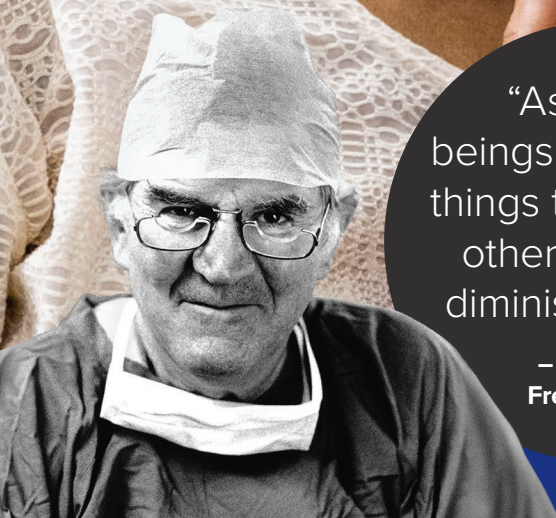


# 2025 ANNUAL REPORT



“As human beings we must do things to help each other. Disequity diminishes us all.”

— Professor  
Fred Hollows



The Fred Hollows  
Foundation



The Department of Foreign Affairs and Trade (DFAT) is the Australian Government agency responsible for managing Australia's overseas aid program. The aim of the Australian aid program is to promote Australia's national interests through contributing to international development and poverty reduction. In 2025, the Australian Government contributed funding towards The Fred Hollows Foundation's programs in Bangladesh, Cambodia, Eritrea, Ethiopia, Fiji, Jordan, Kenya, Kiribati, Lao PDR, Nauru, Papua New Guinea, Solomon Islands, Ethiopia, Kenya, Pakistan, Palestine, Philippines, Rwanda, Tanzania, Uganda, Vanuatu and Vietnam through the Australian NGO Cooperation Program (ANCP) and other Australian Aid programs.

The Fred Hollows Foundation is a member of the Australian Council for International Development (ACFID) and is a committed signatory to the ACFID Code of Conduct, which is a voluntary, self-regulatory sector code of good practice. The Code requires members to meet high standards of corporate governance, public accountability and financial management.

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**Front cover photo:** Michael Amendolia  
**Inside cover photo:** David Broadbent

This publication may contain images of persons who have passed away. The Fred Hollows Foundation would like to acknowledge these persons and pay our respects to them and their families.

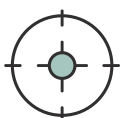


## ABOUT US



### WHO WE ARE

The Fred Hollows Foundation is an international development organisation which has worked in some of the world's most remote and under-served communities for more than 30 years. We are independent, not-for-profit, politically unaligned and secular. We were founded by Australian ophthalmologist and humanitarian Professor Fred Hollows AC and Gabi Hollows AO with a small group of friends in 1992.



### OUR VISION

A world in which no person is needlessly blind or vision impaired.



### OUR PURPOSE

Deliver bold eye health solutions that transform lives.



### OUR VALUES

Our values of integrity, collaboration, action, resourceful and energised (I CARE) underpin every aspect of our work both in Australia and around the globe.



Don't forget to scan the QR codes in this report to see the lives you have helped transform.

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## THE BOARD OF DIRECTORS AS OF 31 DECEMBER 2025

JANE MADDEN – CHAIR

TINA WYER – CO-DEPUTY CHAIR

ASSOCIATE PROFESSOR MICHAEL JOHNSON AM  
– CO-DEPUTY CHAIR

THOMAS CHING

RUWAN DE MEL

KATRINA FANNING PSM AO

DR MICHELLE GAYER

DR ANTHONY HALL

PROFESSOR RUSSELL GRUEN

CASSANDRA KELLY AM

DR CIKU (WANJIKU) MATHENGE

GABI HOLLOWES AM



Read our Board of Directors' bios:



The Fred Hollows Foundation acknowledges and thanks Michael Johnson AO for his decades of dedicated service and steadfast commitment to our mission of ending avoidable blindness. Michael passed away in March.

Michael's long association with The Foundation was marked by generosity, wisdom and an unwavering belief in Fred's vision. Michael was one of The Foundation's original Board members, serving continuously since 1992, with only two short breaks.

Over more than three decades, he held almost every governance role across the organisation and its international entities.

As a Board member and trusted adviser, he brought not only deep expertise and sound judgement, but also a genuine care for the people and communities our work exists to serve. Michael's contribution was grounded in integrity, thoughtful challenge and a strong sense of stewardship for the organisation's future.

Over more than 30 years, Michael offered calm leadership through periods of change and growth, always ensuring the Foundation stayed true to its purpose. Colleagues valued his knowledge, his considered counsel and his ability to balance rigorous governance with humanity and warmth. His presence around the Board table enriched discussions and strengthened decision making and his counsel was deeply valued by fellow Board members, staff and leadership.

Michael's legacy can be seen in the strength of The Foundation today and in the enduring values that guide our work.

# Gabi Hollows AO and Jane Madden



WATCH

## A JOINT MESSAGE FROM THE FOUNDING DIRECTOR AND CHAIR

In 2025, The Fred Hollows Foundation operated within a highly challenging global environment.

Prolonged geopolitical instability and escalating humanitarian and global eye health needs coincided with significant reductions in official development assistance and increasingly constrained fiscal conditions across many countries.

Against this backdrop, The Foundation demonstrated strong resilience. Our teams navigated the substantial operational and funding challenges to deliver a record \$130 million in revenue and other income, while maintaining robust program expenditure and impact despite ongoing uncertainty. Thanks to the generosity of our many supporters, The Foundation finished 2025 in a strong financial position. From strengthening health systems to expanding access to care, our work this year has focused on creating lasting change for those communities which are most in need.

This includes Australia's closest neighbour, Papua New Guinea, which faces one of the highest rates of avoidable blindness and vision impairment in the world.

Investment in Papua New Guinea's health system is vital, and we are proud to play a leading role in this transformation with the construction of the Papua New Guinea Centre for Eye Health, along with our colleagues at Fred Hollows New Zealand.

When it opens this year in Port Moresby, the facility will be a national tertiary hospital that will train ophthalmologists, optometrists, and eye health nurses. These professionals will help build the eye care workforce across all provinces, supporting services to the most marginalised and remote communities across the country. It is a great illustration of partnerships – involving not just The Foundation but with significant support from the governments of Papua New Guinea, New Zealand and Australia.

In November, Jane was also fortunate to see firsthand the impact of our partner-led work in Nepal, where The Foundation helps deliver eye care services across 18 districts.

She and CEO Ross Piper visited the new Nijgadh Tilganga Community Eye Hospital, built in partnership

with the Tilganga Institute of Ophthalmology and opened in late 2024. They were also able to witness our long-standing collaboration with Tilganga — a world-class eye centre founded in 1994 by Dr Sanduk Ruit with support from generous Australians and the Australian Government. This partnership remains a powerful example of locally-led development in action, something The Foundation strives for every day.

Undoubtedly one of the most uplifting moments for The Foundation each year is the Fred and Humanity Awards, where we celebrate extraordinary individuals who embody Fred's spirit.

This year, after an Australia-wide search, we were honoured to name disability advocate Marie Tesoriero as our Humanitarian of the Year. Her story and lifelong commitment to giving back, even in the face of her own challenges, remind us of the power of resilience and inclusion. These were values that Fred championed throughout his life.

Finally, we extend our gratitude to CEO Ross Piper for a momentous first year at the helm. His leadership has strengthened our organisation and positioned us for even greater impact in the years ahead.

Thank you to our supporters, partners, and staff for standing with us. Together, we are changing lives and building a world where no one is needlessly blind.



Gabi Hollows AO

Jane Madden

# Ross Piper

## A MESSAGE FROM THE CEO

Last month marked my first anniversary at The Fred Hollows Foundation, and I'm happy to report that it's been a busy, rewarding year filled with highlights. In my first six months, I visited three continents to witness the incredible work happening in our program countries thanks to our dedicated teams and partners.

A major milestone in 2025 was the release of the Value of Vision report at the United Nations General Assembly. Co-authored by The Foundation, it showed that every dollar invested in eye health can return up to \$28 in economic benefit, making it one of the most cost-effective health interventions. Evidence like this is vital in our work with others in the eye health sector to call for increased investment to unlock life-changing outcomes: more years of education, employment, and independence for millions.

If countries continue this work beyond 2030, eliminating vision impairment could unlock \$447 billion annually. Key strategies include expanding community screenings, improving access to glasses, growing the eye health workforce, and removing barriers like cost and transport. This report places eye health at the heart of global development efforts.

In September, I joined a significant event at the UK House of Lords hosted by Lord Chris Holmes, a passionate advocate and leader who is blind himself. Over 40 tech entrepreneurs, thought leaders, and supporters gathered to explore how technology can scale eye health solutions. Insights from our country programs and sector partners highlighted The Foundation's leadership potential in this space.

That same month, The Foundation was jointly awarded the 2025 António Champalimaud Vision Award — one of the most prestigious recognitions in global eye health. This €1 million (\$1.7m AUD) award honours our sustained impact on underserved regions. We share this honour and prize funds with Lions Clubs International Foundation and the International Agency for the Prevention of Blindness (IAPB). It affirms our mission and Fred's vision: that everyone has the right to sight.

On World Sight Day, October 9, Bloomberg Philanthropies announced its Vision Initiative to improve eye health in low- and middle-income countries. This \$75 million global initiative will reach 11.5 million people, distribute nearly 7 million pairs of glasses, and restore sight to 250,000 through cataract surgeries. The Foundation is partnering with the initiative in Cambodia and Ethiopia.



