr>
<td><strong>102,356</strong></td>
</tr>
<tr>
<td><strong>148</strong> Surgeons</td>
</tr>
<tr>
<td><strong>80,870</strong> Community Health Workers</td>
</tr>
<tr>
<td><strong>513</strong> Clinic Support Staff</td>
</tr>
<tr>
<td><strong>12,413</strong> Teachers</td>
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**WITH THE HELP OF OUR PARTNERS, WE’RE TACKLING AVOIDABLE BLINDNESS BY TRAINING THOUSANDS OF LOCAL EYE HEALTH WORKERS.**

**In Afghanistan**, we trained 65 community health workers and 146 teachers. These teachers went on to identify hundreds of school students with refractive error and refer them to necessary services.

**In Australia**, we supported the training of 56 people including two fifth-year trainee ophthalmologists, one optometrist, one diabetic retinopathy clinical support worker, 24 mid-level eye care workers and 10 community-based workers.

**In Bangladesh**, we trained two surgeons, 50 clinic support staff and more than 2,400 community health workers, over half of whom were women.

**In Cambodia** we trained five surgeons, 10 refractionists and 2,534 community health workers.

**In China**, we trained 3,587 people including 57 surgeons, 284 clinic support staff and 2,410 community health workers and teachers.

**In Eritrea**, we supported the training of 15 surgeons including five cataract surgeons and 10 trachoma surgeons in the Gash Barka Zone. We also trained six ophthalmic nurses and 2,330 community health workers.

**In Ethiopia**, we trained 24 integrated eye care workers in trachoma surgery techniques. We also trained 53,776 community health workers and teachers who form a crucial part of the comprehensive strategy to eliminate trachoma.

**In Indonesia**, we trained five surgeons and 859 community health workers.

**In Kenya**, we trained 5,117 people including two surgeons, 52 clinic support staff and 3,151 community health workers.

**In Laos (Lao PDR)**, we trained 1,279 people including 9 clinic support staff and more than 1,200 community health workers.

**In Myanmar**, we trained 428 community health workers.

**In Nepal**, through our partner the Tilganga Institute of Ophthalmology, we trained five surgeons in subspecialties. We also trained 608 community health workers.

**In the Pacific**, through The Fred Hollows Foundation New Zealand, we trained six diabetic eye care nurses. We also trained more than 320 community health workers during 18 diabetic retinopathy awareness workshops and developed a manual to enhance future workforce trainings.

**In Pakistan**, we trained one surgeon and more than 7,500 community health workers and teachers who went on to educate more than 46,000 community members in eye health.

**In the Philippines**, we trained six clinic support staff and 489 community health workers and teachers who went on to educate almost 18,000 people in eye health in Surigao del Norte province.

**In Rwanda**, we supported three students to continue ophthalmology fellowships in Tanzania. On graduating, these doctors will raise the number of eye specialists in the Rwandan public sector to five.

**In Timor-Leste**, we supported one ophthalmologist to complete their studies at the Pacific Eye Institute in Suva, Fiji. We also trained 175 community health workers during five tailored training sessions.

**In Vietnam**, we trained 26 surgeons, 97 clinic support staff, 358 community health workers and 9,177 teachers who went on to educate more than 476,000 people in eye health.

**INVESTING IN PEOPLE**

**IN THEkk Year**

<table>
<thead>
<tr>
<th>Year</th>
<th>People Trained</th>
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<tr>
<td>2017</td>
<td>102,356</td>
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<tr>
<td>2016</td>
<td>78,450</td>
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**CASE STUDY: LAO PDR**

**Syvong’s Story**

Syvong Theaer can’t help but smile after five people from his village received sight-restoring cataract surgery. Syvong is one of tens of thousands of community health workers trained by The Fred Hollows Foundation. He plays a critical role in ensuring that people in remote areas of northern Lao PDR can access eye care services.

This year, The Foundation held the first mobile eye camp in Syvong’s region with doctors from Luang Namtha Provincial Eye Hospital. Before the camp, Syvong gathered villagers and talked to them about the importance of eye health and the benefits of getting treatment. This community engagement is critical to ensuring the success of outreach eye services.

Syvong hopes the mobile team will come back every year. “Now that people know their eyes can be fixed, more people will come next time to have treatment,” Syvong said.

“The best part of teaching is seeing the light of understanding go on in a student’s eyes.”

-Fred Hollows
INNOVATION & TECHNOLOGY

We're honouring Fred Hollows' pioneering spirit by investigating new ways to address avoidable blindness around the world. Through the development of innovative new models of eye care financing and state-of-the-art, low-cost technology, we're providing the infrastructure and tools needed to effectively prevent and treat eye disease.

“You have to impart skills and technology and help them help themselves. Leave the world a better place.”

— Fred Hollows

CASE STUDY: CAMEROON

Social impact investment, an innovative new way to finance healthcare, is set to save the sight of up to 18,000 people in Cameroon over the next five years through the landmark Cameroon Cataract Development Impact Loan.

This initiative, conceived by The Fred Hollows Foundation, is the first impact investment of its kind in eye health and only the fourth development impact bond in the world.

A $2 million loan from the Overseas Private Investment Corporation and Netri Foundation will enable the Magrabi ICO Cameroon Eye Institute (MICEI) to train doctors and eye care professionals and increase the country's cataract surgical capacity by up to 50 per cent. This is particularly important as the rate of blindness and vision impairment in Sub-Saharan Africa is twice the global average, with cataract the major cause.

If MICEI successfully reaches the project's targets, The Fred Hollows Foundation, Conrad N. Hilton Foundation and Sightsavers will repay the loan on MICEI's behalf. This unique pay-for-performance approach will enable MICEI to become financially sustainable by allowing paid cataract surgeries to subsidise free and discounted surgeries for the poorest people who comprise around 40 per cent of patients.

The Foundation is proud to have played a leading role in what is an exciting new solution for more effective financing to address health care challenges in the developing world.
In Afghanistan, we equipped 42 community health centres and 146 schools with basic eye care materials including eye charts to identify refractive error.

In Australia, we assisted in identifying equipment needs across the country as part of the National Eye Care Equipment Inventory Project. This project will contribute to the Australian Government’s roll-out of over 100 non-mydriatic retinal cameras to clinics across Australia.

In Bangladesh, we renovated 16 medical facilities and equipped 13 community health centres.

In Cambodia, we equipped 26 community health centres with basic eye care equipment.

In China, we equipped eight medical facilities with essential ophthalmic equipment. We also equipped 541 community health centres and 300 schools with basic eye care and screening materials.

In Ethiopia, we provided essential trachoma surgery equipment to 205 community health centres.

In Indonesia, we equipped four community health centres on the mainland and outer islands of Fiji, Solomon Islands, Kiribati and Vanuatu. We also began renovations to the National Eye Unit in Kiribati and continued to support the ongoing trial of an innovative, smartphone compatible ‘Portable Eye Examination Kit’ that could increase the numbers of low-cost mass diabetic retinopathy screenings across the region.