Throughout the year, I've valued conversations with our generous donors. It was humbling to spend time in our mail room opening letters alongside volunteers. Whether the envelope contains a few dollars from an older supporter or thousands of dollars from a corporate partner, every bit helps. We are also incredibly humbled by those supporters who choose to leave a gift in their will — more and more people do that each year. This helps continue the legacy of Fred.

Thank you to our loyal supporters. Your generosity powers our mission to end avoidable blindness and transform lives. Together, we're creating a world where everyone can see a brighter future.



# The true value OF VISION



READ

**F**or more than 30 years, The Fred Hollows Foundation has helped over three million people across 25 countries regain their sight.

Yet, despite this progress, the global eye health system is under pressure. Ageing populations, a shortage of trained professionals, and systemic barriers are making it harder to meet the growing demand.

By 2050, 1.7 billion people are expected to face some form of vision loss, with 90 percent living in low-to middle income countries.

The good news is that more than 90 percent of vision loss is preventable or treatable. Many interventions to restore sight are relatively simple and within reach but we need more investment to unlock these resources.

## A NEW INVESTMENT CASE FOR EYE HEALTH

In 2025, The Foundation helped deliver one of the most significant pieces of global evidence on the value of eye health. The Value of Vision report - launched at the United Nations General Assembly in New York with the International Agency for the Prevention of Blindness (IAPB) and Seva Foundation - demonstrated that eye health offers one of the highest returns in global development. Every dollar invested generates US\$28 in benefits.

The report showed that a US\$7.1 billion investment in simple, low-cost interventions could reduce avoidable blindness by 25 percent and unlock US\$199 billion in returns by 2030 across 111 low and middle-income countries.

These gains come from improved productivity, reduced road accidents, enhanced wellbeing, and greater opportunities for women and girls, who are disproportionately affected by avoidable vision loss.

These benefits include:

- 13 million extra years of schooling;
- 22 million more people employed;
- 1.2 million fewer injuries from road accidents;
- 304 million people relieved of unpaid caregiving;
- 320,000 extra years of life lived;
- 12 million fewer people living with depression.

If countries build on this work beyond 2030, fully eliminating vision impairment would unlock \$447 billion every year.

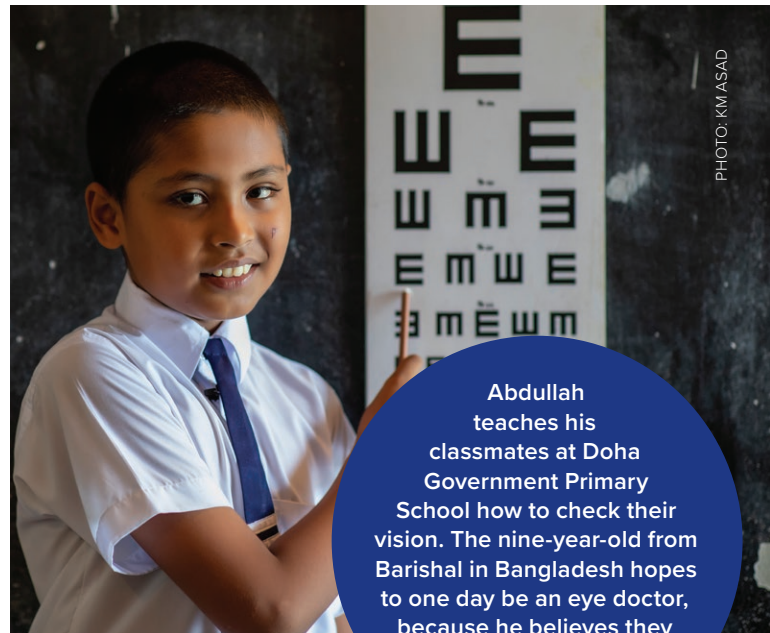


PHOTO: KMASAD

Abdullah teaches his classmates at Doha Government Primary School how to check their vision. The nine-year-old from Barishal in Bangladesh hopes to one day be an eye doctor, because he believes they are the “guardians of sight”.

Caring about other people is what being a human is all about”

– Professor Fred Hollows

## WHY OUR WORK MATTERS

Almost everyone will experience poor eye health in their lifetime. It is one of the truly universal issues, yet it is often overlooked or deprioritised.

The consequences are far-reaching – unemployment, poor academic performance, mental ill health, social isolation, and increased risk of injury and illness.

This new evidence shows us that affordable eye health interventions are key in preventing deaths and injury caused by road accidents, reducing the number of people living with depression, and allowing family members acting as carers to return to work.

Restoring sight unlocks people’s potential to succeed at school, generate income, participate in the community, and to live longer and more independent lives.

# 2025 REGION HIGHLIGHTS

## AFRICA – Ethiopia, Kenya, Eritrea, Rwanda, Burundi, Uganda, Tanzania and Cameroon



In Africa, we screened **3,002,237** people.



We performed **225,203** eye operations and treatments, including **52,923** cataract operations, **788** diabetic retinopathy treatments and **140,234** other sight saving or improving interventions.



We treated **12,762,789** people with antibiotics for trachoma.



We distributed **20,345** pairs of glasses.



We trained **26,295** people, including **22,118** community health workers, **52** surgeons, **90** clinic support staff, **1,218** teachers and **2,817** educators.



We educated **1,802,177** school children and community members in eye health and sanitation.



We built, equipped or renovated **171** facilities.

## SOUTH ASIA & THE MIDDLE EAST – Pakistan, Bangladesh, Myanmar, Nepal, Palestine, Afghanistan and Jordan



In South Asia and the Middle East, we screened **1,892,896** people.



We performed **163,759** eye operations and treatments, including **123,147** cataract operations, **3,164** diabetic retinopathy treatments and **37,448** other sight saving or improving interventions.



We distributed **70,369** pairs of glasses.



We trained **11,629** people, including **10,636** community health workers, **56** surgeons, **35** clinic support staff, **808** teachers and **94** educators.



We educated **188,817** school children and community members in eye health and sanitation.



We built, equipped or renovated **195** facilities.

## EAST ASIA – Lao PDR, China, Vietnam, Cambodia, Philippines and Indonesia



In East Asia, we screened **1,217,027** people.



We performed **118,776** eye operations and treatments, including **35,900** cataract operations, **3,044** diabetic retinopathy treatments and **79,832** other sight saving or improving interventions.



We distributed **53,634** pairs of glasses.



We trained **10,955** people, including **6,066** community health workers, **201** surgeons, **437** clinic support staff, **3,340** teachers and **911** educators.



We educated **498,227** school children and community members in eye health and sanitation.



We built, equipped or renovated **438** facilities.

## AUSTRALASIA – Australia, Timor-Leste, Papua New Guinea, Solomon Islands and Nauru



In Australasia, we screened **24,001** people.



We performed **3,885** eye operations and treatments, including **246** cataract operations, **3,476** diabetic retinopathy treatments and **163** other sight saving or improving interventions.



We treated **220,981** people with antibiotics for trachoma.



We distributed **4,537** pairs of glasses.



We trained **115** people, including **51** community health workers, **2** surgeons, **10** clinic support staff and **52** educators.



We educated **1,524** school children and community members in eye health and sanitation.



We built, equipped or renovated **one** facility.

*These results were achieved working with and through local partners in the countries where we work*



## Goal 1: Strengthen integrated people-centred eye care to protect and restore sight to those most in need

### CASE STUDY: TRACHOMA ELIMINATED IN FIJI AND PNG

In 2025, both Fiji and Papua New Guinea were officially validated by the World Health Organization as having eliminated trachoma as a public health problem — an historic milestone for the Pacific region.

Trachoma, the world's leading infectious cause of blindness, spreads in communities with limited access to clean water and sanitation. Its elimination in two

neighbouring countries shows what can be achieved through long-term partnership, community engagement and people-centred eye care.

Since 2016, The Fred Hollows Foundation has worked closely with the Ministries of Health in Fiji and Papua New Guinea, the World Health Organization, and partners including Project Heaven, the Pacific Eye Institute, the Queen





In a landmark public health achievement – trachoma eliminated in both Fiji and Papua New Guinea.

**READ**

Elizabeth Jubilee Trust, and the Australian Government through the Australian NGO Cooperation Program (ANCP) to deliver integrated programs combining outreach, training and research.

The Foundation’s Pacific Country Manager Sara Webster said the joint success reflects years of collaboration across borders.

“By working together at the local, regional and global levels, we’ve helped build systems that will protect sight for generations to come.”

The dual elimination marks a major step forward in the global effort to end trachoma. It demonstrates how people-centred eye care — led by local health systems and supported by international partnerships — can transform lives and strengthen health outcomes across the Pacific.



PHOTO: SAM MURRAY



“This marks a significant step forward for eye health across the Pacific and reflects the deep impact of our collective efforts.”

– CEO Ross Piper



## Goal 2: Advance transformative solutions that address key eye health challenges



READ

### CASE STUDY: FOCUS ON PUTTING EYE HEALTH AT THE HEART OF HEALTHY AGEING

**G**overnments, NGOs and global health leaders met in September 2025 in Cape Town to champion eye health for older people living in Africa.

Africa’s population aged 60 and over is projected to triple – from 69 million in 2017 to 226 million by 2050. Yet many countries still lack national policies and programs to address eye health in later life. This is concerning, as 70 million people aged 50 and over across the continent are already living with avoidable vision loss.

The meeting organised by The Fred Hollows Foundation, the International Agency for the Prevention of Blindness (IAPB) and the International Federation on Ageing (IFA), marks a significant step in addressing a critical yet often overlooked public health issue.

The Foundation’s Deputy Country Director for Ethiopia Melesse Akalu said vision loss was not an inevitable part of growing older.

“We see firsthand how poor vision limits the lives of older people in our communities. But we also see the incredible difference made by access to affordable, quality eye care. This meeting is a powerful step toward national commitments that bring real change to older people in our communities,” he said.