In Nepal, through our partner the Tilganga Institute of Ophthalmology, we provided equipment to four medical facilities and three community health centres.

In Pakistan, we renovated four medical facilities and equipped 56 community health centres and 148 schools.

In Palestine, we equipped the Gaza Hospital with medical supplies including vitreoretinal instruments.

In the Philippines, we assisted the Sorgao del Norte Provincial Hospital Eye Centre set up an additional outpatient annex in the city centre in order to reach more people.

In Rwanda, we provided ophthalmic equipment and consumables such as intraocular lenses and a phacoemulsifier for cataract surgery to one facility. Training was also given to eye health unit staff on the appropriate use and maintenance of this equipment.

In Vietnam, we equipped eight medical facilities and nine community health centres with basic eye health equipment.

CASE STUDY: CAMBODIA

KIM SUN’S STORY

The number of cataract surgeries performed in the Kampong Chhnang province of Cambodia has increased 20 times since The Fred Hollows Foundation helped construct a new eye unit there eight years ago.

Before, a lack of local services meant most people with cataract simply put up with their blindness, unable to afford the nearly three-hour journey to Phnom Penh for surgery. Now, the eye unit services more than half a million people, conducts outreach eye camps and provides surgery for patients like 72-year-old Kim Sun.

Kim Sun’s cataracts had left him unable to work, read or care for himself. Just 24 hours after his operation, his face lit up as he saw the world clearly for the first time in years. “I’m so happy, I can’t express how happy I am,” he said. “For so many years I have not been able to read. I want to read again, I want to read the holy Buddhist texts.”
ADVOCACY & INFLUENCE

We’re using our position as a leading international development organisation to put eye health on the global agenda. Working in partnership with like-minded organisations, we’re using evidence-based research to affect sustainable change and challenging governments to do more to ensure everyone can access high-quality care.

“I might be a do-gooder, but if doing good is preventing people going blind and curing curable blindness, I don’t care what they call me.”

– Fred Hollows

CASE STUDY: STRONGER SAFE

The Fred Hollows Foundation has joined forces with the Federal Ministry of Health in Ethiopia and the London School of Hygiene & Tropical Medicine on a $6.2 million five-year project to accelerate the elimination of trachoma.

The Stronger SAFE project will take place in Ethiopia—the country with the world’s highest trachoma burden—and aims to increase understanding of trachoma transmission, and hopefully lead to the development of new targeted interventions and treatment approaches.

The World Health Organization Alliance for the Global Elimination of Trachoma by 2020 (GET2020) recommends the SAFE Strategy—surgery, antibiotics, facial cleanliness and environmental improvement—to eliminate trachoma as a public health problem.

The ground-breaking project is being conducted in partnership with the Oromia Regional Health Bureau, the Wellcome Trust Sanger Institute and Monash University.

Photo: Michael Amendolia
As well as affirming achievements, the evaluation drew lessons that will inform The Foundation’s future programming in Pakistan and around the world.

The Fred Hollows Foundation is taking a lead in addressing the gender gap in eye health. New statistics released in 2017 showed 55 per cent of the world’s blind are women.

The Foundation commissioned a landmark study from The Economist Intelligence Unit Restoring Women’s Sight which looked into the factors around why women are more likely to be blind or vision impaired. The findings show a way forward for closing the gender gap and ensuring women have better access to services.

The Foundation also collaborated with global eye health partners to develop a guide to gender-responsive eye health programming. The guide includes case studies from across the sector.
Aboriginal and Torres Strait Islander people are three times more likely to be blind than other Australians. That is why we are working hard to ensure sustained investment in high-quality, accessible and culturally-appropriate eye care services in remote and underserviced communities around the country. Twenty-five years since Fred’s passing, we are continuing his commitment to improving the health of Aboriginal and Torres Strait Islander people.

“There must be active community involvement, using the community’s own structures, in every aspect of disease control programs.”
– Fred Hollows

CASE STUDY: NORTHERN TERRITORY

EVELYN’S STORY

When Evelyn Pultara lost her sight, she feared she would lose her ability to paint, and in turn her ability to pass on her culture to future generations. “I thought I could see smoke. I was very worried,” she said. After being diagnosed with cataract, Evelyn’s daughter Rachael drove her 250km to Alice Springs for surgery which was performed by Dr Tim Henderson, the only ophthalmologist in the region.

Over the past 10 years, Dr Henderson has restored sight to 777 people with the support of The Foundation and its partners under the Central Australia and Barkly Integrated Eye Health Strategy. Through the delivery of culturally-appropriate health care, this strategy has addressed many of the barriers patients like Evelyn face in accessing services. “We have our Aboriginal Liaison Officers, we want Aboriginal healthcare workers involved in order to allow patients to feel as comfortable as possible,” Dr Henderson said.

With her sight restored, Evelyn is looking forward to painting again, seeing her grandchildren clearly and hunting for bush Tucker. “I’ll be able to track the goanna again!” she said.
WINSTON’S STORY

Imagine having to travel more than 800km across the desert to access eye care. That’s what 62-year-old Winston Mitchell did this year. Winston is a traditional owner and land manager from Blackstone community in the Ngaanyatjarra Lands of Western Australia. His shoes and Akubra hat are stained red from his work, accompanying camel mustering teams across his country.

Over the past three years, cataracts have hindered Winston’s ability to work or see his wife and grandchildren clearly. Despite progress, blinding cataract is still 12 times more common among Aboriginal and Torres Strait Islander adults than other Australians.

With the support of The Foundation, Winston had surgery at Alice Springs Hospital. “I’ve been peeking you know, I can see!” he said as his eye patch was removed 24 hours later. “I used to watch Fred Hollows on television. I used to watch and think, ‘I don’t know how he does that,’” he said.

THE WAY WE WORK

Our Indigenous Australia Program supports increased investment in and access to culturally-appropriate eye care services for people in remote and underserviced communities around the country.

We work with partners to deliver medical treatment for cataract, diabetic retinopathy and trachoma, coordinate and improve outreach services and provide training to build the eye health workforce.

We also advocate to Australian governments for sustained investment to improve the eye health of Aboriginal and Torres Strait Islander people, and to close the health inequality gap between Aboriginal and Torres Strait Islander Australians and other Australians by 2030.

OUR COMMITMENT TO RECONCILIATION

The Fred Hollows Foundation’s vision for reconciliation is one where Aboriginal and Torres Strait Islander people exercise their right to good health, and the organisation has strong, mutually respectful relationships with Aboriginal and Torres Strait Islander people. This vision is grounded in Fred’s deep commitment to, and respect for, the rights of Aboriginal and Torres Strait Islander people.

Our Indigenous Australia Program continues to maintain at least a 50 per cent employment rate for Aboriginal and Torres Strait Islander Australians. This reflects The Foundation’s commitment to ensuring we have the right expertise at hand and Aboriginal and Torres Strait Islander voices are at the forefront of our programming decisions in Australia.