The Foundation’s Healthy Ageing Senior Advisor Dr Vânia de la Fuente-Núñez said: “This meeting puts healthy ageing on the map by placing eye health where it belongs – at the centre of policy conversations.

“We must ensure older people everywhere can access the eye care they need so that they can age with dignity and stay fully involved with their communities,” she said.

While governments and partners across Africa increasingly recognise the urgent need for strategies to support the health of older people, eye health is often neglected.

“This meeting addresses this gap. It raises awareness, strengthens regional collaboration, and seeks to align African priorities with the growing global agenda on eye health,” Dr de la Fuente-Núñez said.

By focusing on the region’s specific challenges and opportunities in delivering eye care to older people,



*The Fred Hollows Foundation was delighted to co-host a meeting in September with IAPB and IFA at the 17th International Federation of Ageing conference in Cape Town. The event gathered a diverse group of stakeholders, including World Health Organization, INGOs focused on eye health, assistive technologies, and ageing, as well as government representatives from Kenya, South Africa, Ethiopia, Nigeria, and Togo.*

participating countries can build momentum for collective action.

IFA Secretary General Mr Gregor Sneddon said the meeting was a vital addition to the 17th Global Conference on Ageing, offering a dedicated platform for critical dialogue to advance the eye health of older people.

“By joining forces now, we can shape a future where no older person is left behind due to preventable vision loss.”

IAPB Chair for West Africa Region, Mr Senanu Quacoe-Wossinu said: “This meeting is a springboard for building a strong, unified regional voice and driving coordinated efforts across Africa. It’s an important step towards ensuring Africa’s priorities are represented at the first Global Summit for Eye Health in 2026.”



## Goal 3: Elevate eye health as a social, economic and development issue that unlocks political will and resourcing

### CASE STUDY: CHAMPIONING EYE HEALTH ON THE WORLD STAGE

**T**he Fred Hollows Foundation is focused on harnessing innovation and equity to drive systems-level change and transform health systems around the world.

In September, The Foundation convened the inaugural Tech Roundtable on Eye Health at the UK Parliament, bringing together leaders in technology, philanthropy, and global health.

The event, convened by The Foundation's CEO Ross Piper alongside Lord Chris Holmes and CEO of the International Agency for the Prevention of Blindness Peter Holland, spotlighted avoidable blindness as one of the world's most solvable injustices.

With vision loss costing the global economy an estimated US\$400 billion annually, the roundtable underscored how digital innovation, AI, and telehealth can transform access to care and unlock economic potential.

Just weeks later, The Foundation was jointly awarded

the prestigious 2025 António Champalimaud Vision Award, in Lisbon, Portugal.

Sharing the €1 million (AUD\$1.7m) prize with Lions Clubs International Foundation and the International Agency for the Prevention of Blindness, the award recognised The Foundation's decades-long commitment to eliminating avoidable blindness.

"This recognition is a powerful endorsement of our mission," said CEO Ross Piper. "It comes at a critical moment when vision loss is now the fastest-growing cause of disability worldwide, affecting 1.1 billion people."

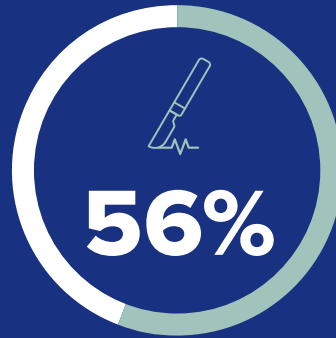
By embedding eye care into universal health coverage and advocating for integrated, people-centred systems, The Foundation is unlocking political will and resourcing at scale.

From Lisbon to London, The Fred Hollows Foundation is leading a global movement—where restoring sight is not only a human right, but a catalyst for equity, productivity, and progress.

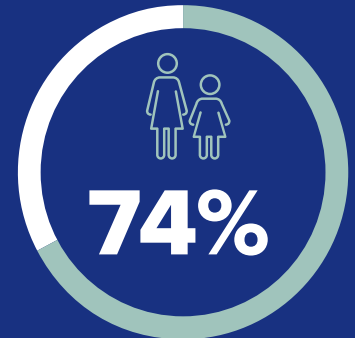


# TARGETING BARRIERS, DRIVING GENDER EQUITY IN EYE CARE

IN 2025:



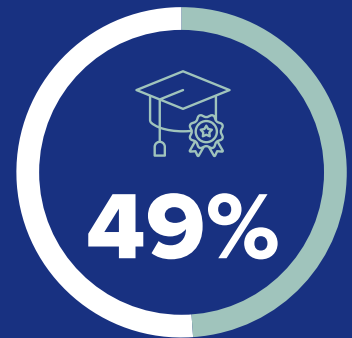
OF THE EYE OPERATIONS AND TREATMENTS PERFORMED WERE ON WOMEN OR GIRLS



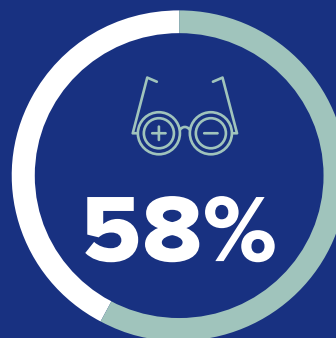
OF THE SURGERIES TO TREAT TRACHOMA WERE ON WOMEN OR GIRLS



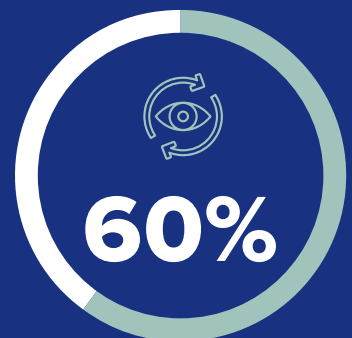
OF THE PEOPLE TREATED WITH ANTIBIOTICS FOR TRACHOMA WERE WOMEN OR GIRLS



OF TEACHERS TRAINED WERE WOMEN



OF GLASSES DISTRIBUTED WERE TO WOMEN OR GIRLS



OF THE YEARS OF SIGHT SAVED WERE FOR WOMEN AND GIRLS

COUNTRY SPOTLIGHT



# COUNTRY SPOTLIGHT: Australia

In the late 1970s, Professor Fred Hollows saw for himself the appalling disparities in eye health between Aboriginal and Torres Strait Islander Peoples and the rest of Australia. Fred channelled his outrage into action and led the National Trachoma and Eye Health Program, bringing relief and good eyesight to thousands. He campaigned for social justice. He was passionate about supporting Aboriginal Community Controlled Organisations and advocating for the rights of Aboriginal and Torres Strait Islander Peoples to good health and self-determination. The Fred Hollows Foundation has been actively programming in Australia since 1999 and continues Fred's legacy through advocacy and initiatives to strengthen health systems.

OUR 2025 RESULTS IN AUSTRALIA:



21,827

PEOPLE SCREENED



3,885

EYE OPERATIONS AND TREATMENTS, INCLUDING:



1,270

SCHOOL CHILDREN AND COMMUNITY MEMBERS EDUCATED IN EYE HEALTH AND SANITATION

246

CATARACT OPERATIONS

3,476

DIABETIC RETINOPATHY TREATMENTS



4,537

PAIRS OF GLASSES DISTRIBUTED



32

COMMUNITY HEALTH WORKERS TRAINED

A CLEAR VISION FOR PALM ISLAND

On the remote shores of Palm Island in North Queensland, a quiet but powerful shift in community health is underway led by proud Bwgcolman woman Jeriah Coutts.

Jeriah, who grew up on Palm Island, is the Eye Health Coordinator at the Bwgcolman Healing Service. For five years, she's helped ensure her community has access to vital eye care, guided by cultural connection, trust, and deep local knowledge.

"I'm lucky to do what I love, on the island that raised me. It's more than a job — it's about walking with my mob through their health journey."

With family ties across North Queensland, Jeriah's upbringing, which was shaped by time outdoors and parents who were active in community life, laid the foundation for her role blending medical coordination with care.

Palm Island faces challenges accessing specialist care like ophthalmology but Jeriah has built strong relationships with Queensland Health and Townsville University Hospital, helping to fast-track urgent referrals.

"We've built trust with the Townsville eye team which means we can act quickly when someone needs care."

One of her proudest achievements is seeing more locals take ownership of their eye health. Appointment attendance is up, and people are managing bookings with confidence.

Supported by The Fred Hollows Foundation and CheckUP since 2018, Jeriah's work shows the power of culturally-connected leadership in improving health outcomes.

*Eye Health Coordinators Nicole Byrne (left) and Jeriah Coutts help Aboriginal and Torres Strait Islander communities in remote Queensland access vital eye care. Nicole supports communities across Mt Isa and the lower Gulf, while Jeriah works closely with local health services and Townsville University Hospital to serve the Palm Island community, 65km north of Townsville.*



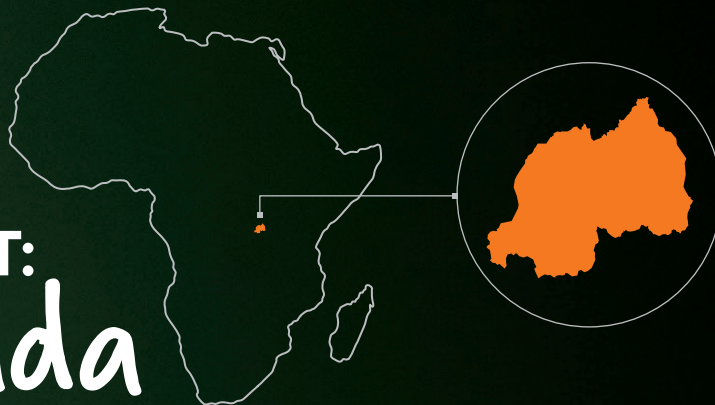
**WATCH**





PHOTO: MICHAEL AMENDOLIA

# COUNTRY SPOTLIGHT: Rwanda



**B**efore The Foundation began work in Rwanda’s Western Province in 2006, the only eye care available was a limited mobile service that could not meet demand. Since then, we have built a long-term commitment to improving eye health - supporting cataract services, training eye health workers, and reaching remote communities. In recent years, this work has helped increase the Cataract Surgery Rate by 80 percent and add six new ophthalmologists in a country with only 22 specialists. Working closely with the Ministry of Health, we are contributing to the country’s 4x4 Reform Plan, which aims to significantly grow the national health workforce over the next four years.

## BRIGHT’S NEW VISION FOR THE FUTURE

Twelve-year-old Bright from Rwanda’s Eastern Province (pictured left) has always dreamed of becoming a pilot. But his hopes were clouded when he began losing his vision at an early age.

When Bright was five, his mother, Delphine, noticed him tilting his head and squinting to see. Family and neighbours assured her that the problem would disappear, but his sight continued to deteriorate. Caring for a newborn meant Delphine had little time or money to seek treatment, and Bright’s condition worsened.

Everything changed when a community health team supported by The Fred Hollows Foundation and the Australian NGO Cooperation Program (ANCP) visited their village. Bright was screened and referred for cataract surgery at Kabgayi Eye Unit, where paediatric ophthalmologist Dr Tuyisabe Theophile performed the operation.

When the patches were removed the next day, Bright smiled with relief. He could finally see the blackboard at school again — and his dream of flying felt possible once more.

“When I met the doctor, I thought it would be a really cool thing to do,” Bright said. “It made me think about changing my mind actually — because I think it’s a good thing to do for people.”

Bright now sees a world full of opportunity — whether that means becoming a pilot or helping others, like the doctor who helped him see again.

## OUR 2025 RESULTS IN RWANDA:



# 1,004,208

PEOPLE SCREENED



# 3,400

CATARACT OPERATIONS



# 720,507

SCHOOL CHILDREN AND  
COMMUNITY MEMBERS  
EDUCATED IN EYE HEALTH  
AND SANITATION



# 2,176

COMMUNITY HEALTH  
WORKERS TRAINED



# 251

EDUCATORS TRAINED



# 4

FACILITIES BUILT, EQUIPPED  
OR RENOVATED

# 2025 GLOBAL RESULTS



## 511,623

EYE OPERATIONS AND TREATMENTS PERFORMED, INCLUDING:

- **212,216** CATARACT OPERATIONS
- **31,258** SURGERIES TO TREAT TRACHOMA
- **10,472** DIABETIC RETINOPATHY TREATMENTS
- **257,677** OTHER SIGHT SAVING OR IMPROVING INTERVENTIONS



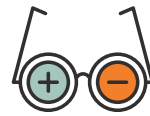
## 6,136,161

PEOPLE SCREENED



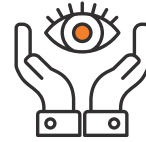
## 12,983,770

PEOPLE TREATED WITH ANTIBIOTICS FOR TRACHOMA



## 148,885

PAIRS OF GLASSES DISTRIBUTED



OUR HIGHEST IMPACT TO DATE:  
**2,351,700**

YEARS OF SIGHT SAVED\*

*\*1 year of sight saved = 1 year of full sight when a person would have been needlessly blind*



**48,994**

PEOPLE TRAINED INCLUDING SURGEONS, PRIMARY EYE CARE CLINICIANS AND TEACHERS



**805**

MEDICAL FACILITIES, TRAINING CENTRES AND SCHOOLS BUILT, RENOVATED OR EQUIPPED



**2,490,745**

SCHOOL CHILDREN AND COMMUNITY MEMBERS EDUCATED IN EYE HEALTH AND SANITATION



# COUNTRY SPOTLIGHT: Indonesia

**W**ith more than 8 million people living with moderate to severe vision impairment, Indonesia faces many challenges when delivering equitable eye care. Surgical backlogs and systemic barriers have made untreated cataract the leading cause of blindness in every province. Across the country, an estimated 1.65 million people are blind. Since 2012, The Fred Hollows Foundation has partnered with Indonesia’s Ministry of Health and local government offices to address these healthcare gaps. Together, we are embedding eye health within the national health system and ensuring services reach marginalised communities.

## OUR 2025 RESULTS IN INDONESIA:



**417,543**

PEOPLE SCREENED



**840**

CATARACT OPERATIONS



**5,191**

PAIRS OF GLASSES  
DISTRIBUTED



**30**

COMMUNITY HEALTH  
WORKERS TRAINED



**9**

FACILITIES BUILT, EQUIPPED  
OR RENOVATED



**30**

TEACHERS TRAINED

### CATARACT SURGERY BRINGS HOPE IN WEST JAVA

Sumarti is beaming with a smile while waiting for her turn at the mass cataract surgery event at Karangpawitan Community Health Center in Garut, West Java Province.

The 81-year-old is one of more than 100 patients awaiting surgery.

Her eyes are set on one goal – to be able to see again so she can continue taking care of her 18-year-old granddaughter who has a physical disability.

“It’s difficult to help my granddaughter if I cannot see clearly,” Sumarti said.

Two years ago, the retired hairdresser developed a cataract in her left eye. Her blurry vision makes it difficult to move around the house and complete her tasks.

But Sumarti’s fortunes changed when a health worker at a public health centre told her about a mass eye surgery event in Karangpawitan.

Garut has 67 public health centres, called puskesmas, across its villages.

These centres host mass cataract surgery events supported by Ishk Tolaram Indonesia in partnership with Cicendo National Eye Hospital under the National Integrated Cicendo Eye Health (NICEH) Project.

The Fred Hollows Foundation works with partners to strengthen puskesmas in Karangpawitan to ensure quality eye services for the community.

The next morning, Sumarti waited patiently for her eye patches to be removed. She danced and hugged her daughter when she realised the surgery was a success.

“Now I can go back to reciting the Quran. Happy, happy, happy. Thank God for your help,” she said.



PHOTO: REYNALD RAMIREZ

COUNTRY SPOTLIGHT



# COUNTRY SPOTLIGHT: Lao PDR

In Lao PDR, The Fred Hollows Foundation is building stronger eye health systems by training local specialists and expanding community outreach. Significant equity gaps persist across the country, with women, people with disabilities, and rural and ethnic minority communities experiencing the greatest barriers. In partnership with the Ministry of Health, the National Ophthalmology Centre, Lao Women’s Union and with support from the Australian Government’s Australian NGO Cooperation Program (ANCP), the program focuses on reaching women and families in remote areas and developing the next generation of ophthalmologists. By investing in local expertise and sustainable care, The Foundation is helping more people access the eye health services they need, closer to home. During the past 17 years, The Foundation has reached more than 704,546 people in various outreach and in-clinic activities through both screening and service delivery.

OUR 2025 RESULTS IN LAO PDR:



44,604

PEOPLE SCREENED



5,811

EYE OPERATIONS AND TREATMENTS, INCLUDING:



23,763

SCHOOL CHILDREN AND COMMUNITY MEMBERS EDUCATED IN EYE HEALTH AND SANITATION

2,828

CATARACT OPERATIONS

2,983

OTHER SIGHT SAVING OR IMPROVING INTERVENTIONS



7,943

PAIRS OF GLASSES DISTRIBUTED



16

SURGEONS TRAINED

### CLEAR SIGHT RESTORES LIEN'S INDEPENDENCE

For three years, 38-year-old Lien from Oudomxay Province struggled with blurry vision that made it impossible to work as a farmer or care for her two-year-old son.

Living in a remote northern district of Laos, she had little access to affordable eye care and feared her sight would never return.

When a community outreach team arrived in her village, Lien was examined by Dr Senglar Laosern, one of the few female ophthalmologists in the province, who diagnosed her with cataract.

“Most of the time, my women patients must take care of their families first — that’s why getting treatment isn’t their priority,” Dr Senglar said.

“I try to encourage them to get treatment for themselves and their families.”

Supported by The Fred Hollows Foundation and the Australian NGO Cooperation Program (ANCP), Lien received surgery that restored her vision. She can now return to farming and caring for her son, no longer dependent on others for help.

“I’m happy that I can see clearly again and take care of my family,” Lien said. “Now I feel like I have my life back.”

Lien’s story reflects the impact of locally trained specialists like Dr Senglar and The Foundation’s commitment to helping women access the care they deserve.



PHOTO: MICHAEL AMENDOLIA



WATCH

# GOVERNANCE

**T**he Fred Hollows Foundation is a not-for-profit company limited by guarantee and governed by a voluntary board.

The Constitution specifies a minimum of five and a maximum of 13 directors, and there were 12 as at 31 December 2025. Of these 12, the majority are directly elected by The Foundation's members at the Annual General Meeting. Up to five may be appointed by the Board itself and there were three appointed directors as at 31 December 2025. The Board also appoints the Chair and Deputy Chair(s) from among the existing directors. As at 31 December 2025 there were two Deputy Chairs. Except for Gabi Hollows, who occupies a special position as 'Founding Director', directors are appointed or elected for up to three-year terms and the Constitution sets limits on the maximum consecutive period people may serve on the Board.

At the 2020 AGM the Constitution was amended to embed the benefit The Foundation has had for decades of an Aboriginal or Torres Strait Islander director on our Board. As at 31 December 2025 that position was filled by Wiradjuri woman and 2020 ACT Australian of the Year and 2023 Canberra Citizen of the Year Katrina Fanning AO PSM.