In 2017, The Foundation continued to deliver on the organisational commitments to reconciliation outlined in our Reconciliation Action Plan. We held events to mark National Reconciliation Week, Close the Gap Day and NAIDOC week and renewed our membership of Supply Nation, allowing all Australian staff to seek and use Aboriginal and Torres Strait Islander businesses.

We also engaged Australian employees in understanding the significance of Aboriginal and Torres Strait Islander cultural protocols such as Welcome to Country and Acknowledgement of Country, and made strides towards increasing the cultural competence of our staff. These achievements highlight The Foundation’s ongoing commitment to reconciliation in Australia.
INSTITUTIONAL DONORS

Institutional donors provided more than $17 million in 2017 to help us tackle avoidable blindness.

- Australian Aid
- Standard Chartered Bank Seeing is Believing Initiative
- The Queen Elizabeth Diamond Jubilee Trust
- United States Agency for International Development and RTI International
- UK Aid
- Conrad N. Hilton Foundation
- The Wellcome Trust

An estimated 1.5 million people in Bangladesh live with diabetic retinopathy, and with the prevalence of diabetes set to double by 2030, urgent action is needed to address diabetic related blindness.

With support from The Queen Elizabeth Diamond Jubilee Trust and Australian Aid, The Fred Hollows Foundation is integrating eye health into diabetes care.

In 2017, Her Royal Highness The Countess of Wessex, Vice-Patron of The Trust, visited beneficiaries including nurses, patients and members of the community.

In total, this project will train 44 staff, screen 8,800 people and provide 800 eye treatments. These achievements are made possible by The Trust, which provides almost $11 million to help us deliver projects in Bangladesh, Kenya, Pakistan and the Pacific.

CASE STUDY: THE QUEEN ELIZABETH DIAMOND JUBILEE TRUST

STRATEGIC GLOBAL PARTNERS

The Fred Hollows Foundation is proud to work with the following strategic global partners:

- The END Fund
- International Trachoma Initiative
- Kadoorie Charitable Foundation
- Vitol Foundation
- Convergence
- L’OCCITANE Foundation
- World Diabetes Foundation
- Lions Club International Foundation
- SEVA Foundation
- Himalayan Cataract Project

Sightsavers
Helen Keller International
International Diabetes Federation

The Fred Hollows Foundation also works in partnership with:

- Brien Holden Vision Institute
- Global Partnership for Education
- International Council of Ophthalmology
- World Health Organization

CASE STUDY: SIGHTSAVERS

The Fred Hollows Foundation’s global partnerships allow us to leverage the strengths of other organisations and reach areas where people are in desperate need of high-quality affordable eye care services.

In Pakistan, we have a long history of working in partnership with Sightsavers. In 2017, our shared expertise allowed us to screen over 340,000 people and provide more than 9,000 eye operations and treatments to people like 8-year-old Mehereen.

By sharing knowledge and resources, global partnerships allow The Foundation to reach a greater number of beneficiaries with eye care services.
THANK YOU
IMPLEMENTING PARTNERS

GLOBALLY
Alina Vision, Centre for Eye Research Australia, Deakin University, London School of Hygiene and Tropical Medicine, Nossal Institute for Global Health, Prevent Blindness.

AFGHANISTAN
Healthnet, TPO, Kabul Medical University Eye Hospital, National Committee for Eye Health Afghanistan.

AUSTRALIA
Aboriginal Medical Services Alliance NT, Aboriginal Peak Organizations NT, Aupunampa Cape York Health Council, Australian Indigenous Doctors Association, Australian Medical Council, Anytime Health Aboriginal Corporation, Australian Human Rights Commission, Australian College of Optometry, Bila Muu Aboriginal Health Service, Bourke Aboriginal Health Service, Bhwirama Aboriginal Health Service, Central Australian Aboriginal Congress, CheckUP Australia, Council for Aboriginal and Torres Strait Islander Nurses and Midwives, Edith Cowan University, Australian Indigenous HealthInfoNet, Eye Surgeons Foundation, Far West Primary Health Network, Far Western NSW Local Health District, Indigenous Allied Health Australia, Indigenous Eye Health - University of Melbourne, Institute for Urban Indigenous Health, Lions Eye Institute, Lisa Perrenos, Marathon Health, Mentes School of Health Research, Michael Long Learning and Leadership Centre, Music NT, National Aboriginal Community Controlled Health Organisation, Nganampa Health Institute for Global Health, Prevent Blindness.

BANGLADESH
Ministry of Health and Family Welfare Bangladesh, National Institute of Ophthalmology and Hospital, Bangladesh Institute of Research and Rehabilitation in Diabetes Endocrine and Metabolic Disorders, Diabetic Association Society Bangladesh, Banjal Medical College and Hospital, Nizam Hasina Foundation, Isphani Islamia Eye Institute and Hospital.

BURUNDI
Clinique de l'Oeil.

CAMBODIA
National Program for Eye Health, University of Health Sciences, Cambodian Ophthalmological Society, Provincial Referral Hospital Eye Units of Chey Chumneas, Kampong Chhnang, Kampong Speu, Kampong Thom, Neak Leung, Oddar Meaney, Pailin and Preah Sihanouk provinces, Siem Reap Provincial Referral Hospital, Preah Vihear Referral Hospital, Kmer Sovit Friendship Hospital, Phnom Penh Municipal Referral Hospital, Preah Ang Duong Hospital, The Eye Care Foundation, Department of School Health, Department of Women and Health.

CAMEROON
D'Capitol, Magalâ (ICD) Cameroon Eye Institute and Africa Eye Foundation.

CHINA
China National Blindness Prevention Committee, National Institute of Hospital Administration of NHFPC, Medical Administration Bureau of NHFPC, Provincial Education Department, Provincial Health Planning Commission and Provincial Medical Commission; Persons’ Federation of Inner Mongolia, Chauji Ophthalmic Hospital Group of Red Cross Society of Inner Mongolia, International Mongolia Hospital of Inner Mongolia, Duolun County People’s Hospital, Tabuis Banner Hospital, Horqin Right Wing Middle Banner People’s Hospital, Provincial Health Planning Commission of Xingjiang, Xinjiang Regional Hospital, Tashcheng Prefecture Hospital, Ayai Prefecture Hospital, Adiyala Eye Hospital, Cile County Hospital, The First Affiliated Hospital of Xi’ning Medical University, The First People’s-Hospital of Kaifeng Prefecture, Anyai Prefecture Hospital, Hotus County People’s Hospital, Shufu County People’s Hospital, Anhui Provincial Disabled People’s Federation, Anhui Provincial Hospital/Anhui Prevention of Blindness (PBL) Committee, Linxin County Government and its related departments including Linxin Disabled People’s Federation, Linxin HFFC, Linxin Education Department, Linxin Women’s Federation, Linxin Civil Affairs, as well as Linxin County Hospital and Linxin Public Affairs Promotion Association; National Health and Family Planning Commission of Yunnan, Provincial Disabled Persons’ Federation of Yunnan, Yunnan Red Cross Hospital, People’s Hospital of Qibei County, Affiliated Hospital of Dai University, People’s Hospital of Wenshan Prefecture, Birchuan County Hospital, Nanjian County Hospital, Yanbian County Hospital, Health and Family Planning Bureau of Xingjiang County, People’s Hospital of Xingjiang County.