### THE ROLE OF THE BOARD

The Board is responsible to uphold the public trust vested in them to protect and fulfil the founding spirit and vision of The Foundation and is responsible for its good governance. It operates in accordance with principles and practices set out in its Corporate Governance Charter which is available at [www.hollows.org](http://www.hollows.org)

The Board meets at least quarterly and:

- Sets strategic direction and policies.
- Approves and monitors budgets and ensures appropriate financial and risk management strategies.
- Oversees and protects the broader resource base of the organisation.
- Ensures appropriate risk management and compliance with relevant standards, regulations and reporting requirements.
- Provides accountability to members and stakeholders.
- Appoints, supports and monitors the performance of the CEO who is charged with the executive management of The Foundation.

### COMMITTEES

The Board has established three committees, which report directly to it:

- The Governance, People and Culture Committee supports the Board of The Foundation on governance, people, culture, corporate compliance, safeguarding and membership, providing technical expertise and oversight to allow the regular review and monitoring of The Foundation's policies, systems and controls in support of these thematic areas.
- The Finance and Audit Committee assists and advises the Board on key financial, audit, financial systems, financial compliance matters and risk management.
- The Programs and Partnerships Committee provides advice to the Board on the efficacy of its programs, partnerships, advocacy and initiatives, to achieve The Foundation's strategic objectives, and on the management of substantive programmatic risks.

### MEMBERS

The Foundation is a membership-based organisation. The goal is to have a diverse membership to reflect the democratic spirit of Fred who attracted the support of people from all walks of life. Our members are generous in sharing their wide range of skills and experience with the Board and staff. They form the inner circle of The Foundation's family. The Corporate Governance Charter requires directors to acknowledge the special trust placed in them by members and their right to hold the Board to account.

### LIFE MEMBERS

- The Hon. John Brumby AO
- Howard Davies
- Brian Doolan
- Dr Graham Fraenkel
- Gabi Hollows AO
- Ray Martin AM
- Nigel Milan AM
- Michael Johnson AM
- Graham Skeates
- Pat Fiske
- Helen Evans AO
- Christine Hawkins AM

### MANAGEMENT AND STAFF

At the end of 2025, The Foundation had 394 paid staff, including 210 in-country staff based in 19 countries. During the year, around 24 people were regular volunteers, and 13 university students completed their internship with The Foundation in our offices in Australia and overseas (Sydney, Brisbane, Perth, Kenya and Rwanda) and many more gave valuable help on an as-needs basis, including volunteering for one-off thank you card writing and for fundraising events such as Fred's Big Run.

As at end of December 2025, the Executive Leadership Team was comprised of: Ross Piper – Chief Executive Officer; Nicola Stewart – Chief of Public Affairs; Amanda Huang - Chief of Programs and Partnerships; Mesfin Tadesse - Chief of Quality, Effectiveness and Impact; Joanna Bakker – People and Organisational Development Director; Alison Hill – Brand and Communications Director; Amanda Davis - Director Strategic Initiatives Quality, Effectiveness and Impact; Andrew Hartwich - Director Technical Specialists Quality, Effectiveness and Impact; Brandon Ah Tong - Director Global Policy and Advocacy Global Advocacy; Jon Crail - Enterprise Strategic Adviser Programs and Partners; Katrin O’Sullivan - Global General Counsel and Director LGRC; Luke Van Leeuwen - Technology and Business Services Director; Robert Kerekovic - Global Finance Director; Simone O’Connor - Strategy and Transformation Director; Supipi Jayawardena - Director of Global Philanthropy; Tanya Morris - Indigenous Australia Program Director.

The Workplace Gender Equality Act 2012 requires all Australian non-public sector employers with 100 or more employees to submit a report to the Workplace Gender Equality Agency for the period 1 April – 31 March each year. In 2025 The Foundation was advised that it was compliant with the WGEA 2012 (The Act) for the 2024-2025 Gender Equality Reporting Program. The Foundation lodges its report to the Agency as soon as practicable after the reporting period ends and data is collated: <https://data.wgea.gov.au/organisations>.

## REPRESENTATION AND LINKS WITH OTHER BODIES

Internationally, The Foundation operates through the use of locally established but globally aligned Fred Hollows entities to evolve our governance structures and reflect the aspiration of a global organisation.

As of 31 December 2025, The Foundation had related entities in Hong Kong, Kenya, Singapore, UK, US and Vietnam as set out in Annexure 1 of the Corporate Governance Charter. The Foundation enters into formal Trade Mark Licence Agreements and Collaboration Agreements with a number of those related entities and other Fred Hollows entities with which The Foundation has a shared history. These include The Fred Hollows Foundation (NZ) and the two Fred Hollows Intraocular Lens (IOL) Laboratories in Eritrea and Nepal.

## MONITORING, EVALUATION AND LEARNING

In 2025, The Foundation commissioned nine evaluations across seven countries, covering nine projects. As well as commissioning independent evaluations, The Foundation has a process of annual effectiveness review (AER) for all country programs, requiring analysis of how

programs are tracking against strategic objectives. This cross-country learning platform is utilised to identify key learnings and opportunities for ongoing improvement, supported by a meta-synthesis to identify common themes and strengths for organisational improvement. In 2025, 19 country annual program reviews were conducted. In line with The Foundation’s commitment to continuous quality improvement, we developed an evaluation timelines tracking dashboard designed to enhance timely compliance with program evaluation requirements. The dashboard provides a more coordinated and transparent approach for highlighting upcoming evaluation timelines and monitoring progress throughout their implementation.

## MODERN SLAVERY

The Foundation condemns all forms of modern slavery and takes a human rights-based approach to tackling modern slavery risks in its operations and supply chains. In 2025, we conducted Safeguarding People training, which incorporates modern slavery, which was attended by over 170 participants, staff and partners globally. In addition, we developed and began a pilot of a supplier modern slavery risk questionnaire. Our annual Modern Slavery Statement will be available on our website and the Australian Government’s Modern Slavery Statement Register.

## ENVIRONMENTAL SUSTAINABILITY

In 2025, The Fred Hollows Foundation strengthened its commitment to environmental sustainability and climate action across operations and programs. We completed a formal assessment of greenhouse gas emissions from operations in Australia and four country offices (China, Vietnam, Kenya and the UK) and updated our Emissions Reduction Strategy based on findings. This includes new commitments to lower-carbon travel practices, expanding renewable energy uptake in FHF offices, staff sustainability education and other energy efficiency improvements.

Through a major review of Environmental Sustainability and Climate Change (ESCC) in The Foundation’s program cycle, we identified opportunities to better integrate climate resilience in partner capacity building and due diligence systems and will begin expanding opportunities for partners to access support for innovative sustainability activities within selected new projects.

We continued aligning our work with growing donor expectations, including DFAT’s focus on integrating climate risk and mitigation across development programs. More details can be found in our Annual Environmental Sustainability Disclosure on our website.

Read more: [hollows.org/au/safeguarding-and-policies](https://hollows.org/au/safeguarding-and-policies)

## FINANCIALS

### CONSOLIDATED STATEMENT OF INCOME

For the year ended 31 December 2025	2025	2024
	\$000	\$000
<b>REVENUE AND OTHER INCOME</b>		
<b>Community and corporate support</b>		
Donations and gifts	64,154	58,424
Bequests and legacies	33,241	25,110
<b>Grants</b>		
Revenue from contracts with donors	31,130	31,307
<b>Investment income</b>	2,527	4,498
<b>Other income / (expenditure)</b>	(1,003)	972
	<b>130,049</b>	<b>120,311</b>
<b>EXPENDITURE</b>		
<i>International aid and development programs expenditure</i>		
<b>International programs</b>		
Funds to international programs	55,863	60,684
Program support costs	16,096	17,140
<b>Community education</b>	9,900	10,290
<b>Fundraising costs</b>		
Public fundraising	19,420	22,573
Government, multilateral and private	1,699	1,956
<b>Accountability and administration</b>	6,145	6,217
<b>Total international aid and development programs expenditure</b>	<b>109,123</b>	<b>118,860</b>
<i>Domestic aid and development programs expenditure</i>		
Domestic programs	7,323	7,485
Community education	1,007	990
Fundraising costs	2,149	2,359
Accountability and administration	626	598
<b>Total domestic aid and development programs expenditure</b>	<b>11,105</b>	<b>11,432</b>
<b>TOTAL EXPENDITURE</b>	<b>120,228</b>	<b>130,292</b>
<b>TOTAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>9,821</b>	<b>(9,981)</b>

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2025	2025	2024
	\$000	\$000
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	21,821	25,200
Other interest bearing deposits	13,155	1,000
Trade and other receivables	14,757	8,925
<b>Total current assets</b>	<b>49,733</b>	<b>35,125</b>
<b>Non-current assets</b>		
Financial assets at fair value	31,088	26,576
Investment in Associate	2,116	3,251
Plant and equipment	78	122
Right of Use Asset	1,141	2,138
<b>Total non-current assets</b>	<b>34,423</b>	<b>32,087</b>
<b>TOTAL ASSETS</b>	<b>84,156</b>	<b>67,212</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Trade and other payables	10,434	13,267
Contract liabilities	25,087	14,175
Provisions	4,268	4,191
Lease liabilities	1,021	1,034
<b>Total current liabilities</b>	<b>40,810</b>	<b>32,667</b>
<b>Non-current liabilities</b>		
Provisions	723	777
Lease liabilities	202	1,168
<b>Total non-current liabilities</b>	<b>925</b>	<b>1,945</b>
<b>TOTAL LIABILITIES</b>	<b>41,735</b>	<b>34,612</b>
<b>NET ASSETS</b>	<b>42,421</b>	<b>32,600</b>
<b>EQUITY</b>		
Contingency reserve	15,497	9,670
Accumulated surplus	26,924	22,930
<b>TOTAL EQUITY</b>	<b>42,421</b>	<b>32,600</b>

## FINANCIALS

### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Accumulated Surplus	Contingency Reserve	Non-Controlling Interest (i)	Total
	\$000	\$000	\$000	\$000
Balance as at 1 January 2024	30,952	11,537	92	42,581
Surplus/(deficit) for the year	(9,889)	-	(92)	(9,981)
Movements in contingency reserves	1,867	(1,867)	-	-
Balance as at 31 December 2024	22,930	9,670	-	32,600
Balance as at 1 January 2025	22,930	9,670	-	32,600
Surplus / (deficit) for the year	9,821	-	-	9,821
Movements in contingency reserves	(5,827)	5,827	-	-
Balance as at 31 December 2025	26,924	15,497	-	42,421

### FINANCIAL OVERVIEW 2025

#### WHERE THE MONEY CAME FROM

##### Community and Corporate Support

Income received from the public and corporations, in the form of public donations, fundraising and bequests

##### Department of Foreign Affairs and Trade (DFAT)

Grants received from the Australian Government's overseas aid program

##### Other Overseas Grants

Grants received from Governments, Trusts & Foundations for international programs

##### Investment Income

##### Other Income

<b>Total</b>	<b>130,049</b>
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\$000

97,467

18,042

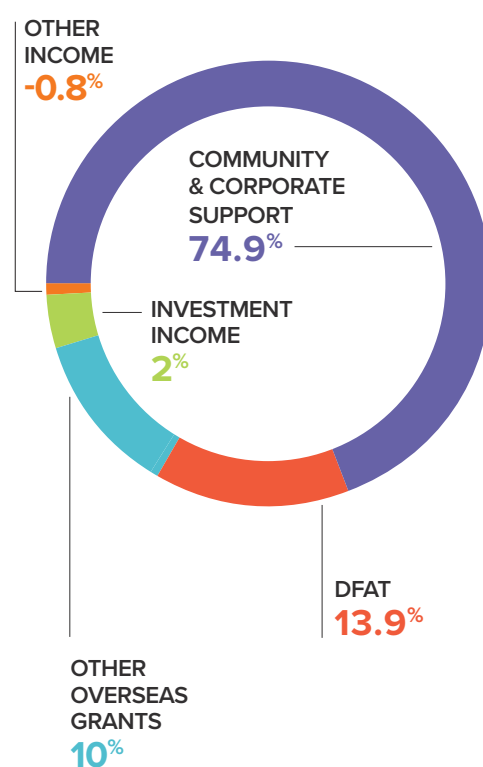
13,016

2,527

(1,003)

130,049

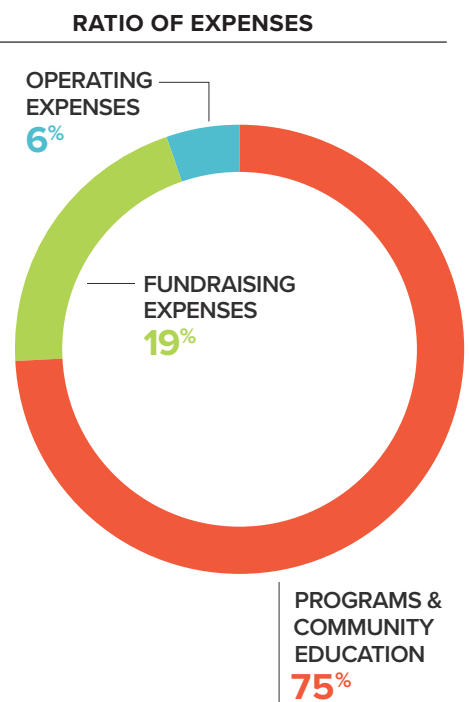
#### SOURCE OF INCOME



The Fred Hollows Foundation is in a sound financial position to pay its debts as and when they become due and payable. The maintenance of a contingency reserve protects

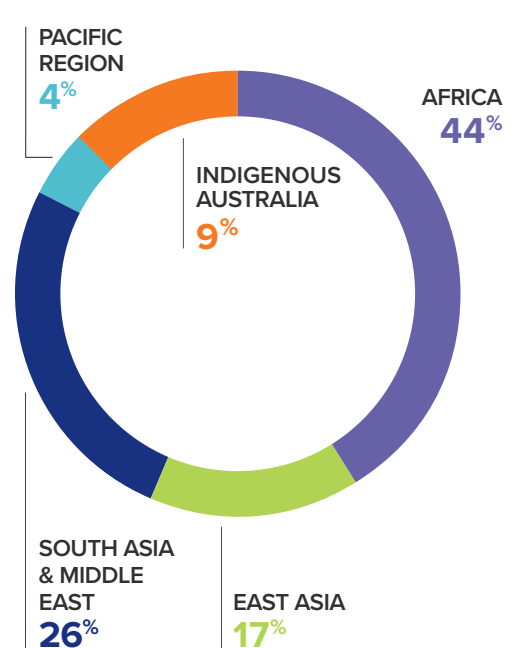
The Foundation from future unforeseen events to meet contractual, legal and ethical obligations to partners, suppliers of goods and services and staff.

HOW THE MONEY WAS SPENT	\$000	\$000
<b>● Programs &amp; Community Education</b>		90,189
Africa	34,694	
East Asia	12,911	
South Asia & the Middle East	20,811	
Pacific Region	3,543	
Indigenous Australia	7,323	
Community Education	10,907	
<b>● Fundraising Expenses</b>		23,269
Public & Government/Multilateral fundraising		
<b>● Operating Expenses</b>		6,770
Accountability and administration		
<b>Total</b>		<b>120,228</b>



#### WHERE THE PROGRAM MONEY WAS SPENT

<b>● Africa</b>	34,694
<b>● East Asia</b>	12,911
<b>● South Asia &amp; the Middle East</b>	20,811
<b>● Pacific Region</b>	3,543
<b>● Indigenous Australia</b>	7,323
<b>Total</b>	<b>79,282</b>



“Programs” includes expenditure on our development work across both international and Indigenous programs, as well as a small amount of expenditure on emergency relief.

“Community Education” includes staff time and outlays involved in providing community information and raising awareness around eye and Indigenous health issues as well as broader international development issues.

“Fundraising Expenses” are the costs associated with attracting more support

through donations and sponsorships, and includes items such as advertising, mail-outs, the toll-free phone line and processing of donations.

“Operating Expenses” covers the administrative and other costs inherent in running an organisation, including staff time in areas such as finance, human resources, information technology and administration, insurance premiums, legal and professional fees, office supplies and other running costs.

# AUDITOR'S LETTER



Tel: +61 2 9251 4100  
Fax: +61 2 9240 9821  
www.bdo.com.au

Parkline Place  
Level 25, 252 Pitt Street  
Sydney NSW 2000  
Australia

## INDEPENDENT AUDITOR'S REPORT

To the members of The Fred Hollows Foundation

### Report of the Independent Auditor on the Summary Financial Statements

#### Opinion

The summary financial statements, which comprise the consolidated statement of financial position as at 31 December 2025, the consolidated statement of income and statement of changes in equity for the year then ended, and related notes, are derived from the audited financial report of The Fred Hollows Foundation (the Entity) for the year ended 31 December 2025.

In our opinion, the accompanying summary financial statements are consistent, in all material respects, with the audited financial report, in accordance with the Australian Council for International Development (ACFID) Code of Conduct.

#### Summary Financial Statements

The summary financial statements do not contain all the disclosures required by Australian Accounting Standards. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial report and the auditor's report thereon. The summary financial statements and the audited financial report do not reflect the effects of events that occurred subsequent to the date of our report on the audited financial report.

#### The Audited Financial Report and Our Report Thereon

We expressed an unmodified audit opinion on the audited financial report in our report dated 30 March 2026.

#### Responsibilities of the Director's on the Summary Financial Statements

The directors are responsible for the preparation of the summary financial statements in accordance with ACFID Code of Conduct.

BDO Audit Pty Ltd ABN 33 134 022 870 is a member of a national association of independent entities which are all members of BDO International Ltd, a UK company limited by guarantee, and form part of the international BDO network of independent member firms. Liability limited by a scheme approved under Professional Standards Legislation.



### Auditor's responsibilities on the Summary Financial Statements

Our responsibility is to express an opinion on whether the summary financial statements are consistent, in all material respects, with the audited financial report based on our procedures, which were conducted in accordance with Auditing Standard ASA 810 *Engagements to Report on Summary Financial Statements*.

BDO Audit Pty Ltd

BDO

Leah Russell  
Director

Sydney, 10 April 2026

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**An independent audit of The Fred Hollows Foundation's financial accounts for 2025 was conducted by:**

**Leah Russell** (*Director*)

**BDO Audit Pty Ltd**

Level 25, 252 Pitt Street

Sydney NSW 2000

Australia

The Summary Financial Reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code please refer to the ACFID Code of Conduct Implementation Guidance available at

**[www.acfid.asn.au](http://www.acfid.asn.au)**

The full Financial Report can be obtained at

**[www.hollows.org/au/annual-reports](http://www.hollows.org/au/annual-reports)**

# THE FRED HOLLOWS FOUNDATION JOINS BLOOMBERG PHILANTHROPIES VISION INITIATIVE



READ

**O**n World Sight Day 2025, The Fred Hollows Foundation announced that it had joined the Bloomberg Philanthropies Vision Initiative to improve eye health in Cambodia and Ethiopia. This transformative US\$75 million global initiative includes support to The Fred Hollows Foundation USA and other global eye care organisations.