Ethiopia
Federal Ministry of Health, Oromia Regional Health, Education, Water Mineral and Energy and Finance and Economic Development Bureaus, Ambo Hospital, Sheren Gibe Hospital, Bidimo Hospital, Tulu Bolo Hospital, Fiche Hospital, Kuyu Hospital, Jimma University-Specialized Hospital, Oroma Television and Radio Organisation, Fana Broadcasting Corporate, Cartas International, the NALA Foundation.

INDONESIA
National Ministry of Health, Indonesian Ophthalmologists Association, Provincial Government of West Nusa Tenggara, BMM Eye Hospital Mataram, West Nusa Tenggara District Health Services.

KENYA
Ministry of Health, County Referral Hospitals of Bungoma, Busia, Homa Bay, Kabarnet, Kapenguria, Kitale, Kitis, Lodwar, Maralal, Migori and Siaya, Jaramogi Oginga Odinga Teaching & Referral Hospital, Trans Mara Sub County Hospital, College of Ophthalmology of East, Central and Southern Africa, Operation Eyesight Universal, University of Nairobi, Kenya Medical Training College, Blue Cross Nyaktuie, NYRAMCI, Rural AIDS Prevention and Development Organization, Budubargi Theatre Group, GESAD Foundation International, Nambale New Life Community Based Organization, Dongriu Doho Youth Group, Kabaret Tems Theatre Group, RUMA Women Development, ULLUS Youth Group, Ichamurs Teachers Lobby Group, Einming Community Based Organisation, CBM International.

LAO PDR
Ministry of Health of Lao PDR, National Ophthalmology Centre, Provincial Departments of Health and Hospitals in Oudomxay, Bolno, Phongsali, Luangnamtha, Louangphabang, Xayabury, Vientiane, Savannakhet, Khammoune and Bouapha.

MYANMAR
Trachoma Control and Prevention of Blindness Program, Ministry of Health and Sports, Yangon Eye Hospital.

NEPAL

PALESTINE
St. John of Jerusalem Eye Hospital Group.

THE PHILIPPINES

RWANDA
Ministry of Health, College of Medicine and Health Sciences, Rwanda International Institute of Ophthalmology, Rwamagana Referral Hospital, Ruhengeri Referral Hospital, Kibeho Provincial Hospital, Nyamata District Hospital, Gahini District Hospital, Ruli District Hospital, Kabaya District Hospital, Mulhorro District Hospital, Kigoma District Hospital, Mbita District Hospital, Nkamira District, Kirehe District Hospital, Kibungo District Hospital.

THE PACIFIC
The Fred Hollows Foundation New Zealand, International Agency for the Prevention of Blindness Western Pacific, Fiji Ministry of Health and Medical Services, Kiribati Ministry of Health and Medical Services, Samoa Ministry of Health, Solomon Islands Ministry of Health and Medical Services,Tonga Ministry of Health, Vanuatu Ministry of Health, Pacific Eye Institute Fiji, Pacific Eye Society, Regional Eye Clinic, Solomon Islands, World Health Organisation Western Pacific, Regional Office Suva.

PAKISTAN
College of Ophthalmology and Allied Vision Sciences, Sindh Institute of Ophthalmology and Vision Sciences, Liaquat University of Medical and Health Sciences, Gohar Eye Trust Teaching Hospital, Allied Hospital Kasur, Commonwealth Eye Care Cells of Balochistan, Khyber Pakhtunkhwa, Punjab and Sindh, Leyton Rahmatullah Benevolent Trust, Pakistan Institute of Community Ophthalmology, provincial and district departments of Health of Punjab, Balochistan, Khyber Pakhtunkhwa and Sindh, Provincial Departments of Health of Sindh, Metropolitan Health and Family Planning, Lahore General Hospital.

TIMOR-LESTE
The Fred Hollows Foundation-New Zealand, Timor-Leste Ministry of Health, Guido Valadares Hospital Nacional, Fono Nacional Timor-Leste, The Royal Australian College of Surgeons.

VIETNAM
Ministry of Health, Ministry of Education and Training, General Department of Preventive Medicine, Agency of Medical Services Administration, Department of Student Affairs, People’s Aid Coordinating Committee, Vietnam Union of Friendship Organizations, Vietnam National Institute of Ophthalmology, the Provincial Departments of Health, Provincial Departments of Education, Provincial Trade Unions, Provincial People’s Committees and Social Diseases Prevention Centres and Eye Hospitals or Centres in Ha Giang, Hoa Binh, Hau Duong, Dai Nang, Quang Nam, Dak Nong, Lam Dong, and Gia Lai provinces.
THANK YOU

OUR SUPPORTERS

We would like to thank all of the individuals, families, volunteers, ambassadors, corporations, workplaces and community organisations who have kept Fred’s vision alive this year. Without your support, our work in more than 25 countries around the world would not be possible. Thank you for sharing in Fred’s dream of a world where no person is needlessly blind.

REGULAR GIVING

In 2017, 19,486 Australians chose to become regular givers and help us restore sight and transform lives. We now have more than 50,000 monthly donors whose gifts allow us to develop strategic programs to tackle avoidable blindness. We are hugely grateful that so many generous Australians continue to support our vital sight-saving work in this way. The results in this Annual Report demonstrate what we can achieve together.

YOUR WILL

The Foundation is grateful for donations big and small to help us restore sight to millions of people in more than 25 countries around the world. For more information, visit www.hollows.org/bequests.

OUR MAJOR SUPPORTERS

ACME Foundation
APAC Group
Australia China Business Council
The Australian Association of Hong Kong
The Australian Chamber of Commerce Hong Kong and Macau
The Australian Chinese Association of Hong Kong
Australian International School Hong Kong
Aztec Services
Blackwoods
Bill and Eileen Doyle
Credit Suisse
Crossroads Hong Kong
Esquel – Y.L. Yang Education Foundation
Dr Francis Maxwell Hooper
Freshfields Bruckhaus Deringer (Hong Kong)
Friends for Fred Canberra
George and Beah Revay
The George Lewin Foundation
Gilbert + Tobin
Goodman
HSBC Bank Australia
iChoice Home Loans
IMC
JB Hi-Fi
Jean M Williamson
Jeff & Geri Underhill
Jim Tyrrell
JP Morgan
Laser Vision SA
Larsen Jewellery
Macquarie Group
Miller Foundation
The late Nancy Jean Murray
Natural Resource Assessments
PwC Australia
Qantas Loyalty
Robert C Bulley Charitable Fund
Robert Lubout Memorial Trust
Rotary Clubs of Australia
The School For Excellence
ShineWing
Specsavers Australia
Suttons
TechnologyOne
Thick as Thieves
Travel Insurance Direct
Wild Women on Top
World Nomads
World on Wheels

THE WONDER OF SIGHT

The Fred Hollows Foundation marked its 25th anniversary with a powerful exhibition for Vivid Sydney 2017.