The Bloomberg Philanthropies Vision Initiative is a strategic two year effort to restore and expand access to vision screenings, cataract surgeries, and glasses for millions of people in the United States and low and middle-income countries, including Bangladesh, Cambodia, Ethiopia, Kenya and Nigeria. The Vision Initiative will conduct vision screenings for 11.5 million people, distribute nearly seven million pairs of eyeglasses, and restore sight for 250,000 people through cataract surgeries.

Andrea T. Sanseverino Galan, Head of The Fred Hollows Foundation USA, said: “Restoring sight changes everything. It empowers parents to rejoin the workforce and revitalises families, keeps children in school and learning, and fuels economic development.

“The Fred Hollows Foundation is immensely proud to partner with Bloomberg Philanthropies on this life-changing work in Cambodia and Ethiopia.”

The Fred Hollows Foundation has a decades-long track record in restoring sight and strengthening health systems through its excellence in program implementation and partnerships with governments and local organisations in the 25 countries where we work. The Foundation has been working in Cambodia for more than 27 years and in Ethiopia for more than 12 years.

As part of the Initiative, The Fred Hollows Foundation will support the Government of Cambodia to enhance access to high-quality cataract surgeries and other treatments for conditions leading to avoidable blindness. The Foundation will also offer refractive error services via public and private vision centres, schools, and outreach programs fortifying the national eye health system.

The Foundation is pleased to be working through the Bloomberg Philanthropies Vision Initiative to transform the lives of Cambodian’s through life changing cataract surgeries. In Cambodia, The Foundation will work with local partners to support eye health care training across the country, allowing effective access to quality eye



screenings and glasses provision to both adults and children through the School Eye Health Programs.

In Ethiopia, The Foundation will support the Ministry of Health in Oromia region to provide health professionals with eye care training, thus strengthening the overall eye care system in the region. The Fred Hollows Foundation is grateful to Bloomberg Philanthropies for this catalytic support to the eye care sector.

## THANK YOU

### THANK YOU IMPLEMENTING PARTNERS

**AFGHANISTAN:** HealthNet TPO.

**AUSTRALIA:** Kirby Institute (UNSW); London School of Hygiene and Tropical Medicine; Central Australia Aboriginal Congress; Australian Indigenous Doctors' Association; Victorian Aboriginal Health Service Co-Operative Ltd; Brien Holden Foundation; Anyinginyi Health Aboriginal Corporation; Nganampa Health Council Inc; Lions Eye Institute Ltd; Institute for Urban Indigenous Health Ltd; CheckUP Australia; South Eastern Sydney Local Health District; NSW Rural Doctors Network Ltd; Deadly Enterprises; Northern Territory Government Department of Health; First Nations Eye Health Alliance, Optometry Council of Australia and New Zealand.

**BANGLADESH:** Bangladesh Jatio Andha Kallayan Samity; Mazharul Haque BNSB Eye Hospital Chandpur; Cox's Bazar Baitush Sharaf Hospital, Ispahani Islamia Eye Institute and Hospital; Nizam Hasina Foundation Hospital; Grameen GC Eye Hospital; Khulna BNSB Eye Hospital; Dristidan Eye Hospital; Dr. K. Zaman BNSB Eye Hospital, Paribar Kallayan Samity, Jessore, Moulvibazar BNSB Eye Hospital, Grameen Eye Hospital and Inclusive Eye Hospital.

**BURUNDI:** Hôpital de 3ème Référence de Karusi/Karusi Hospital; Hôpital Ngozi/Ngozi Hospital; Ministère de la Santé Publique et de la Lutte contre le SIDA(MSPLS)/Ministry of the Public Health and the Fight against AIDS.

**CAMBODIA:** Kandal Provincial Health Department; Preah Sihanouk Provincial Health Department; Kampong Chhnang Provincial Health Department; Kampong Thom Provincial Health Department; Kampong Speu Provincial Health Department; Tboung Khmum Provincial Health Department; Phnom Penh Municipal Health Department; Preah Vihear Provincial Health Department; Oddar Meanchey Provincial Health Department; Ratanakiri Provincial Health Department; Kampong Cham Provincial Health Department; Siem Reap Provincial Health Department; Ministry of Women's Affair (MoWA); National Program for Eye Health (NPEH); Ministry of Education, Youth & Sports University of Health Sciences (UHS); Cambodian Ophthalmological Society (COS); Disability Action Council of Ministry of Social Affairs Veterans and Youth Rehabilitation (MoSVY); Khmer-Soviet Friendship Hospital (New Partner); Preah Ang Duong Hospital (New Partner); Ministry of Health (MoH).

**CHINA:** National Committee for the Prevention of Blindness (Beijing Tongren Hospital, Capital Medical University); Peking University China Center for Health Development Studies; China National Children's Center; Shanghai Eye Disease Prevention and Treatment Center; Affiliative Hospital of Yunnan University; Beijing Tongren Hospital, Capital Medical University; The Second Affiliated Hospital of Xi'an Jiaotong University; Hebei Provincial Eye Hospital; Wuhan University; The Traditional Chinese Medicine Hospital of Suixi County; The First Affiliated Hospital of University of Science and

Technology of China (Anhui Provincial Hospital); Guoyang County Hospital of Traditional Chinese Medicine; The People's Hospital of Funan County; Xuancheng City Central Hospital; Chao Ju (Inner Mongolia) Ophthalmology Hospital Ltd; Dorbod Banner People's Hospital; Qingshuihe Traditional Chinese and Mongolian Medicine Hospital; First Affiliated Hospital of Guangxi Medical University; Affiliated Hospital of Guilin Medical University; Guanyang County Public Hospital Group; The People's Hospital of Hengzhou City; Maternal and Child Care Centre of Rongxian County; Quanzhou County Traditional Chinese Medicine Hospital; The People's Hospital of Cenxi City; The People's Hospital of Jinghe County; The People's Hospital of Shawan City; Ruili Mercy Eye Hospital; Xiangyun County People's Hospital.

**ETHIOPIA:** Adama Comprehensive Specialized Hospital; Arsi University Asella Referral and Teaching Hospital; Jimma University Hospital; Ambo General Hospital; Selale University Comprehensive Referral Hospital; Mada Walabu University Goba Referral Hospital; Hiwot Fana Specialized Hospital; Woliso General Hospital; Wallaga University Comprehensive Specialized Hospital; Shashemene General Hospital; Chiro General Hospital; Oromia Regional Health Bureau; SNV Netherlands Development Organisation; Ministry of Health, Ethiopia; Zonal Health Offices of: East Wollega, West Welega, Kelem Wellega, Horo Guduru Wellega, East Harerge, West Hararge, Arsi, West Arsi, East Shewa, West Shewa, North Shewa, South West Shewa, Bale, East Bale, Guji, Borena, East Borena, West Guji, Jimma, Buno Bedele, Ilu Ababora, Shegger City.

**ERITREA:** Ministry of Health Eritrea.

**FIJI:** Fiji Ministry of Health and Medical Services, Department of Pacific Technical Support, Suva; International Planned Parenthood Federation, Burnet Institute.

**INDONESIA:** West Nusa Tenggara Provincial Health Office; Cicendo National Eye Hospital; YKB- Kusuma Buana Tebet Foundation.

**KENYA:** Department of Health – Kilifi County/Country Referral Hospital, Taita Taveta County/Moi Voi Referral Hospital, Busia County/Busia County Referral Hospital, Homa Bay County/Homabay District Hospital, Tharaka Nithi County/Chuka County Referral Hospital, Kisumu County/Kisumu District Hospital, Kitui County/Kitui County Referral Hospital, Makueni County/Makueni District Hospital, Siaya County/Siaya County Referral Hospital, Turkana County/Lodwar County Referral Hospital, West Pokot County/Kapenguria County Referral Hospital, Meru County/Meru County Referral Hospital, Baringo County/Baringo County Referral Hospital, Embu County/Embu County Referral Hospital; Innovation Eye Centre TA Kisii Eye Hospital; Kwale Eye Center; Sabatia Eye Hospital; City Eye Hospital; Ruma Women Development Group; Global Communications Institute – GLOBCOM; Dongruok Doho Youth Group; Moi Teaching and Referral Hospital, Ophthalmic Services Unit – Ministry of health.

**KIRIBATI:** Kiribati Ministry of Health and Medical Services.

**LAO PDR:** Department of Healthcare and Rehabilitation, Ministry of Health( Head of Project Implementing Management Committee), National Health Insurance Bureau ,Central Lao Women Union; Bokeo Provincial Hospital and PHD; Luangprabang Provincial Hospital and PHD; Oudomxay Provincial Hospital and PHD; Vientiane Provincial Hospital and PHD; Xayabouly Provincial Hospital and PHD.

**MYANMAR:** E.T Health Foundation; Rammavaddy Tipitaka Cakkhupala Association; Shwe Yatu Tipitaka Cakkhupala Health Foundation; Sangha Hospital Long Term Preserving Association (Nay Pyi Taw), Sanda Taw Pyae Aryuparla Association.

**NAURU:** Ministry of Health and Medical Services; Department of Health and Medical Services-Nauru, Pacific Eye Unit (based in Fiji, implementing in Nauru).

**NEPAL:** Tilganga Institute of Ophthalmology (TIO).

**NEW ZEALAND:** The Fred Hollows Foundation New Zealand.

**PAKISTAN:** Comprehensive Eye Care Cell, Government of Azad Jammu and Kashmir; Marie Adelaide Leprosy Centre; Al-Ibrahim Eye Hospital; Eye Department, Nishtar Medical College Multan; Al-Ehsan Welfare Eye Hospital, Lahore; Layton Rahmatulla Benevolent Trust; Khyber Eye Foundation; Comprehensive Health and Education Forum International; College of Ophthalmology and Allied Vision Sciences (Lahore Punjab); Sind Institute of Vision Sciences (Hyderabad Sindh); Provincial Blindness Control Program Baluchistan, Government of Islamic Republic of Pakistan Health Ministries of Government of Punjab, Sindh and Balochistan; National Committee for Eye Health; The Aga Khan University.

**PALESTINE:** St John Eye Hospital Group.

**PAPUA NEW GUINEA:** Papua New Guinea (PNG) National Department of Health; The Fred Hollows Foundation New Zealand, PNG Eye Care.

**RWANDA:** Rwanda Ministry of Health (MoH), Rwanda Men's Resource Center, The National Union of Disability Organisations in Rwanda (NUDOR).

**SOLOMON ISLANDS:** Solomon Islands Ministry of Health and Medical Services; Kirby Institute (UNSW), Murdoch Children's Research Institute.

**TIMOR-LESTE:** Royal Australasian College of Surgeons.

**TANZANIA:** Kilimanjaro Centre for Community Ophthalmology.

**TUVALU:** International Planned Parenthood Federation.

**VIETNAM:** Dak Lak Department of Health; Vinh Long Department of Education and Training; Department of Medical Services Administration – Ministry of Health; Ba Ria Vung Tau Eye Hospital; Can Tho University of Medicine and Pharmacy; Can Tho City Department of Health; Da Nang Department of Health.

**UGANDA:** CBM Christoffel-Blindenmission Christian Blind Mission.

## GLOBAL STRATEGIC PARTNERS AND ALLIANCES

**The Fred Hollows Foundation is proud to have partnerships and alliances which play a strategic role in advancing our vision and mission.**

### UNITED NATIONS AND MULTILATERAL INSTITUTIONS

- World Health Organization (WHO) – Official relations status
- United Nations Economic and Social Council (ECOSOC) – Special consultative status
- UN Women
- United Nations Development Program (UNDP)
- UNICEF

### GLOBAL CIVIL SOCIETY ORGANISATIONS AND ALLIANCES

- International Agency for the Prevention of Blindness (IAPB) – Board representative
- Neglected Tropical Disease (NTD) NGO Network – Executive Committee representative
- International Coalition for Trachoma Control (ICTC) – Executive Committee representative
- NCD Alliance
- Civil Society Engagement Mechanism of UHC 2030
- NGO Major Groups and Other Stakeholders
- NGO Committee for Social Development
- Coalition for Clear Vision
- EYEalliance
- Uniting to Combat NTDs Consultative Forum Partnership
- UK Coalition against NTDs
- Task Force for Global Health
- Women in Global Health
- Alliance for Gender Equality and Universal Health Coverage
- Women Deliver
- BOND UK

### ACADEMIC INSTITUTIONS

- International Centre for Eye Health, London School of Hygiene and Tropical Medicine
- Community Eye Health Journal
- Harvard University (Mass Eye and Ear Hospital)
- Penn State University
- Monash University
- Research for Development Impact committee
- Vision Loss Expert Group
- Centre for Eye Research Australia

### AUSTRALIAN MEMBERSHIPS AND ALLIANCES

- Allies for Uluru Coalition – Founding member
- Vision 2020 – Board representative
- Australian Council for International Development
- Australian Global Health Alliance
- Close the Gap campaign
- Diversity Council Australia
- National Anti-Racism Strategy
- Safer World For All

# THANK YOU

## KEY STRATEGIC PARTNERS

- Bloomberg Philanthropies
- Cure Blindness Project
- ACME Foundation
- Australian Government through the Australian NGO Cooperation Program (ANCP)
- Blackwoods
- CBM
- Children's Investment Fund Foundation (CIFF)
- Consolidated Marketing Group
- Doreen Evelyn Heather Atkinson and David Atkinson
- IMC Pacific Foundation
- JB Hi-Fi
- The Kadoorie Charitable Foundation
- Lois Peters
- Peter Crothers and family
- RTI International
- Specsavers Australia

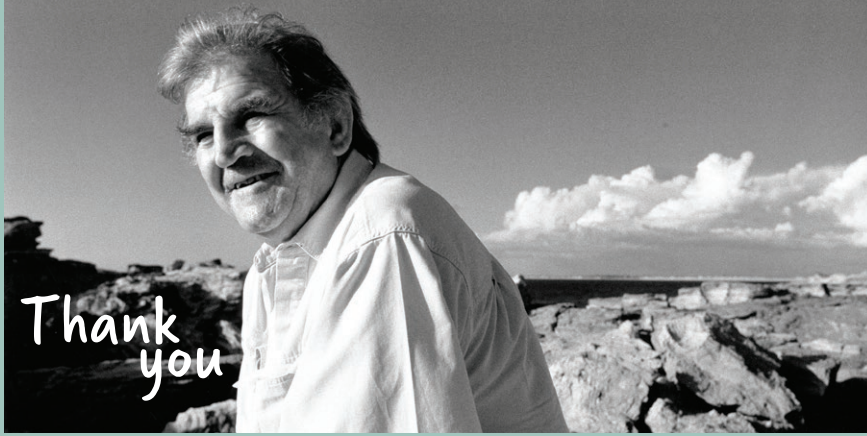
- The Church of Jesus Christ of Latter-day Saints
- The END Fund
- Orbis International
- Vision for Life Institute

## MAJOR PARTNERS

- Alcon Foundation
- Tony Shields
- APA Group
- ATscale hosted by UNOPS
- Conrad N Hilton Foundation
- CLP Holdings Limited
- Global Mark
- Goldberg Family Foundation
- Good2Give
- Harris Charitable Foundation
- Henk and Debbie Verhagen
- Henry and Ann Groman
- iEqualChange
- L'Occitane Australia
- London School of Hygiene and Tropical Medicine

- The Maple-Brown Family Foundation
- Marie and Gordon Esden
- National Foundation for Australia-China Relations
- Saywell Foundation
- Simply Helping
- Starlit Way Limited
- Technology One
- The Electric Bicycle Co (TEBCO)
- The Geoff Booth Foundation
- The International Foundation
- The Life You Can Save
- The Noor Dubai Foundation
- The Sutters Foundation
- Tony Karas
- Peter Lemon
- The late Jean Williamson
- Philandron Foundation
- The late Nancy Margaret Cole
- UNICEF
- Ishk Tolaram Foundation





## our Supporters

So many individuals, families, volunteers, corporations, workplaces and community organisations have helped us carry on Fred's legacy in more than 25 countries this year. We'd like to say thank you.

## Regular Donors

Our deepest gratitude to our inspiring community of Visionaries for your caring, loyal support. We are honoured and grateful that in 2025 another 15,454 kind Australians joined our mission, and to all our incredible partners that made this possible. Every dollar you contribute brings us a step closer to achieving Fred's dream of ending avoidable blindness. You are part of a global movement to bring sight to those who are in urgent need of treatment.

Thanks to your commitment, in this past year alone we restored sight to thousands of individuals, provided access to eye care in underprivileged communities, and trained local surgeons and eye health workers. Your dedication inspires us every day and we are privileged to have you as partners on this journey.

From all of us at The Foundation, thank you for standing with us and for believing in a world where no person is needlessly blind or vision impaired. Together, we're restoring sight and transforming lives.

## Your Legacy of Vision

A heartfelt thank you to all our wonderful supporters who have made the decision to include a gift in their Will to The Fred Hollows Foundation. We are grateful for your commitment which will change the lives of men, women and children around the world living with avoidable blindness.

We would also like to acknowledge the incredible generosity of those individuals, along with their families and friends who are left behind, who have remembered The Foundation in their Wills this year, creating their own lasting legacy of sight. Gifts in Wills have helped restore sight to many more people in 2025, ensuring that Fred's vision can continue.

### Our deepest gratitude for the incredible legacies of:

**Gerard Driesen, Harold Trevor Mower, Beverley Anne Asmus, Amalia Mavlak, Eric and Ruth Stevenson, Maurice Henry Hornbuckle, Kirsten Kjeldgaard Blake, Anne Suzette Blackler, Colin J. Archer, Janice M. Regan**

**...and the many more supporters whose legacies have helped transform the lives of people living with avoidable blindness this year.**



### LIFELONG CONNECTION CREATES LEGACY OF SIGHT

Long-time supporter Leanne Waddell has a unique and deeply personal connection to The Fred Hollows Foundation.

As a young girl with serious eye health complications, Leanne's sight was saved by Professor Fred Hollows, who treated her from the age of seven until his passing.

She still remembers Fred's trademark mix of blunt humour and deep care: "Fred would say, 'Sit down and bloody well don't blink.'" She also has fond memories of Gabi Hollows teaching her how to put her contact lenses in.

"Whenever I see Gabi at Foundation events, she always introduces me as one of her friends and oldest patients," Leanne said.

Leanne's decision to leave a gift in her Will to The Foundation reflects her lifelong connection with the Hollows family and her hope that Fred's work will continue to impact others for generations to come.

"My hope is that the legacy Fred started will carry on and continue to transform lives well into the future," she said.

Gifts in Wills like Leanne's have already helped restore sight to thousands of people in 2025, and their impact continues to grow.

By leaving a gift to The Fred Hollows Foundation in their Will, supporters are helping train the next generation of eye surgeons and transform the lives of millions living with avoidable blindness—continuing Fred's powerful legacy of giving sight. To learn more, contact our Gifts in Wills team on 1800 526 413 or visit: [hollows.org/gift-in-your-will](https://hollows.org/gift-in-your-will)

“School was a big challenge before. I couldn’t see and I was making a lot of mistakes.”

– Mbaruku

Five years after undergoing cataract surgery through The Fred Hollows Foundation, 14-year-old Mbaruku from Kenya’s Kwale County is thriving. His confidence has grown and so has his performance in school.



**READ**

“I’m an optimist, always, that the world can be a better place.”

– Professor Fred Hollows



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