Nineteen artists donated their time to create incredible works with special ultra-violet paints. Invisible to the naked eye, visitors were only able to discover the striking images and intricate designs by using a UV torch. Each artwork illustrated the theme ‘the wonder of sight’.

Vivid Sydney is the world’s largest festival of light, music and ideas, which for 23 days each year, transforms the Harbour City into a unique and colourful canvas.

The Foundation’s exhibit was a unique journey into darkness and attracted close to 50,000 visitors who gained a new appreciation for sight and for the transformative work of The Foundation.

FRED ON A FERRY

In June 2017, Sydney’s iconic harbour welcomed six new ferries, including the Fred Hollows, to join its existing fleet. “Fred loved Sydney Harbour and we’re very proud,” Gabi Hollows said at the launch of the new vessel.

Transport NSW called on the Australian public to vote for the names of the six new ferries. More than 60,000 votes were cast and Fred Hollows, along with other notable Australian medical humanitarians and innovators Catherine Hamlin and Victor Chang, were declared as three of the winners.

With millions of locals and tourists travelling on Sydney ferries every year, this is a wonderful way to recognise great Australians including Fred.

Thank you to everyone who voted for #FredOnAFerry and made it possible to keep Fred’s vision alive in a very Australian way.

USA LAUNCH

The Fred Hollows Foundation marked the launch of its presence in the United States with a gala fundraising event in Los Angeles. The Foundation’s Ambassador Joel Edgerton, who has been a supporter for more than five years, used his prominence as a growing force in Hollywood to invite his high-profile friends and colleagues to hear about The Foundation and share the story of our work.

Dr Wondi Alemayehu told the audience about The Foundation’s trachoma work in Ethiopia, helping to raise more than $500,000 on the night to support our programs around the world.

The event would not have been possible without Joel’s efforts and event co-chairs Leonardo DiCaprio, Al Pacino, Chris Pine, Kate Beckinsale and Rob Pattinson. The Foundation is grateful for donations big and small to help us fund our sight-saving work.
GOVERNANCE

THE BOARD OF DIRECTORS

The Foundation is a not-for-profit company limited by guarantee and governed by a voluntary board. The Constitution specifies a minimum of five and a maximum of 13 directors, and there were nine as at December 2017. Of these nine, the majority are directly elected by The Foundation’s members at the Annual General Meeting. Up to six may be appointed by the Board itself, and there were three appointed directors as at December 2017. The Board also appoints the Chair and Deputy Chair from among the existing directors. With the exception of Gabi Hollows, who occupies a special position as ‘Founding Director’ and has the right to lifetime membership, directors are elected or appointed for three-year terms and the Constitution sets limits on the maximum consecutive period people may serve on the Board.

THE ROLE OF THE BOARD

The Board is the trustee of the founding spirit and vision of The Foundation, and is responsible for its good governance. It operates in accordance with principles and practices set out in its Corporate Governance Charter which is available at www.hollows.org.

The Board meets at least quarterly and:
- Sets strategic direction and policies
- Approves and monitors budgets and ensures appropriate financial and risk management strategies
- Oversees and protects the broader resource base of the organisation
- Ensures compliance with relevant standards, regulations and reporting requirements
- Provides accountability to members and stakeholders
- Appoints, supports and monitors the performance of the CEO who is charged with the executive management of The Foundation

COMMITTEES

The Board has established three committees which report directly to it:
- The Governance and Nominations Committee supports specific elements of the Board’s governance responsibilities
- The Finance and Audit committee assists and advises the Board on key financial, audit, financial systems, financial compliance matters and risk

MEMBERS

The Foundation is a membership-based organisation. The goal is to have a diverse membership to reflect the democratic spirit of Fred who attracted the support of people from all walks of life. Our members are generous in sharing their wide range of skills and experience with the Board and Staff. They form the inner circle of The Foundation’s family. The Corporate Governance Charter requires directors to acknowledge the special trust placed in them by members and their right to hold the Board to account.

Life Members

Nigel Milian AM, Dr Graham Fraenkel, Ray Martin AM, Gabi Hollows AO, Howard Davies, Michael Johnson AM, Robert Dalziel

MANAGEMENT AND STAFF

At the end of 2017, The Foundation had 400 paid staff, including 238 in-country staff based in our 18 overseas offices. During the year, around 45 people were regular volunteers in our offices in Australia and overseas (Sydney, Melbourne, Kenya, China, Vietnam and Cambodia) and many more gave valuable help on an as-needed basis, including volunteering for Coastrek. As of end of December 2017, the Executive Management Group was comprised of: Kirsten Armstrong – Director of Knowledge and Innovation; Daryn Deiley – Chief Operating Officer; Jennifer Genske – Director of Global Partnerships and Advocacy; Jon Crail – Director of Programs; Nick Martin – Director of Public Affairs; Victoria Morris – Associate Director of Strategy and Innovation, and Nicola Stewart – Associate Director of Marketing and Fundraising.

REPRESENTATION AND LINKS WITH OTHER BODIES

The Foundation has formal Licence Agreements with other Fred Hollows entities domiciled elsewhere in the world – The Fred Hollows Foundation New Zealand, The Fred Hollows Foundation (UK), The Fred Hollows Foundation Kenya, The Fred Hollows Foundation (HK) Ltd and the two Fred Hollows Intraocular Lens (IOL) Laboratories in Entretas and Nepal.

In addition, The Foundation is:
- In Official Relations with the World Health Organization
- A member of the Board of Trustees of the International Agency for the Prevention of Blindness (IAPB)
- A partner in VISION 2020: The Right to Sight, a global partnership between the IAPB and WHO with the goal of eliminating avoidable blindness by the year 2020
- A member and immediate past chair of the International Coalition for Trachoma Control
- A member of Vision 2020 Australia, the national peak body for eye health and vision care organisations
- A member of WHO Alliance for the Global Elimination of Trachoma by 2020 (GET2020 Alliance)
- A member of the Australian Council for International Development, the national peak body of international development NGOs and a signatory to its Code of Conduct
- A member of the Neglected Tropical Disease NGO Network (PNN) and current co-chair at the External Relations Group
- A member of the Steering Committee for the Close the Gap campaign, which aims to overcome the difference in life expectancy between Indigenous and non-Indigenous Australians
- A member of the Campaign for Australian Aid
- A member of Diversity Council Australia, a not-for-profit workplace diversity advisor to businesses in Australia
- A signatory to the National Anti-Racism Strategy
- A founding member of Global Health Alliance Melbourne
- A member of Together 2030 & The Together 2030 Global Advocacy Working Group
- A member of the Royal Australian and New Zealand College of Ophthalmologists
- A member of East Africa Trachoma/NTD Cross Border Partnership
- A member of the Eastern Mediterranean Region Alliance for Trachoma Control
- A partner of the International Trachoma Initiative
- A member of UK Coalition Against NTDs
- FHF (UK) is a member of BOND, the UK membership body for non-governmental organisations working in international development

RESEARCH, MONITORING AND EVALUATION

The Foundation is committed to delivering research that builds a strong evidence base, drives better performance in our programs, furthers global thinking on ending avoidable blindness and supports our advocacy efforts. In 2017, The Foundation managed a research portfolio of 53 projects with a total, multi-year value of $14 million. Research quality improvement activities included the introduction of a new Research Ethics and Data Management Policy, a research manual, and evidence-based programming training for in-country and regional staff. The Foundation was also involved in the publication of 13 research reports, 20 peer review journal articles and two book chapters.

The Fred Hollows Foundation has rigorous monitoring processes that support the delivery of effective and sustainable programs, including conducting periodic evaluations to examine the quality and impact of projects. In 2017, The Foundation introduced a new Evaluation Policy, articulating standards and minimum requirements for project-level evaluation and encouraging conduct of more strategic whole-of-program and thematic evaluation. Under the new policy, 12 project evaluations and three ‘strategic’ country evaluations were conducted in 2017.

DONG-SHENG’S STORY

Every day, after school, five-year-old Yue-qaq would cuddle her father, Dong-sheng Wang before they would settle in to do homework together.

But with diabetic retinopathy and cataract, Dong-sheng wasn’t sure how long this special time would last. Having already lost his job as a truck driver, and now working as a security guard to support five people on one-third of his previous salary, Dong-sheng was anxious, especially as Yue-qaq’s school fees accounted for half of his income.

Dong-sheng joined The Diabetes Club at the Inner Mongolia Chao Ju Eye Hospital and receives discounted treatment and medical advice. With The Foundation’s support, the doctors also removed his cataract. “Now I can see clearly, I must go out to work. This is my biggest wish,” Dong-sheng said.

In addition, The Foundation is:
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CASE STUDY: CHINA

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THE BOARD OF DIRECTORS

As of December 2017

THE HON. JOHN BRUMBY AO CHAIR

John was elected Chair of the Board of The Foundation on 1 February 2016. Prior to that he was a member and active supporter of The Foundation and joined the Board in 2013. John is well known from his roles as the Premier of Victoria (2007–2010) and Treasurer (2000–2007). Since retiring from the political arena, John has accepted a number of appointments in both the business and not-for-profit sectors including Chair of MTAA Superannuation Fund, Chair of Citywide Solutions Pty Ltd and Chair of the Melbourne Convention and Exhibition Trust. John is also National President of the Australia China Business Council, an Enterprise Professor at the University of Melbourne and Chair of the Melbourne School of Government Advisory Board. He is the Chair of The Fred Hollows Foundation (HK) Ltd and the Chair of the Board’s Governance and Nominations Committee.

JOY SAVAGE DEPUTY CHAIR

Joy joined the Board in 2013. An Aboriginal woman from far North Queensland, Joy has extensive public sector and non-government experience. She is currently a senior executive in the Department of the Prime Minister and Cabinet. In her prior role as CEO of Aboriginal Hostels Limited, Joy had responsibility for a national network of short-term accommodation facilities and in-residence services for Aboriginal and Torres Strait Islander people. Joy has held senior public sector roles across a number of social policy areas including health, immigration and Indigenous affairs. Joy has also held executive roles in the non-government sector in the field of Aboriginal health and community services. Joy has an MBA and is a member of the Board’s Finance and Audit Committee.

HELEN EVANS AO

Helen is an expert in public health and development, and social policy with a special focus on infectious diseases. She has been involved in the work of a range of key national and international health and development organisations. Based in Geneva from 2005 until her retirement in 2014, Helen worked as Deputy CEO at the Global Fund to Fight AIDS, Tuberculosis and Malaria and then at Gavi, The Vaccine Alliance. In the early 1990s, Helen managed the National Communicable Diseases Program in the Australian Department of Health. For seven years prior to moving to Geneva she headed up the Australian Government Office for Aboriginal and Torres Strait Islander Health. Now based in Melbourne, Helen has an honorary appointment as Associate Professor at the Nossal Institute for Global Health and the University of Melbourne, and is a Fellow of the Australian Institute of International Affairs. Helen is a member of the Global Fund to Fight AIDS, Tuberculosis and Malaria’s Technical Evaluation Reference Group, a member of the Advisory Council of the Pacific Friends of the Global Fund, and a member of the Technical Reference Group for the Indo-Pacific Health Security Initiative. In addition, Helen is a board member of the Burnet Institute and the Global Health Alliance Melbourne, as well as being the Chair of The Fred Hollows Foundation’s Programs and Partnerships Committee.

LES FALLICK

Les was elected to the Board in 2010, serving as Chair until February 2013 and again from May 2014 until February 2016. An economist with a Master of Arts, Les has worked in government, the private sector, tertiary education and the trade union movement, and has authored two books. He has been the director of over 30 companies in Australia, the UK, Europe and Asia. Les also has considerable experience in the not-for-profit sector – including as past Chairman of the Carbon Advisory Board for Greening Australia. He has served on both the Governance and Nominations Committee and the Finance and Audit Committee. Les is currently the Chair of The Fred Hollows Foundation Kenya and is a former Chair of The Fred Hollows Foundation (HK) Ltd.

CHRISTINE HAWKINS

Christine was elected to the Board in 2015 after serving as an independent member of the Finance and Audit Committee from November 2010. Originally an economist with the Reserve Bank of Australia, Christine spent her senior executive career as a corporate adviser in investment banking, specialising in capital markets and financial structuring. In 1997, she established Cinnabar International Pty Ltd, which provides advice on effective governance for small to medium enterprises, government and not-for-profit organisations. Concurrently, Christine has been a non-executive director of many companies in a range of industries and chairman of several not-for-profit organisations. She holds an honours degree in Commerce in Accounting and Financial Management, a Master of Commerce degree in organisational development and taxation law and a Level 5 Certificate from Cambridge University in Teaching English to Speakers of Other Languages. She is a Fellow of CPA Australia and a Fellow of the Australian Institute of Company Directors. Christine is a member of the Finance and Audit Committee.

GABI HOLLOWS AO

Gabi is the Founding Director and has served on the Board since its establishment. She graduated as an orthoptist in 1972 and travelled with Fred Hollows for three years on the Royal Australian College of Ophthalmologists’ National Trachoma and Eye Health Program. Gabi married Fred in 1980, and together they had five children. In 2013, Gabi was invested as an Officer in the Order of Australia and has been declared one of Australia’s ‘100 Living National Treasures’. She also holds an Advance Australia Award (Community Service) and a Centenary Award from the Australian Government. In 2014, Gabi was awarded the Sir Edward ‘Weary’ Dunlop Asalnik Medal for her work with The Foundation and in 2015 was awarded the inaugural Rymon Prize in recognition of her tireless work over more than two decades to help restore sight to more than 1 million people. In 2017, Gabi received the United Nations Association of Australia (UNAA) Peace Program Lifework Award, acknowledging her contribution towards the betterment of mankind. Gabi is the Patron of The Fred Hollows Foundation Regular Giving Program and undertakes extensive speaking engagements for The Foundation. She is a member of the Board’s Governance and Nominations Committee, and Programs and Partnerships Committee.

DR JAMIE LA NAUZE

Jamie joined the Board in 2010, but his association with The Foundation goes back to its earliest days when he was part of the inaugural Medical Directorate developing surgical skills through workshops in Vietnam, Cambodia and China. Jamie trained as an ophthalmic surgeon in Melbourne and Cambridge (UK), and holds a Masters in Clinical Epidemiology. Jamie is a Fellow of the Royal Australian and New Zealand College of Ophthalmologists, has written numerous papers on eye health, and contributed to a book on The Foundation’s work. Jamie is a member of the Board’s Governance and Nominations Committee and Programs and Partnership Committee.

GABRIELLA (GABI) HOLLOWS

Gabi is the Founding Director and has served on the Board since its establishment. She graduated as an orthoptist in 1972 and travelled with Fred Hollows for three years on the Royal Australian College of Ophthalmologists’ National Trachoma and Eye Health Program. Gabi married Fred in 1980, and together they had five children. In 2013, Gabi was invested as an Officer in the Order of Australia and has been declared one of Australia’s ‘100 Living National Treasures’. She also holds an Advance Australia Award (Community Service) and a Centenary Award from the Australian Government. In 2014, Gabi was awarded the Sir Edward ‘Weary’ Dunlop Asalnik Medal for her work with The Foundation and in 2015 was awarded the inaugural Rymon Prize in recognition of her tireless work over more than two decades to help restore sight to more than 1 million people. In 2017, Gabi received the United Nations Association of Australia (UNAA) Peace Program Lifework Award, acknowledging her contribution towards the betterment of mankind. Gabi is the Patron of The Fred Hollows Foundation Regular Giving Program and undertakes extensive speaking engagements for The Foundation. She is a member of the Board’s Governance and Nominations Committee, and Programs and Partnerships Committee.

PAUL TORZILLO AM

Paul joined the Board in 2012 bringing over 30 years’ experience in Aboriginal and international health. He has a long association with Fred Hollows and The Foundation, working with Fred on the National Trachoma and Eye Health Program in the late 1970s. He is Medical Director of the Ngunnumpa Health Council in South Australia, and Head of Respiratory Medicine and a senior intensive care physician at the Royal Prince Alfred (RPA) Hospital in Sydney. Paul also acts as RPA’s Executive Clinical Director, is Clinical Professor of Medicine at the University of Sydney and Clinical Director of critical care services for the Sydney Local Area Health District. He has worked for the World Health Organization (WHO) as a consultant in child health, particularly in the area of the Integrated Management of Childhood Illness (IMCI) program.
### STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2017

<table>
<thead>
<tr>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>$000</td>
<td>$000</td>
</tr>
</tbody>
</table>

#### REVENUE

<table>
<thead>
<tr>
<th>Community and Corporate Support</th>
<th>49,438</th>
<th>45,118</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Donations and gifts</td>
<td>17,348</td>
<td>11,232</td>
</tr>
<tr>
<td>- Legacies and bequests</td>
<td>5,778</td>
<td>7,541</td>
</tr>
<tr>
<td>Grants</td>
<td>151</td>
<td>628</td>
</tr>
<tr>
<td>- Department of Foreign Affairs and Trade (DFAT)</td>
<td>6,029</td>
<td>7,291</td>
</tr>
<tr>
<td>- Other Australian Government departments</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>- Other overseas</td>
<td>11,706</td>
<td>15,128</td>
</tr>
</tbody>
</table>

#### EXPENDITURE

<table>
<thead>
<tr>
<th>Community Education</th>
<th>14,663</th>
<th>12,509</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fundraising Costs</td>
<td>148</td>
<td>126</td>
</tr>
<tr>
<td>- Public</td>
<td>4,636</td>
<td>4,146</td>
</tr>
<tr>
<td>- Government, multilateral &amp; private</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Accountability &amp; Administration</td>
<td>5,070</td>
<td>4,329</td>
</tr>
</tbody>
</table>

#### NET SURPLUS (DEFICIT) OF INCOME OVER EXPENDITURE

<table>
<thead>
<tr>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>$000</td>
<td>$000</td>
</tr>
</tbody>
</table>

#### EQUITY

<table>
<thead>
<tr>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>$000</td>
<td>$000</td>
</tr>
</tbody>
</table>

*During the financial years 2017 and 2016, The Fred Hollows Foundation had no transactions for international political or religious proselytisation programs.
*No non-monetary donations or gifts were recorded during 2017 and 2016.
*The Group’s consolidated accounts are presented in Australian dollars and are rounded to the nearest thousand.

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### STATEMENT OF FINANCIAL POSITION

As at 31 December 2017

<table>
<thead>
<tr>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>$000</td>
<td>$000</td>
</tr>
</tbody>
</table>

#### ASSETS

<table>
<thead>
<tr>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>$000</td>
<td>$000</td>
</tr>
</tbody>
</table>

#### LIABILITIES

<table>
<thead>
<tr>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>$000</td>
<td>$000</td>
</tr>
</tbody>
</table>

#### EQUITY

<table>
<thead>
<tr>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>$000</td>
<td>$000</td>
</tr>
</tbody>
</table>

* At the end of the financial years 2017 and 2016, The Fred Hollows Foundation had nil balances for Current Assets - Inventories, Assets held for sale and Other financial assets, for Non Current Assets - Trade and other receivables, Investments property, Intangibles and Other non-current assets, for Current Liabilities - Net current tax liabilities, Other financial liabilities and Other, for Non Current Liabilities - Other financial liabilities and Other. The foundation had nil balances for other reserves at the end of the 2017 and 2016 financial years.
*Intangible Software Assets and Deferred Grants for previous year have been reclassified for consistency.
STATEMENT OF CHANGES IN EQUITY
For the year ended 31 December 2017

<table>
<thead>
<tr>
<th></th>
<th>Accumulated Funds $000</th>
<th>Contingency Reserve $000</th>
<th>Total $000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at 1 January 2017</td>
<td>7,617</td>
<td>11,418</td>
<td>19,035</td>
</tr>
<tr>
<td>Movements in contingency reserves</td>
<td>(1,005)</td>
<td>1,005</td>
<td>-</td>
</tr>
<tr>
<td>Surplus (deficit) for the year</td>
<td>(2,051)</td>
<td>-</td>
<td>(2,051)</td>
</tr>
<tr>
<td>As at 31 December 2017</td>
<td>4,561</td>
<td>12,423</td>
<td>16,984</td>
</tr>
<tr>
<td>Balance at 1 January 2016</td>
<td>6,283</td>
<td>12,637</td>
<td>18,920</td>
</tr>
<tr>
<td>Movements in contingency reserves</td>
<td>1,219</td>
<td>(1,219)</td>
<td>-</td>
</tr>
<tr>
<td>Surplus (deficit) for the year</td>
<td>115</td>
<td>-</td>
<td>115</td>
</tr>
<tr>
<td>As at 31 December 2016</td>
<td>7,617</td>
<td>11,418</td>
<td>19,035</td>
</tr>
</tbody>
</table>

Table of Cash Movements for Designated Purpose
No single appeal or other form of fundraising for a designated purpose generated 10% or more of total income for the year ended 31 December 2017.

2017 FINANCIAL OVERVIEW
All figures in Australian dollars

WHERE THE MONEY CAME FROM $000
- Community and Corporate Support 66,786
- Department of Foreign Affairs and Trade (DFAT) 5,778
- Other Australian Government Departments and Agencies 515
- Other Overseas Grants 11,276
- Net Gains/(losses) on investments at fair value 1,454
- Other Income (878)
Total 84,931

WHERE THE MONEY WENT TO

HOW THE MONEY WAS SPENT $000
- Programs & Community Education 64,617
  - Africa 26,122
  - South East Asia 13,648
  - South Asia 8,023
  - Pacific Region 2,400
  - Middle East 683
  - Indigenous Australia 6,357
  - Community Education 7,383
- Fundraising Expenses 16,661
- Operating Expenses 5,704
Total 86,982

WHERE THE PROGRAM MONEY WAS SPENT
- Africa 26,122
- South East Asia 13,648
- South Asia 8,023
- Indigenous Australia 6,357
- Pacific Region 2,400
- Middle East 683
Total 57,235

"Programs" includes expenditure on our development work across both international and Indigenous programs, as well as a small amount of expenditure on emergency relief.

"Community Education" includes staff time and outlays involved in providing community information and raising awareness around eye and Indigenous health issues as well as broader international development issues.

"Fundraising Expenses" are the costs associated with attracting more support through donations and sponsorships, and includes items such as advertising, mail-outs, the toll-free phone line and processing of donations.

"Operating Expenses" covers the administrative and other costs inherent in running an organisation, including staff time in areas such as finance, human resources, information technology and administration, insurance premiums, legal and professional fees, office supplies and other running costs.
An independent audit of The Fred Hollows Foundation’s financial accounts for 2017 was conducted by:

Kieren Cummings (Partner)
Ernst and Young
200 George Street,
Sydney NSW 2000
+61 2 9248 5555

The Summary Financial Reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code please refer to the ACFID Code of Conduct Implementation Guidance available at www.acfif.asn.au.

The full Financial Report can be obtained at
www.hollows.org/au/annual-reports

LASTING IMPACT

Every time we restore someone’s sight, we help restore their independence. The value of this lasting impact can’t be underestimated.

In 2013, Vann was three years old and blind from cataract. Her parents, Barang and Thavy, worried constantly about her future. For that reason, they had decided not to have any more children. Barang desperately sought help for his daughter but couldn’t afford the surgery on his garment factory wage.

The Fred Hollows Foundation was able to help and arranged for Vann to have her cataracts removed in Phnom Penh, Cambodia. Now, four years later, she is fulfilling her dream of going to school and wants to be a doctor when she grows up.

“After surgery, Vann changed completely,” said Barang, “before she could not do anything, even play with her friends. Now she can be independent and go to school.”

This independence is clear to see each morning as Vann rides her bike to school and plays elastics with her friends and her younger brother Vythavid, who was born two years after her operation. “I would like to say thank you to all of the Fred Hollows supporters on behalf of my family,” said Barang.
The Fred Hollows Foundation is working to reduce rates of avoidable blindness in the Middle East where more than 15 million people are blind.

In Palestine, we’re continuing to support the St John Eye Hospital Group (SJEHG)—the only charitable provider of expert eye care in the West Bank, Gaza and East Jerusalem—in their mission to treat patients regardless of ethnicity, religion or their ability to pay.

The SJEHG’s international accreditation and 130 years of history is an exceptional point of professionalism in an otherwise neglected health system. They have trained a generation of nurses and doctors to provide eye surgery to tens of thousands of people, including three-year-old Jenin.

Jenin’s right eye was injured from a shard of a smashed tea cup. Her sight could be restored, but only with complex surgery performed at SJEHG’s main hospital in Jerusalem.

Jenin made the arduous journey from Gaza with her grandmother Layla. Elderly grandparents are preferred as guardians for children travelling out of Gaza for surgery because they are less likely to be turned back at checkpoints. These restrictions in movement contribute to Gaza having twice the rate of blindness of the rest of the country.

Dr Habes, Chief Medical Lead, performed Jenin’s surgery. When he told Layla that the operation was successful she was overjoyed. “We are so grateful for them and the organisation who helped us and others, and every person in need,” she said.

Jenin’s is just one of hundreds of inspiring stories that highlight the continued importance of our partnership with the SJEHG and our work to address avoidable blindness in the region.

RESTORING SIGHT IN THE MIDDLE EAST

In most cases, cataracts are age-related. However, for one family in the Philippines, a rare form of genetic cataract left three generations partially blind.

Iluminada is the matriarch of the Timbang family. Seven of her nine children had cataract, as did many grandchildren including seven-year-old Danielle Josua and his 10-year-old cousin Marlon Jake.

“I can’t play because the highway is just there,” said Danielle Josua, who longs to run outside with his friends. Iluminada agreed, “We have to watch him all the time to make sure he doesn’t go out on the highway. He bumps into things even inside the house.”

Danielle Josua and Marlon Jake’s poor vision also affected their ability to study, putting them at risk of being entrenched in poverty. “The kids are lucky if they can finish grade six, because they can’t even see the blackboard,” Iluminada said.

Those days are behind them now. With The Fred Hollows Foundation’s support, Danielle Josua, Marlon Jake and 10 other family members had cataract surgery over two days at the Tarlac Provincial Hospital Eye Center.

For Marlon Jake’s mum Layla, it was a huge relief. “I really felt so happy because he could finally see clearly. He said, ‘mum your nose is so big!’”

Marlon Jake and Danielle Josua can now pursue their dreams of becoming a pilot and an astronaut. “I want to touch the clouds,” said Marlon Jake.

For the rest of the family, restored sight has meant the opportunity to regain independence and return to work.
“I love what I am doing. In such a short time you can make a difference in so many people’s lives.”

– Dr Sanduk Ruit, world-renowned ophthalmologist and Fred’s great mate

Photo: Michael Amendolia